

FINANCIAL TIMES

Job Vacancies

BURMA

Regime's grip on power tightens

Page 15

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Newspaper of the Year

World News Business Summary

Bomb destroys Israel's embassy in Buenos Aires

A bomb destroyed the Israeli embassy in Buenos Aires, killing at least four people and wounding 76. President Carlos Menem called the blast a "gesture of Nasrallah" in Argentina. The embassy, which was in a general storey high, was almost totally destroyed and adjacent buildings badly damaged.

No group immediately claimed responsibility for the blast, which coincided with the visit to Argentina of the president of the immigration department of the World Zionist Organisation. Page 4

Appeal to the world Jewry's US ministers, apparently resigned to failing to secure \$10m in loan guarantees from the US, said they would try to raise funds elsewhere, mainly from world Jewry, to finance the absorption of immigrants from the former Soviet Union. Page 4

Labour in 5-point lead

Two opinion polls showing Britain's opposition Labour party with a five-point lead over the Conservatives gave new intensity to the UK election battle over the economy and tax. Prime minister John Major repeatedly attacked Labour for its "vindictive" plans to increase sharply the tax burden on those earning more than £22,000 (\$38,700). But Labour leader Neil Kinnock seized on figures showing another fall in manufacturing output to accuse the government of "appalling" economic management. Page 16; Election 1992, Pages 8 and 9; World of voter meters, Page 13; Aid as a vote winner, Page 15

EC "open skies" policy

European airlines could be forced to set their own fares from the beginning of next year as a result of proposals being considered by European Community governments. Page 16

Little support for Soviets Efforts to resurrect the spirit and institutions of the Soviet Union passed with little sign that those calling for a restoration of Soviet power have widespread support. Page 16

Warnings for Britons

The British Foreign Office has advised the 5,500 Britons living in Libya to leave the country. The warning came as the US, Britain and France agreed on a draft resolution imposing sanctions on Libya.

UN troops seek bases UN advance forces scoured the hot spots of Croatia in search of bases for 14,000 peacekeeping troops who arrive next month. Page 3

Gunmen kidnap five

An Australian missionary's wife and two daughters have been kidnapped by gunmen on the Mosiari island of Jolo in the southern Philippines. Two other women, believed to be American teachers, were also abducted.

Mexican pollution Mexico City's ozone level has hit an all-time high, four times above the maximum recommended. Page 6

Ambassador strangled Mozambique's ambassador to Zambia, Sharifude Khan, has been found strangled in his Lusaka residence.

Mission to Mir lifts off The first Commonwealth space mission of the post-Soviet era has blasted off. Sergei Krikalev awaits the Soyuz crew of a German and two Russian cosmonauts on the Mir orbital space station where he has spent the past 10 months.

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Federal to reduce European services

Federal Express, the largest US express package delivery company, yesterday announced details of a big retrenchment in its loss-making European operations.

The Memphis-based company said it would discontinue all its intra-European express services, and concentrate instead on providing a direct intercontinental service between 16 European cities and the US. Page 17

PHARMACEUTICALS: Sweeping changes in European pricing and reimbursement policy for drugs were proposed by Armin Kieser, president of the European Federation of Pharmaceutical Industries Associations. Page 3

JAPANESE authorities showed no sign of following past practice and intervening to revive the country's stricken stock market. Page 4

TELCO, India's biggest vehicle maker and a Tata group subsidiary, is to manufacture truck engines and components for Mercedes-Benz. Page 6

WIMPEY, Britain's second-biggest housebuilder, announced its first pre-tax loss for more than 50 years. Page 17; Lex, Page 16

VALMET, Finnish state-owned paper machinery and engineering group, reported a pre-tax loss of FIM420m (\$15.6m) against a deficit of FIM290m in 1990. Page 20

UK MANUFACTURING output is continuing to fall, indicating that the recession may be deepening, according to data released by the UK's Central Statistical Office. Page 19

CBF, Belgian cement group, reported a 12.4 per cent fall in 1991 profits to BEF2.82bn (400m) but increased the dividend by 22.70 per share in the light of continued north American price increases. Page 20

ISOSCELES, the UK-based Gateway food retail group formed through a £2bn leveraged buy-out in 1989, said it would float Wellworth, North era high supermarket chain, on the stock market, and sell US sporting goods chain Herman's this year. Page 17; Lex, Page 16

KUGELFISCHER, German bearings company, made a loss of about DM20m (\$45m) in 1991 after a profits slump the previous year, and is continuing to cut labour in an attempt to lower costs. Page 20

UK INVESTMENT: A single watchdog body should be set up to regulate investments offered to private individuals, according to a report. Page 10

DOW EUROPE, European arm of the second-biggest US chemicals group, is to be chosen over Elf Aquitaine of France by the Czech government to acquire a 35 per cent stake in a Czech chemical business, Chemicky Zavody Sokolov. Page 20

SOGIFI, stock market-quoted auto components group controlled by Carlo De Benedetti's CIR holding company, has sold its 47.97 per cent stake in Boge, German car parts group, to Mannesmann for £130m (\$185.2m). Page 20

SOUTHERN AFRICA's budget is delivered today against a backdrop of a weakening economy and escalating demands on stretched revenues. Page 4

GEORGIA, former Soviet republic, opened talks with representatives of the World Bank and the International Monetary Fund with a view to joining both organisations in the near future.

BOUYGUES, French construction group, said it had won a contract to build an international trade complex near Budapest.

The heavily overbuilt apartment sector remained weak, however, with starts dropping

China kept informed of UK deal which would create bank in world's top 15 Hongkong Bank to buy Midland

By Robert Peston, Angus Foster and Alexander Nicoll in London and Simon Davies in Hong Kong

HONGKONG and Shanghai Bank plans to take over Britain's Midland Bank is expected to offer one of its shares for each Midland share, valuing Midland at close to £3bn.

Midland was once the biggest bank in the world but now only ranks fourth among English clearing banks. Under the plan announced yesterday, it would be taken over by HSBC Holdings, parent company of Hongkong Bank.

The deal, which requires the approval of governments in the UK, Hong Kong and China and of bank regulators, would create a bank with a market value of about \$26bn (\$13.6bn).

It would also involve the first takeover of an English clearing bank by an organisation which is not British, even though its holding company is based in the UK.

Midland and Hongkong Bank said yesterday that a merger of the two groups would now be in the interests of both companies and their shareholders. Bankers with a close knowledge of the deal said, however,

that the deal would effectively be a takeover of Midland. Hongkong Bank is expected to offer one of its shares for each Midland share, valuing Midland at close to £3bn.

Mr William Purves, Hongkong Bank chairman, is expected to be chairman of the combined operations.

Directors of both companies were constrained by UK takeover rules from making further statements, pending the announcement of formal bid terms.

But Mr Brian Pearce, Midland's chief executive, told his staff that "although we were not seeking a partner, we received an approach from Hongkong Bank". This approach was made after Midland announced its 1991 results on February 27.

Mr Pearce added that "independence remains an option" but that "the board considers the commercial case for joining forces to be a clear one". However, he stressed that in the UK, Midland would continue to trade under its own name. Mr Purves said: "Midland will continue to be an independent bank.

He also made it clear that Midland is likely to be taken over, the combined organisation would have a strong British identity. "In concept this [the takeover] would lead to the creation of a UK-based banking group with unparalleled global capabilities and regional banking strength in the UK/Europe, Asia Pacific and North America," he said.

The implication, which will be controversial in Hong Kong, is that Hongkong Bank is keen to manifest commitment to the local economy - is that Hongkong Bank's management will move to the UK.

Any transfer of Hongkong

Bank's management is unlikely until next year, when Mr Purves is expected to resign from the chairmanship of his group's main bank subsidiary to devote his time to being chairman of HSBC.

The Chinese authorities were briefed at a high level about the plan before it was announced. China, which assumes sovereignty over Hong Kong in 1997, is very sensitive to developments affecting the territory's financial health and business climate.

There were fears in Hong Kong that the news could provoke a verbal assault because the merger might be seen in Beijing as a desertion of its colony in the run-up to 1997.

Hongkong Bank performs some of the functions of a central bank in the colony and also has a political role. Its chairman sits on the Governor's most important decision-making body, the Executive Council. The initial indications, however, were that China's communist government

would not seriously question a Midland deal.

Mr Purves said he had kept the Chinese authorities informed, although he could not say what their reaction would be. It was understood that the contact had been at a high level, possibly through Lu Ping, director of Hong Kong and Macao affairs in the Beijing government.

The Chinese embassy in London said it did not have up-to-date information about the proposed deal but that it had taken the view that the discussions between Hongkong Bank and Midland were between two British banks.

In 1990, Hongkong Bank defused the impact of the decision to move its ultimate domicile to London by informing China's premier, Li Peng, in advance. Beijing's subsequent reaction appeared to be one of tacit approval, and it has not complained about foreign acquisitions by other big Hong Kong companies.

However, China is thought to have been upset by British companies, like Jardine Matheson, seeking to distance themselves from Hong Kong in the lead up to 1997. China believes these companies, including Hongkong Bank, are threatening Hong Kong's stability after enjoying colonial privilege for many years. Hongkong Bank's change of domicile now appears to have been a key step towards the acquisition of Midland, establishing the holding company as British and subject to UK regulation.

Mr Hamish MacLeod, Hong

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Hongkong Bank's commission of banking, Mr David Carse, said the move should be seen as positive for the financial community. "You could argue that a Hong Kong bank is buying a UK clearing bank", he said.

Midland shares closed 76p higher at 325p.

German proposal may save next round of Gatt

By Quentin Peel in Bonn and Nancy Dunnin in Washington

MR Helmut Kohl, German chancellor, flies to Washington on Friday for talks with US president George Bush, convinced that a last-minute breakthrough is still possible in the long-stalled Uruguay Round of talks on world trade liberalisation.

The German leader hopes to persuade the Mr Bush to make a key concession, by accepting a freeze on future US exports of cereals substitutes to the European Community.

In return, he believes he can promise a European readiness to accept quantity restrictions on EC agricultural exports, a significant sticking point in the negotiations.

Failure by the US and the EC to agree on farm trade has put in jeopardy the Uruguay Round of world trade talks, launched by the General Agreement on Tariffs and Trade (Gatt) in 1986 to reform a wide spectrum of world trade.

The German compromise Continued on Page 16

Gatt disquiet, Page 6



White South Africans voted yesterday in a referendum on whether government reforms should continue. Page 16

Rise in US housing starts boosts hopes of recovery

George Graham in Washington

THE BUSH administration's hopes of economic recovery were boosted yesterday by evidence of a revival in both house construction and industry.

A strong advance in housing starts, coupled with a more modest increase in industrial production, provided two more of the "robins on the lawn" that Mr Nicholas Brady, the US treasury secretary, has cited as indicators that an economic springtime is on the way.

The strongest sign of a recovery was a 10 per cent surge in housing starts in February. The Commerce Department said 1.3m privately owned homes were started in February, 28 per cent higher than a year earlier.

The Federal Reserve said a rebound in production of motor vehicles and parts accounted for about half of February's gain, adding that overall industrial production stood 1.4 per cent above its level a year earlier.

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At the same time, the consumer price index rose a seasonally adjusted 0.3 per cent last month, lifting the year-on-year inflation rate to 2.8 per cent, from 2.6 per cent in January, according to Labor Department statistics.

Single family homes provided the greatest strength, with 1.15m starts in February - up 15 per cent from January, and 45 per cent higher than in February 1991.

The heavily overbuilt apartment sector remained weak, however, with starts dropping

to 128,000 units, 21 per cent down from January and 24 per cent lower than a year ago.

Industrial output rose 0.6 per cent in February, but this was still not enough to reverse the sharp drop in production in January.

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EUROPEAN NEWS

Brittan may impose fines over Eurocheque deal

By Andrew Hill in Brussels

SIR LEON Brittan, the European Community's competition commissioner, is trying to win approval from his colleagues for the Commission's first fining of banks as punishment for an allegedly anti-competitive deal struck by French banks and Eurocheque International, the European cheque guarantee and cashcard organisation.

However, any fine is unlikely to be heavy, since it would relate to a first-time offence in the banking sector and because the Eurocheque agreement expired last year.

The issue was supposed to have been discussed by the Commission today but was postponed to its meeting next Wednesday partly because of the potential sensitivity of such a ruling for French commissioners. Some of Sir Leon's colleagues also remain unconvinced about the seriousness of the infringement, arguing that the deal may have in fact helped Eurocheque expand in France.

The Commission's competition authorities are worried that the 1983 agreement between Eurocheque, itself

operated by a group of European banks, and the French banks may have discriminated against the use of Eurocheques in France.

Commission officials believe this may have been part of a general policy on the part of the French banks to encourage the use of cards rather than cheques. The Commission does allow under competition rules for EC banks to levy a fee on Eurocheque customers' accounts each time they use a cheque, which can be written in any EC currency.

But according to Commission officials, Eurocheque agreed separately with Groupement des Cartes Bancaires, which operates the Visa and Eurocard plastic card networks in France, that the banks could also earn a fee from traders who accepted Eurocheques in payment.

Commission officials believe that the agreement might have allowed French traders to penalise all customers by marking up prices to cover the fees. At the same time, officials say that the relatively low penetration of Eurocheques indicated that French banks were making it

difficult for French clients to use or acquire the cheques.

Dunlop Slazenger International, the UK-based sports goods manufacturer, is almost certain to be fined by the European Commission today for trying to prevent its squash and tennis balls being sold cheaply outside Britain. Brussels says the group has been abusing EC competition rules since 1977.

Nevitt, a British sports equipment wholesaler, complained to the Commission that Dunlop Slazenger, a subsidiary of BTI, the UK holding company, was restricting continental European sales other than through its own distributors.

Dunlop Slazenger allegedly refused to sell tennis and squash balls to wholesalers, or tried to price other exporters out of the market.

The Commission said yesterday it might start to fine 28 Dutch builders' associations up to Ecu20,000 (£20,000) a day if they do not wind up an alleged cartel immediately. The Commission last month imposed fines of Ecu25.5m on the cartel which dominated the Dutch construction industry.

Green light for sale of E German shipyards

By Leslie Collitt in Berlin

PRIVATISATION of a large part of the east German shipbuilding industry was given the green light yesterday by the Treuhand, the government agency selling off the former communist country's state industry.

The managing board approved an "international solution": the sale of the Warnow shipyard and subject to an improved offer, the Neptun shipyard.

Neptun is owned by Norway's MTW shipyard in Wismar and the DMR diesel engine plant in Rostock is to go to Bremer Vulkan of Germany.

The deal, announced earlier this month, caused a serious political row in the state of Mecklenburg-Vorpommern, where the shipbuilding industry is located. Mr Alfred Gomolka, the Christian Democratic state leader, was forced to resign this week after originally backing the sale of all three shipyards to Bremer Vulkan with state financial participation.

Shipbuilding workers demonstrated against the sale outside the headquarters of the Treuhand. "A whole region is being unscrupulously wrecked and we will be forced to leave," Mr Eckhard Reschke, a member of the Works Council at DMR said angrily.

Shipyard workers favoured the sale of all the shipyards to Bremer Vulkan which had previously saved thousands of shipbuilding jobs in Bremen with the help of generous state subsidies.

They have the political consensus to go on," he added.

The US and EC are trying to find common ground before the two trade partners over aircraft manufacturing subsidies, following "positive" discussions yesterday.

Negotiators refused to comment last night on the detail of the talks, but one US official said the mood was "upbeat" and a European Commission official said it was a good sign that the discussions had focused on technical issues.

The row over the Airbus row has been concentrated around US accusations that Airbus Industrie, the EC manufacturing consortium, received subsidies from EC governments, and



Swedish Jews who survived Nazi concentration camps demonstrating outside parliament against a visit of France's far-right Professor Robert Faurisson who claims the Holocaust never happened

Talks on Airbus row progress

By Andrew Hill in Brussels

SENIOR EC and US trade officials will continue talks today aimed at resolving the long-running dispute between the two trade partners over aircraft manufacturing subsidies, following "positive" discussions yesterday.

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Community counter-accusations that US manufacturers benefited from massive subsidies disguised as space of defence research grants. US negotiators are seeking commitments from the EC on reducing subsidies to Airbus.

The meeting has also been looking at a German scheme under which the German partner, Deutsche Airbus, was protected from exchange rate fluctuations. The Gatt panel has already condemned the scheme on the grounds that it constitutes an export subsidy.

Portugal has already expressed doubts about being able to complete budget reforms before Britain takes over the Gatt presidency in July.

Mr Klepcz, who held talks with Prime Minister António Cavaco Silva, Foreign Minister Joao de Deus Pinheiro, and President Mario Soares, said the Community had no choice but to agree on new spending package by its Edinburgh summit in December.

"On the last day of December the present financial structure of the Community is finished," he said.

The European Commission tomorrow launches a new environmental action plan designed to give the Community a lead in the move towards sustainable, or environmentally sound, economic development. Reuter reports from Brussels.

The programme aims to reverse what the EC executive calls a "slow but relentless deterioration of the general state of the environment" in the 12-nation bloc that continues despite the adoption of over 200 environmental laws in the last 20 years.

The strategy, which governments will be asked to endorse but not to approve in detail, is intended as a key step towards the goal of achieving sustainable development.

EC accord unlikely on plans for spending

EUROPEAN Community leaders are unlikely to finalise spending plans for the next five years when they meet in Lisbon in June, the president of the European Parliament said yesterday. Reuter reports from Lisbon.

Mr Egon Klepcz said the parliament would achieve a unified position on the so-called Delors Two package of budget reforms for 1993 to 1997 by June to "give a push to the negotiations."

"But I am convinced it will be difficult for the council in June to have the same result as the European Parliament," he told a news conference at the end of a two-day visit to Portugal, his first since taking office in January.

Mr Jacques Delors, president of the EC Commission, has proposed a one-third annual budget increase by 1997, with more spending on foreign aid, industrial policy and help for the EC's poorest states.

Britain and Germany say the package is unacceptable and France, Belgium and Italy have reservations.

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Germany's see-saw pay row

By Christopher Parkes in Bonn

GERMAN engineering employers have called up a new ally a nonplussed cartoon character armed with a saw to fight against union pay demands.

Der Sägemann has appeared on billboards and in press advertisements all over the country in the past few days, seemingly puzzled by the copywriter's exhortation that Germany could lose its leading economic role in Europe if he puts the saw to use.

The aim was to promote common sense among "unreasonable" people, Gesamtmetall, the employers' association funding the promotion said yesterday. The cost of the ad campaign could be measured in "thousandths of 1 per cent" of the 9.5 per cent wage demand the association is facing from the IG Metall union.

The campaign slogan "Don't cut off the branch we're all sitting on" is accompanied by

at the pay negotiating table. Italians have asked for less than inflation 4 per cent at most. finns have foregone any increase in the interests of national economic well-being. Britons, French and Belgians want around 4 per cent, the advertisement says.

The soft-sell approach contrasts sharply with the hard line taken by Mr Hans-Joachim Gotzschol, head of Gesamtmetall, who has said pay this year should rise in line with expected productivity increases of 2 per cent if hundreds of thousands of job losses are to be avoided.

The campaign also represents an attempt to affect broad public opinion, which has so far tended to favour the employers in this year's pay round.

A recent opinion poll showed that 56 per cent of west Germans think the unions are asking for too much.

copy which claims that workers in neighbouring countries have seen the economic light and are prepared to help improve national competitiveness by exercising moderation

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EUROPEAN NEWS

Local heart in Italy's body politic

Haig Simonian on the role of the regions in April's general election



WHEN THE administrator of one of Milan's most famous charitable foundations was found by police last month with an alleged to be bribery money - on his desk, few eyebrows were raised at what seemed like another case of everyday petty corruption.

But the administrator, Mr Mario Caneva, was a prominent member of the Socialist party, which has run Milan almost uninterruptedly since 1945. As the police investigation deepens, the cash hordes built up by Mr Chiesa, who has run the city's venerable Pio Albergo Trivulzio old people's institution for the past six years, are alleged to have ballooned to reach at £1.6bn at the last count.

The Chiesa affair has proved acutely embarrassing for the Socialists, with suggestions in political circles that the funds he is alleged to have raised via commissions on contracts and complex property deals were eventually destined for party coffers.

Having wasted no time in sacking Mr Chiesa, now being held on corruption charges, from their ranks, the Socialists are loudly pronouncing that the case has been deliberately pumped up by their opponents in the run-up to Italy's general election on April 5. But the Chiesa affair highlights the unusually close connections between local and national politics in Italy.

Born out of the country's belated reunification and its strong regional traditions, and nurtured by the country's proportional representation electoral system which breeds multi-party local governments, urban politics often have



Boschi: his and other regional leagues add to the strains

national impact.

The collapse late last year of long-standing councils in the big northern cities of Milan and Brescia and the alarm bells ringing at many national party headquarters.

The League in Brescia, the second-biggest city in Lombardy and Christian Democrat stronghold for decades, stemmed from squabbling among local party notables, whose failure to paper over their differences eventually triggered an early poll.

Only a few weeks later, the Socialists took their turn in the spotlight when the Milan council, dominated by League activists, was handing out leaflets in the town centre.

In both cases, national politicians immediately initiated attempts to resolve the local differences. Prominent Christian Democrat leaders were drafted into Brescia to patch up the local feud, while in Milan, Mr Bettino Craxi, the Socialists' national leader, made it his mission to prevent the rift leading to early polls, as required by law when a new council cannot be formed within 60 days.

Danish SDP opposition leader faces challenge

By Hilary Barnes in Copenhagen

DENMARK'S opposition Social Democratic Party (SDP) was thrown into disarray yesterday when its deputy chairman, Mr Poul Nyrop Rasmussen, mounted a challenge to the leadership of party chairman Svend Auken.

Mr Auken, 48, has led the party since 1987, but under his leadership the party, which holds 69 of the 179 seats in the Folketing, has been plagued by personal conflicts.

More importantly, the small centre parties in the eight-party parliament do not have confidence in Mr Auken, and, without the support of the centre parties, the SDP cannot hope to end a 10-year spell in opposition.

Unless Mr Auken withdraws, it is expected the leadership fight will be settled at an extraordinary party congress in April.

ICL stays in EC research project

By Paul Taylor

ICL, the UK-based computer group, 80 per cent owned by Fujitsu of Japan, is to work with Bull of France and Siemens-Nixdorf Informations Systems of Germany on the next stage of an European Community-funded research and development project called Sesame.

In the aftermath of its acquisition in 1990 ICL was excluded by its European partners from three other semiconductor research projects under the Joint European Submicron Silicon Initiative programme.

The EC said yesterday ICL would participate in the three-year second stage of project Sesame (Secure European System for Applications in a Multivendor Environment).

The three partners completed the first stage of Sesame last year.

Notice to the Holders of Warrants to subscribe for shares of common stock of

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Issued in conjunction with issues by the Company of U.S.\$200,000,000 2 per cent, Guaranteed Notes due 1992 and U.S.\$230,000,000 4 1/4 per cent, Notes due 1994

"Adjustment of Subscription Price"

Notice is hereby given pursuant to the instrument dated 13th May, 1987, and dated 30th August, 1990 respectively under which the above described Warrants were issued that as a result of the issuance of Yen 35,000,000,000 Unsecured 3 1/4% per cent. Convertible Debentures due 2001 on 13th March, 1992 by the Company with the initial conversion price per share of Yen 1,148 determined on 5th March, 1992 being less than the current market price of Yen 1,187.70 per share applicable as at that date, the Subscription Prices at which shares are issuable upon exercise of the Warrants will be adjusted as follows:

1. Warrants issued with U.S.\$200,000,000 2 per cent, Guaranteed Notes due 1992
 - 1) Subscription Price before adjustment: Yen 1,317.90 per share
 - 2) Subscription Price after adjustment: Yen 1,313.80 per share
 - 3) Effective Date of the adjustment: 13th March, 1992 (Japan Time)
2. Warrants issued with U.S.\$230,000,000 4 1/4 per cent, Notes due 1994
 - 1) Subscription Price before adjustment: Yen 984.00 per share
 - 2) Subscription Price after adjustment: Yen 980.70 per share
 - 3) Effective Date of the adjustment: 13th March, 1992 (Japan Time)

YAMATO TRANSPORT CO., LTD.
16-10, Gion 2-chome, Chuo-ku, Tokyo, Japan
By: THE FUJI BANK AND TRUST COMPANY
as Disbursement Agent

Notice to the Holders of
U.S.\$40,000,000 3 per cent, Convertible Bonds 2000
Issued by

YAMATO TRANSPORT CO., LTD. (the "Company")

"Adjustment of Conversion Price"

Notice is hereby given pursuant to the Trust Deed dated 26th February, 1985 under which the above described Bonds were issued that as a result of the issuance of Yen 35,000,000,000 Unsecured 3 1/4% per cent. Convertible Debentures due 2001 on 13th March, 1992 by the Company with the initial conversion price per share of Yen 1,148 determined on 5th March, 1992 being less than the current market price of Yen 1,187.70 per share applicable as at that date, the Conversion Price at which shares are issuable upon conversion of the Bonds will be adjusted as follows:

- 1) Conversion Price before adjustment: Yen 768.70 per share
- 2) Conversion Price after adjustment: Yen 768.30 per share
- 3) Effective Date of the adjustment: 13th March, 1992 (Japan Time)

YAMATO TRANSPORT CO., LTD.
16-10, Gion 2-chome, Chuo-ku, Tokyo, Japan
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as Principal Paying Agent

Ukraine responds to Moldova tension

The Ukrainian president, Mr Leonid Kravchuk, yesterday ordered Ukrainian border forces to be deployed along the frontier with Moldova, where a long-standing struggle between Moldova and the Russian-speaking population of the trans-Dniestrion region has erupted into open fighting, writes Chrystia Freeland in Kiev.

In neighbouring Milan, a new council was formed only days before the deadline for elections expired.

Even before the rise

of the League, local politics

had traditionally had consider-

able impact on the national

arena, argues Mr Vittorio (Bobo) Craxi, the son of the

Socialist chief, who heads the

party's local organisation in

Milan.

The Ukrainian want to stop

the shipment of arms from one

part of trans-Dniestrion to

another. They also want to

stop the movement of merce-

nary "Cossack" units from

Russia to the embattled region

via Ukraine.

The conflict is likely to be on

the agenda at the meeting of

Commonwealth heads of states

on Friday.

Local councils allow the

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coalitions that might not be

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AMERICAN NEWS

Gay group holds counter-demonstration after federal court upholds march ban

Dinkins' parade boycott could cost Irish votes

By Alan Friedman in New York

NEW YORK'S Mayor David Dinkins threw political caution to the wind yesterday when he decided to boycott the city's annual St Patrick's Day parade yesterday because the event's Irish-American organisers had banned an Irish lesbian and gay organisation from joining the ceremony.

The mayor's decision, which could alienate New York's many Irish voters as well as other ethnic groups who are Catholic, came in the wake of a federal court ruling that used a technicality to uphold the banning of gay marchers.

On Monday night, Judge Pierre Laval ruled that the Irish Lesbian and Gay Organisation was too low on the waiting list of groups wishing to join the parade to be admitted by its sponsors: the Ancient Order of Hibernians.

Mr Dinkins, who became the first New York City mayor to snub the parade in 38 years, said he would have preferred to have taken up his traditional position at the head of the parade, but could not do so in good conscience. "It is a sad day in our city," he said.

Other leading Democrats who joined the mayor in boycotting the Irish event included Mr Andrew Stein, the city council president, who plans to challenge Mr Dinkins for the mayoral nomination next year.

Governor Mario Cuomo, who had not planned to attend, issued a statement in which he expressed his solidarity with the lesbian and gay group.

Traffic in midtown Manhattan was blocked near the two-mile-long Fifth Avenue parade route, as an estimated 150,000 marchers danced, sang, played

music and chanted.

Just before the parade began, the Irish gay marchers staged a brief counter-parade and demonstration near the Plaza Hotel at the south-eastern corner of Central Park.

An aide to Mr Dinkins said he hoped the decision to boycott the parade would not cost the mayor votes.

But the political backlash could extend beyond Irish-Americans, especially since a major supporter of the traditional Irish and Catholic communities is Cardinal John

O'Connor, the outspoken and ultra-conservative archbishop of New York.

Mr Cornelius Doolan, a 58-year-old native of Cork who served yesterday as grand marshal of the parade, was said to be sympathetic to the request by Irish gays to join the march, but Mr Doolan told one local tabloid it was not his "function" to get involved in the debate that has gripped the city.

His only comment on the eve of yesterday's parade was: "You can bet there will be a parade, darlin'."

Bad-cheque affair bounces back at Republicans

By George Graham in Washington

AFTER WEEKS of accusing

their Democratic opponents of

bouncing cheques, the Republi-

cans are discovering that accu-

ations, too, can bounce back.

The Republican administra-

tion has gleefully watched the

Democrat-dominated Congress

tie itself into knots over the

revelation that 355 present and

former congressmen wrote bad

cheques on their accounts at

the House of Representatives'

private bank.

Some members used the

bank, which covered these

cheques without charging any

fee, to provide what amounted

to interest-free loans, and

Republicans rubbed their

hands as they observed that

most of the worst offenders

were Democrats.

In an earlier interview he

had said: "We all learn new

things and we all change

because we want to and

because circumstances with

which we deal have changed.

All over the third world people

have had to learn. The experience

of political independence,

when one was full of optimism,

is followed not by a change of

ideals, but by a period of learning

what can be accomplished

and what cannot be.

Mr Manley graduated from

the London School of Economics

after serving in the Royal

Canadian Air Force in the Second

World War. He later worked as a journalist with the BBC between 1949 and 1952,

when he returned to Jamaica to

become an organiser of the National Workers Union, affiliated to the PNP led by his father. He entered politics in 1967 when he became a member of parliament, and has been an MP since, except for five years in the 1980s when the PNP boycotted a general election over a row about the state of the voters' register.

As he disengages, Mr Manley

may conclude that those who

follow him will have an easier

time.

"Politicians cannot run

countries," he once said. "They

only set directions." He did try

to run Jamaica in the 1970s.

His memoirs are likely to suggest that he tried too hard.

acknowledged writing at least 21 "problem cheques" in 1988 and early 1989, before President George Bush named him defence secretary, while Mr Edward Madigan, agriculture secretary, said 49 of his cheques were held for payment by the House bank while he was a congressman.

Ms Lynn Martin, labour secretary, also said she had written 16 cheques with insufficient funds in the 39-month period covered by House investigation.

Although no taxpayers' money is at stake - in fact, the only losers were other congressmen - the House bank scandal has fuelled irritation across the US at the privileges of politicians.

Leading Republicans such as Congressman Newt Gingrich had sought to depict the scandal as an indictment of the Democrats who have controlled the House without interruption since 1984 and who have prevented President Bush from passing legislation.

Brazilian central bank bars sell-off incentives

By Christina Lamb in Rio de Janeiro

EFFORTS to attract greater foreign participation in Brazil's privatisation programme are being blocked by the central bank, which fears the move might interfere with negotiations on the government's debt to foreign banks.

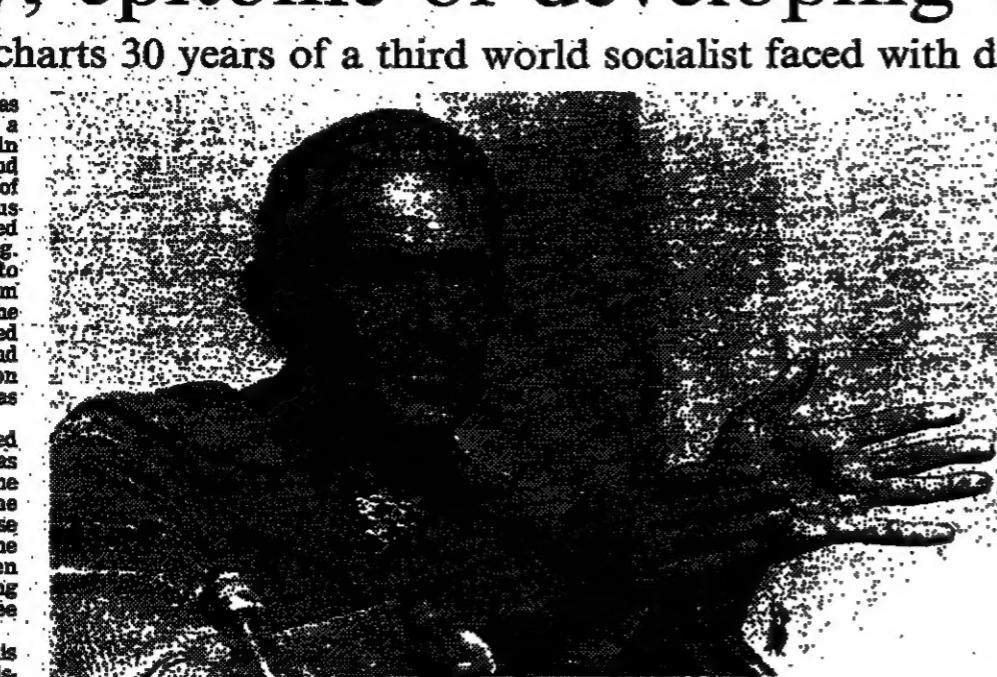
Both domestic and foreign debt can be used to pay the government for companies being privatised, but under current rules the domestic debt is swapped at face value while foreign debt carries a fixed 25 per cent discount rate.

Mr Eduardo Modiano, co-ordinator of the privatisation programme, believes this discount is the main reason for the lack of foreign participation so far. Of the \$1.72bn raised by the programme, only 1.9 per cent has been paid in foreign debt paper. "The discount is not attractive and it

seems like discrimination against foreigners," Mr Modiano said. He wants to replace this with an auction system to let the market set the value.

Mr Modiano fears that without access to the \$46bn stock of MYDFA - the technical term for the bulk of Brazil's debt to foreign banks - the programme will raise far less than originally planned. He said in an interview yesterday: "I have no doubt that if we had a smaller discount we could achieve a higher price and attract a larger number of investors."

The new rules were planned to be in place by mid-March. However, the central bank insists that any such changes must be reserved as bargaining chips in Brazil's external debt negotiations which restarted in New York yesterday.



Manley in 1977: then to some a closet communist; now a free-marketeer
the yawning gap between the rich and the poor.
He antagonised even the more liberal elements in the corridors of influence in Washington by developing close economic and political links with Cuba, Jamaica's closest neighbour. Yet although his detractors, including many in Jamaica, regarded him as something of a closet communist, Mr Manley's place on the ideological spectrum was closer to that of Tanzania's Julius Nyerere and Zambia's Kenneth Kaunda, than it was to Fidel Castro.

Now, say the political cognoscenti in Jamaica, Mr Manley's retirement has set off a contest for the leadership of the PNP and for the prime ministership. Mr P J Patterson, the party's chairman, and a former deputy prime minister and finance minister, and Miss Portia Simpson, labour and welfare minister, have thrown their hats into the ring.

The PNP, which recent polls showed with roughly equal support to the opposition Jamaican Labour Party, will meet on March 28 to choose a successor.

Jamaica's problems. Mr Manley's retirement has set off a contest for the leadership of the PNP and for the prime ministership. Mr P J Patterson, the party's chairman, and a former deputy prime minister and finance minister, and Miss Portia Simpson, labour and welfare minister, have thrown their hats into the ring.

Since his return to office three years ago, this has been reflected in a programme to deregulate the island's economy and divest state enterprises to local and foreign investors.

"Getting the party in the 1990s to accept that this new path was the one which should be pursued was a major task," Mr Manley said at the week-

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UK NEWS

ELECTION 1992

BUSINESS SUPPORT

Executives close ranks behind Tories

By Charles Leadbeater

LEADING business executives are closing ranks behind the Tories in an unprecedented show of support at such an early stage of an election campaign.

Industrialists say senior party figures such as Mr Chris Patten, party chairman and Mr John Wakeham, energy secretary, have played an increasingly important role in galvanising business support in recent weeks.

The party's fundraising efforts in the area, led by its deputy treasurers Lord Laing of Dunphail and Sir John Cope, have been stepped up in recent months.

A senior political and public relations adviser to several large companies that support the Tories said: "After flirting with the Labour party, people now realise the race is serious. Money has been pouring into the party over the past few weeks."

He said Mr Patten had recently moved to rebuild the party's relations with businessmen closely associated with Mrs Thatcher, the former prime minister, after initially taking a "cavalier approach" to Thatcherite business supporters following Mr Major's election as party leader.

Mr Bob Worcester of Mori, the polling organisation, said: "Business is playing a more assertive, more prominent role in this election because the contest is so close. In 1983 and 1987 the Tory party went into the election with a comfortable lead so it was less necessary

for business to make its position clear."

The strength of business support for the Conservatives suggests that Labour has largely failed in its attempts to woo industrialists.

Labour's most prominent business supporters such as Lord Hollie, the managing director of MAI, the financial services group, will be appearing later in the party's campaign. Labour's finance and industry group, which brings together the party's business supporters, will today argue its case in a letter to The Times, in response to a letter from 43 leading businessmen supporting the Conservative party published in yesterday's Times.

The letter followed the publication on Monday of an FT-Mori poll which showed that 92 per cent of business executives wanted the Conservatives re-elected, largely because of their record on economic management and personal taxation.

Sir Alistair Sheppard, chairman and chief executive of Grand Metropolitan, the international foods, drinks and retailing group, who organised the Times letter, said he had circulated a draft of it to about a dozen friends two weeks ago.

Other industrialists volunteered to sign. Sir Alistair said that had the publication been delayed for a week more than 100 executives would have signed it.

He denied that Conservative central office had encouraged the group to write the letter.

Figures are based on earnings in annual report. They assume that figures shown are taken as salary (rather than other taxable benefits); they do not take into account the proposed change in child benefit.

Leading business figures backing the Conservatives



Sir Alistair Grant joined supermarket group Argyl in 1977, and has been chief executive since 1986. Group pre-tax profits rose from £64.6m in the year to March 1986 to £290.8m last year. Argyl's annual report puts Sir Alistair's remuneration at £518,000; under Labour his extra tax burden would be about £92,000 a year, or £1,770 a week.



Sir Allen Sheppard joined GrandMet in 1975 and became chief executive in 1986. Pre-tax profits of the group have grown under his leadership from £369m in the year to September 30 1986 to £263m last year. His 1991 emoluments are put at £713,591 (excluding pension benefits); the rough cost to him of Labour's proposals would be £129,450 a year, or £2,480 a week.



Lord King of Warrnaby has been chairman of British Airways since 1981. Since the company was privatised in 1987, profits have risen from £188m in the year to March 31 1987 to £222m last year. His emoluments (excluding pension contributions) are put at £310,569. On that basis, Labour could cost him £52,900 a year, or £1,010 a week.



Peter Davis joined Reed International from J Sainsbury in 1986, becoming chief executive later that year. The publishing group's profits have risen from £188m in the year to March 31 1987 to £222m last year. His emoluments (excluding pension contributions) are put at £310,569. On that basis, Labour could cost him £52,900 a year, or £1,010 a week.



Stanley Kalms is chairman of Dixons, the electrical goods retailer, which he joined in 1948. Pre-tax profits have been damaged by the recession, falling from £102.6m in the 1986-87 financial year to £81.7m in 1990-91. The Dixons report shows his annual remuneration at £566,132; this cost to him of Labour would be £101,450 a year, or £1,950 a week.

Smith gambles with the affluent

Philip Stephens unravels the implications for marginal seats of Labour's tax proposals

IT IS the biggest gamble of the campaign. As the details of Mr John Smith's shadow Budget settled into the country's electoral landscape yesterday the political judgement emerged from the complicated arithmetic of his proposed tax and benefit changes.

In the battle for the marginal seats on which a Labour victory depends, the shadow chancellor has decided to sacrifice the potential support of the affluent in a drive to reassure the skilled working classes.

If last night's poll proves a reliable guide it will work. The survey taken after Mr Smith's announcement pointed to a 5-point Labour lead - the same result as a poll taken before plans were unveiled.

But the Conservatives, who have three weeks to "unpick" the plans, claimed the package was a bad miscalculation: that Labour had alienated too many of the modestly well-off.

Their judgment was that the plan to abolish the £21,000 ceiling on National Insurance contributions would swing back to the government many of the 90 or so seats in London and the south-east which have been targeted by the opposition.

The Labour leadership was equally adamant that it had kept the balance of advantage. As Mr Smith put it, Labour was not chasing votes in the stockbroker belt. It was support of a much larger segment of the electorate, the average taxpayer and average family, which it was after.

Mr Smith won independent backing for his claim that across the country eight out of 10 taxpayers would be better off under his package and that of those remaining only 10 per cent would be losers.

But it is not as simple as that. The distribution and personal political allegiance of those voters may turn out to be just as important as the numbers.

In London, where Labour is seeking to win at least 20 seats, the independent Institute for Fiscal Studies calculated that the number of losers rises to 18 per cent. In the south-east, where Labour may win another 10 seats, the proportion worse off from the package was put at 14 per cent.

The Conservatives - who do not accept that the IFS has included all of the "hidden" tax increases in the calculations - said that in constituencies where the outcome depended on a few thousand votes or less the losers would give them a decisive advantage.

Mr John Major reeled off a list of those who would have to pay the extra 9 per cent in every pound earned over £21,000 a year. They were not just the rich: a primary school head teacher would pay an extra £560 a year, a secondary school head: £1,500, a senior hospital registrar, £517 and a GP, £1,700. To that list his strategists attached the names of marginal constituencies such as Slough and Basildon, Dulwich and Battersea, Hamp-

stead and Croydon North West.

The message to those seats is that Labour does not plan an extra tax on the rich but on those whose incomes are not far above the average of £18,000 a year that they have nothing to fear from Labour.

For Labour they are the swing voters whose crosses on the ballot box will decide the election. The party's research showed that the Conservatives had been successful in persuading many of them, particularly in marginals, that they faced substantial tax increases.

Labour had to reassure them: "I don't believe John Smith can hold the line against their spending ministers," he said.

Mr Smith's assessment was that winning back their support was more important than appealing to a smaller segment of the electorate which leaned heavily towards the Conservatives.

The shadow chancellor, of course, would not admit such cynical motives.

Mr Smith recognised the risks but judged that it was one he had to take. The careful package of increases in tax thresholds, the abolition of the

starting rate of NICs and the increases in child benefit and pensions had a single objective: to persuade those earning between perhaps £10,000 and £20,000 a year that they have nothing to fear from Labour.

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The resolve to vote Conservative was a strong as ever for Mr Adam Applegarth, 28, assistant general manager at Northern Rock building society in Newcastle upon Tyne. He earns £45,000 a year. "I don't believe John Smith can hold the line against their spending ministers," he said.

Mr Roderick Nicoll, an Exeter management training consultant on £50,000, would be hit by Labour's proposals.

"I'm not sure I trust any of the parties to spend money wisely," he said. He planned to stick with the Conservatives.

Reporting by Daniel Green, Chris Tingle, James Buxton and Richard Tomkins

Ashdown campaign takes to the road

By Ralph Atkins

ONE six-year-old girl at Darvel Primary School in Richmond upon Thames thought Mr Paddy Ashdown had a very special policy.

"An animal welfare commission - that's a very powerful commitment," he said during a stop-off on his whirl around London on the first day of his campaign roadshow.

The Liberal Democrat leader's breakneck tour of seats where his party has the best chances of success was about matching policy messages with photo opportunities and the people he met with, well, more photo opportunities.

Mr Ashdown is confident of snatching Richmond and Barnes from Mr Jeremy Hanley, the junior Northern Ireland Office minister who has a majority of 1,765. Dr Jenny Tonge, Lib Dem candidate, admitted the party was supposed to win in 1983 and 1987 - but this time the Tory vote could prove much softer.

"This is the first time we have been on a high locally, with a huge majority on the local council and an unpopular Tory government," said Dr Tonge. Lib Dem posters already flutter amid suburban, albeit recession-hit, prosperity.

Earlier in Sutton and Cheam (Tory majority 15,718), Mr Graham Rose, who won the constituency for the Liberals in 1979, said the Tory vote was "soft and crumbly".

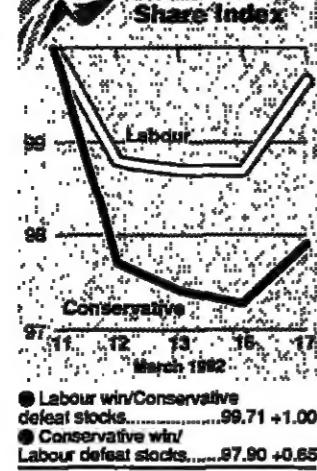
Mr Ashdown concentrated on the environment - and more children. Television news waded through a pond to film Mr Ashdown returning frog spawn with toddlers.

In Southwark and Bermondsey (held by Mr Simon Hughes for the Liberal Democrats with a 2,778 majority over Labour), the theme was health and promises of job creation.

The Liberal Democrats would reduce the rate of basic income tax to offset local taxes raised by regional assemblies, Baroness Seear, the party's deputy leader in the House of Lords, said yesterday in Liverpool.

In the first of a series of regional manifesto launches she will make this week in northern England, she said there would be a shift of spending from central to regional government, with a corresponding shift in tax raising. A regional assembly could raise more local money, in effect increasing the 25p standard income tax rate in the region.

FT Election Share Index



AS THE stock market as a whole moved up for the first time since the election announcement the shares in the "Labour gainers" section rose faster than the "Conservative gainers" yesterday. This continues the consistent out-performance by the Labour shares, which are nearly back at their level on the announcement day. Shares chosen are based on analysts' predictions of sectors that will gain or suffer from a change of government.

Aslef halts campaign on sell-off

By Michael Smith, Labour Correspondent

ASLEF, the train drivers' union, yesterday postponed a campaign against rail privatisation after legal advisers said that it should go ahead during the election campaign.

The union was told it could be open to a challenge that it was providing hidden finance for the Labour party, which opposes privatisation.

The Trades Union Congress is also advising unions that the Labour party must be consulted on anything which promotes the party and its candidates.

Aslef did not have the time to contact them before today's scheduled launch.

The union had planned in its campaign to press for a revitalised British Rail and to argue that privatisation would push fares up.

Mr Derrick Fullick, Aslef general secretary, said the union's campaign would be reviewed after the election.

CORRECTION

Sir Robin Day

SIR Robin Day will interview the leaders of the three main political parties for Thames Television, and not for Sky News as stated in Monday's Financial Times.

What you see is what you get is the PR slogan we have grown used to as a description for John Major. In John Schlesinger's campaign film for the Conservatives, *The Journey*, what you see is what you quickly forget.

The film's unshowy style is merciful in one way. There are no shots of John and Norma walking hand-in-hand along Elgar-haunted clifftops. But the hidden message may be

equally strident. The matter-of-fact footage of the PM in a car revisiting his natal Brixton, interspersed with footage of him sitting on a verandah recollecting his humble origins in tranquillity (the craftily wears a red sweater), is so low-key it is almost hectoring.

The message is clear and loud: a man born poor need not

grow up to be a socialist. The manner is clearer and more propagandistically loader: this is a soft-spoken Mr Nice Guy and he might knock on your door for a cup of tea at any moment.

The PM is filmed buying kippers and tomatoes in a market. From his or Mr Schlesinger's moving car he peers out at his childhood addresses, in awe

that the houses still survive. He points down a street saying that that was where he used to put up some boxes and make speeches as a youth. "Some people used to engage in bedlam," he comments, a location only Mr Major could produce.

Cunningly the man in the red sweater keeps chipping in,

emphasising the message

behind all the childhood recall: that absolutely everything is safe in Conservative hands. The economy, education, health, Britain, the world.

A statement: a man for all seasons; a safe pair of hands. The country is reassured, which is a small triumph for Mr Schlesinger; but I am still worrying about what the Number 10 chef is expected to cook with the tomatoes and kippers.

montage (music, please, Mr Purcell) where he shakes his hand in extreme - I am trying to copy the Major style - with the likes of Bush, Mandela and Yeltsin.

A statement: a man for all seasons; a safe pair of hands. The country is reassured, which is a small triumph for Mr Schlesinger; but I am still worrying about what the Number 10 chef is expected to cook with the tomatoes and kippers.

Many programmes, including an over-long ITV offering called Special Inquiry, have brought floating voters face to face with politicians in TV studios.

These events invariably flop. Package Y, Ordinary inside a studio and he usually becomes Mr Dull. Old-fashioned phone-ins, such as the BBC's Election Call, work better; the fact that you can't see the caller is offset by the sense that the interrogator can be more at ease than the politician.

But if you want dirt, abuse, outrageous deceit and absence of all scruples, you will have to turn to your daily paper.

There are not many floating voters in Fleet Street and already The Sun,

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recent being Paddy Ashdown's withdrawal from a Channel 4 News interview because his party's manifesto was not being given the airtime it deserved.

It is this daily jostling for tactical advantage which is the real stuff of the broadcasters' political battles, not the systematic subversion imagined by conspiracy theorists.

The BBC's Nine O'Clock news has made an impressive and influential start in spite of opening with an inexplicable shot of the back of the newscaster's head.

John Simpson's despatch from the prime minister's first "meet the people" session ruffled feathers by proclaiming the queen a touch bland and overstated. Central Office would be wise to react by improving the event, rather than complaining to the BBC.

On air, the mood has been anything but cantankerous. The politicians must have been told to keep talking and avoid brawling. Chris Patten, the

interrogator a third, I suspect this approach may yet draw blood, though not with inquisitors as sweet as Labour's George Robertson and the Conservatives' Virginia Bottomley, who were Monday night's questioners.

Many programmes, including an over-long ITV offering called Special Inquiry, have brought floating

ELECTION 1992

Major backs school entrance tests

By Philip Stephens and Andrew Adonis

CONTROVERSY over whether state schools in England and Wales should be allowed to set entrance tests for pupils dominated yesterday's campaigning.

Mr John Major, the prime minister, endorsed selection but insisted that it would not become widespread, while opposition parties condemned any move back towards a divided schools system.

The Tories' education policy launched yesterday, puts encouragement for opting-out at the top of the party's agenda for schools. It includes a commitment that grant-maintained schools "will be able to change their character if that is what parents clearly want and the change fits in with the wider needs of the local area".

That implicit backing for a return to selection was attacked by Mr Neil Kinnock, the Labour leader. "It appears

that the government is intent on introducing secondary admissions and selection through the back door," he said.

Mr Matthew Taylor, Liberal Democrat education spokesman, said: "Tory plans for education don't mean parents choosing schools; they mean schools choosing children."

At his first campaign press conference, Mr Major predicted that the number of schools opting for grant-maintained status would rise sharply from its current level of 200 once the government was re-elected.

Predicting a "revolution" in education, he sought to dismiss suggestions that many schools would opt for "grammar school" status. He hinted he would act to prevent too many becoming selective.

Mr Major said: "We are in favour of choice. This isn't going to open the door to huge

numbers of grammar schools right across the country replacing the present comprehensive system. That isn't going to happen."

Where schools wanted to become selective, "the secretary of state would not only look at the particular position of the school concerned", Mr Major added. "He will also look at the range of school and opportunity available in the area. There may be some additional grammar schools. But it isn't going to be a widespread switch from the comprehensive system to the grammar school system."

Mr Major, who defended the government's education record and blamed local authorities for poor standards, said he expected an "avalanche" of schools to seek grant-maintained status after the election.

Questioned about the prefer-

ence of most cabinet ministers for the private sector, he said: "We are the party that believes in choice. What I am determined to do is to improve the quality of education in the state system so that everybody may feel absolutely confident in sending their children to the state system."

The Conservative education manifesto – entitled The 39 Steps – includes only one new policy. Small schools will be able to opt out of local authority control in groups, sharing management costs. Mr Kenneth Clarke, education secretary, said this would be particularly attractive to small primary schools.

The manifesto is silent on the organisation of schools should a large number opt out. It is widely expected that the government would be forced to appoint regional funding coun-

cils to manage them, but Mr Clarke refused to confirm this.

Mr Clarke committed the Conservatives to "uphold" – not expand – the controversial assisted places scheme, under which the fees of more than 30,000 pupils at private schools are paid by the government.

He also pledged to "maintain the popular and well-respected A-level examinations". Labour and the Liberal Democrats propose to replace these with a broader qualification.

"The next steps are to promote choice and diversity in our schools," said Mr Clarke. "More grant-maintained schools and more schools with a technology emphasis will mean a greater variety of schools. We will back the choice of parents by ensuring that popular schools are given the resources to expand."

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Quotes of the day

I want to see all parents, not just those who can afford to pay school fees, with a real choice of school for their children.

John Major

I don't think, on the basis of the long-term record, the perpetual experimentation in schools, the fall in reading standards, crumbling buildings and oversized classes, [John Major] can be taken very seriously on the subject of children's education.

Nell Kinnock

What is offered is fictional choice for parents. Conservative dogma and limited opportunities for children.

Doug McAvoy, general secretary, National Union of Teachers

I'm not sorry that I shall never be seeing some of it again. A great deal of it is absolute deceit and hypocrisy.

Sir Charles Irving, Tory MP for Cheltenham, on his retirement from the House of Commons

This is just a start; just the first offensive prawn cocktail from someone who boasted about his prawn cocktail offensive. The disaster of a Labour government would give us a main course and pudding of even higher taxes.

Kenneth Baker, on John Smith's alternative Budget

It's now or never. Go for it. Sean Connery, urging Scots to support independence



Nell Kinnock meets a primary school pupil in Kingswood, Bristol, as education rises to the top of the election agenda

THE CAMPAIGN MACHINE: LABOUR

Lean team looks to the last lap

Ivo Dawney on how the party plans to avoid a re-run of the 1987 race

FOR our times, or was it five? The talking point among Labour's spin doctors yesterday morning was how often broadcasters on Monday had referred to Mr John Smith as the chancellor.

It is not difficult to see how the slips occurred. Labour had teed up the shadow Budget to emulate the real thing. A Budget box and a walk with a borrowed dog in St James's Park were rejected as over the top. But it was launched in the Edwardian sobriety of the Institution of Civil Engineers and was intentionally free of the glitz, posters and slogans that characterise a normal Labour press conference. Details such as the Red Book and even the phrasing of Mr Smith's speech – "I turn now to taxation..." – were mobilised to maximum effect.

The fruits emerged in Martyn Lewis's chancellor blunder to an audience of more than 8m viewers on BBC's Nine O'Clock News.

How much does any of this matter? Labour's view is that, with the main parties level, every trick helps. Its switch of its Budget launch to Monday, for example, casually blasted Mr Ashdown's manifesto off the front page.

Buoyed by these successes,

the campaign team makes some grander boasts. This week it argued that it had tricked Mr Lamont into the top tax band by hinting that this was the course favoured by Labour. A 1p base-rate cut in the Tory Budget would, they say, have been politically more counter-productive. True? Who knows. But the claim seeks to feed the impression that the Opposition is hungrier and smarter than its opponents.

The battle plan rests with a all-line inner team – the eight-strong campaign management committee – that meets at dawn and dusk to direct operations. These backroom generals will run the party as Mr. Neil Kinnock zig-zags across the country.

The publicly known faces are Mr Jack Cunningham, the affable, if sometimes brittle, campaign co-ordinator and Mr Bryan Gould, the camera-friendly shadow environment secretary, who headed the highly praised but unsuccessful 1987 effort.

Less-known, but at least as important, are Mr David Hill, sitting in Mr Peter Mandelson's vacated chair as communications director, and Ms Patricia Hewitt, a one-time Kinnock press officer, architect of the new professionalism in the

party.

That is the theory. Yet the strategists know that life is not so smoothly manipulable. They

remember from 1987 that gaffes and the unexpected often spell the difference between success and failure.

Mr Kinnock argues that it was lack of liaison over tax policy that undid the triumphs of "Kinnock – The Movie", the much-praised party election broadcast, and prevented the Tories being held to a majority of half the actual outcome.

Elaborate precautions have been taken against a repetition: spokesmen are under strict instruction to consult before they comment.

Unadorned with Vote Labour stickers, a nationwide team of assessors has been set up. They will monitor the regional media and check the hospitals for slip-ups or cutbacks to feed through to the grandly named Media Initiatives Unit as raw material for news stories.

It sounds like something from a John le Carré novel. The team, originally dubbed the 10 Last Days committee, hopes to learn from the Tories' wobbly Thursday in 1987 when a panicked Mrs Thatcher stepped in to re-order the Conservative campaign. The assessors will provide objective data to allow headquarters an overview in case a different direction is needed as fatigue sets in on the last lap.

of time to help," he explained.

Missing link

The inhabitants of Worcester have good reason to feel mixed at tonight's Conservative party political broadcast. John Major. The Journey, concentrates on the prime minister's path from obscurity to 10 Downing Street.

Though it lingers at length on the prime minister's Brixton boyhood, there is no mention of leafy and well-heeled Worcester Park where young John also spent many a formative year. Could it be that this cosy interlude just failed to square with the story-line?

Smart money

Highly paid City dealers are protecting themselves against a Labour victory. Many have piled in to place straight bets on Labour. City bookmaker IG Index said that yesterday was its busiest day yet, with 70 per cent of bets coming from City institutions. The weight of money is a hung parliament with Labour the biggest party. But some City bets are more sophisticated.

"Bet on the Tories to win and buy puts on the Footsie Index and sterling," is the smart approach.

Tories go slow in Scotland

For a party which many say is on the verge of extinction, the Scottish Conservatives appear remarkably relaxed. Since the election was called, Labour has had Neil Kinnock in Edinburgh; at its annual Scottish conference, the SNP has launched its campaign with a clattery press conference, and the Liberals have presented a Scottish version of their manifesto.

The Tories, meanwhile, have held one rather limp press conference (and that, apparently, at the urging of the broadcasters anxious to balance Kinnock). Ian Lang, the Scottish secretary, has released two statements by fax, one on Tory plans to ban the carrying of knives, and the other on expanding foreign language teaching in schools. The party is even launching its manifesto in Scotland a day later than in England, with the idea of getting two bites of the cherry.

Still, there was a sign of life yesterday. Lord Sanderson, party chairman, made a foray into Fife, and Lang challenged

Donald Dewar, his Labour opposite number, on taxation by issuing a fax, of course.

"We're starting slowly and building up gradually," says party headquarters.

Rest in peace

Transcendental meditation will not be compulsory should Britain's newest political grouping, the Natural Law party, secure election.

Training, however, will be available to all seeking to unleash their true potential.

The party, launched on Saturday, supports the Transcendental Meditation movement, founded by Maharishi Mahesh Yogi, erstwhile adviser to the Beatles.

All members are planning to register as candidates in the election, and the party hopes to field a total of 651, covering every constituency. So far the party has spent £500,000 on press advertising. The manifesto is due to appear in newspapers on Friday.

Stretching it

Few political parties are daft enough to use fabricated statistics, but they can massage the truth, as yesterday's Tory education document shows.



"We are making a great deal of progress," the policy document claims. "In 1979 only 46 per cent of 16-year-olds stayed on in full-time education. The figure is now 75 per cent and rising."

A recent government publication, Education Statistics 1991, puts the total at just 50 per cent, but that statistic applied to 1988. In 1988 only a little over 30 per cent of 16-year-olds in England and Wales were still in full-time education – less than half the level in Japan, France and Germany.

So why should there have been such a boom since? The reason is the recession. The unemployment rate for men aged between 18 and 19 rose from 13.8 per cent in October 1988 to 18.3 per cent last October. For those aged 16 to

17, who can no longer register as unemployed and claim benefit, the current lack of jobs makes staying on at school an obvious alternative.

Even so, many will leave higher education with no qualifications. Only two thirds of 17-year-olds and 50 per cent of 18-year-olds who stay on are studying for courses leading to qualifications.

Similarly, only 40 per cent of Youth Trainees had any qualifications at all.

Militant view

Terry Fields, who was expelled from the Labour party for his links with Militant Tendency but is defending Liverpool Broadgreen as an independent, has found a new way of achieving publicity.

Fields has diverted the permissible costs of producing election leaflets into making a video, which will be premiered tomorrow evening. He has had 500 copies made – 100 for each of Broadgreen's municipal wards. Supporters will lend copies overnight, but most will be seen through special showings in people's homes, local pubs or clubs.

His headquarters yesterday were crammed with full-time workers. "They were all made redundant by the city council last year, so they've got plenty

Joe Rogaly

Smith takes the lead



It is beginning

to look as if it

may all be

going horribly

wrong.

Last year

Mr John Major

believed his

own Treasury's

forecasts of an

end to the recession before

Christmas 1991.

He should

have known better.

It is always

an error to believe the

Treasury.

The forecasts were

wrong.

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UK NEWS

Single watchdog urged for private investors

By Richard Waters

A SINGLE watchdog should be set up in the UK to regulate investments offered to private individuals, according to a report published yesterday.

The report, backed by the Securities and Investments Board (SIB), the City's chief investment watchdog, could herald rationalisation of the system of investment regulation introduced after the 1986 Financial Services Act.

The creation of a single, super-regulator for private investors has recently been put on the political agenda by the opposition Labour party. It has also received wide support in the City.

The recommendation was made yesterday in a report by Sir Kenneth Clucas, who was asked by the SIB last October to examine the viability of a single self-regulating organisation (SRO) for retail investment.

At present, retail investment is regulated in the UK by four different SROs, the SIB itself, and a number of professional bodies. Under Sir Kenneth's proposals, a new super-regulator would be created to take over the bulk of the job.

The Clucas review was prompted by gathering problems at Fimbra, one of the SROs, which is responsible for regulating independent financial advisers, managers and brokers.

The new investment watchdog would combine the activities of Fimbra and Lautro, which regulates the selling of life assurance and unit trust investment products. This would bring life assurance companies into the organisation, providing it with stronger financial backing than enjoyed by Fimbra.

In addition, the new watchdog would take private client fund management from Imro, the SRO responsible for investment management. However, Sir Kenneth stopped short of suggesting a merger of Imro and the Securities and

Futures Authority, the remaining SRO, to leave just two investment watchdogs.

In addition, Sir Kenneth said regulation undertaken directly by the SIB and the Insurance Brokers Registration Council should pass to the new body, although legislation would be needed before such a change could be made.

The SIB said it welcomed the recommendations and would set up a working group in the coming days to propose a structure and constitution for the new body, which could come into existence by April 1993.

Fall in output raises fears over recession

By Peter Marsh, Economics Staff

BRITISH manufacturing output is continuing to fall, according to official statistics released yesterday which indicate that the country's recession may be deepening.

The Central Statistical Office (CSO) said seasonally adjusted factory output dropped 0.7 per cent in January compared with the previous month, after a 0.4 per cent fall in December.

More bad news for the government came with the separate announcement of a public sector borrowing requirement (PSBR) last month of £1bn, indicating that public finances are continuing to deteriorate due partly to the recession.

But the data had little effect on the London stock market. The FT-SE 100 index of leading shares closed last night at 2,491.2, up 20.5, ending the run of four consecutive days in which the index had fallen as a result of pre-election jitters.

On currency markets, sterling firmed, closing in London up a quarter of a pfennig against the D-Mark at DM2.86, while against the dollar it gained more than 1½ cents to close at \$1.7315.

In the three months to January, factory production was down 0.9 per cent compared with the previous three months. The CSO data indicates that manufacturing output has dropped by about 2 per cent since mid-1991, when it

appeared the decline might have stopped.

On the basis of yesterday's figures, factory output is falling at an underlying annual rate of about 3.5 per cent. The CSO's data for the two previous months in each case indicate that the annual decline was about 3 per cent.

According to the CSO, factory output has fallen by a total of 8 per cent from a peak in the second quarter of 1990, at around the start of the recession. Manufacturing accounts for just over a fifth of the economy, and influences activity in other sectors such as services.

The CSO also said that the output of the energy and water industries fell 2.8 per cent in January compared with December, mainly because demand for heating was lowered by warm weather.

Output from all production industries – manufacturing, energy and water – was down 1.3 per cent in January compared with December. In the three months to January, the figure fell 0.7 per cent compared with the period between August and October last year.

Mr Norman Lamont, the chancellor of the exchequer, said in his Budget statement last week that the economy as a whole would grow by 1 per cent this year, after a 2.5 per cent drop last year.

Sir Denys said he very much



A protester carrying a child defies a bulldozer starting work yesterday on the controversial extension to the M3 at Twyford Down, in western England near Winchester. Conservationists claim that the road will destroy a site of special scientific interest.

ICI releases emission figures

By Paul Abrahams

ICI, Britain's largest chemical company, published its worldwide emission figures for the first time yesterday, as part of moves to make its environmental performance more open.

Emissions to land, air and water fell 3.7 per cent from 8.6m tonnes in 1990 to 8.3m in 1991. Sir Denys Henderson, ICI chairman, said that although there were some problems which would not be speedily resolved, the group had made a good start towards its environmental goals. These include reducing emissions by 50 per cent between 1990 and 1995.

Sir Denys said he very much

regretted that the group had been prosecuted 28 times last year for environmental offences compared with 36 occasions in 1990. The number of prosecutions decreased in every country outside Britain.

Production of hazardous waste, which ICI has targeted for particular attention, fell 30 per cent from 677.9 tonnes in 1990 to 475.9 tonnes last year. The group said it aimed to eliminate all off-site disposal of environmentally harmful wastes.

Non-hazardous waste production fell 1.5 per cent from 7,949m tonnes in 1990 to 7,834m tonnes last year. However, the amount of non-hazardous waste disposed through landfills increased from 3,508 tonnes in 1990 to 3,565. ICI also increased the amount of waste dumped in the North Sea from 150 tonnes to 170 tonnes.

The company said it was committed to reducing its energy consumption. Energy consumption and carbon dioxide emissions had fallen by 15 per cent while total group manufacturing output had doubled over the same period. Between 1990 and 1991, group energy consumption fell by 6 per cent.

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BUSINESS AND THE ENVIRONMENT

Three years ago eastern Europe was a convenient dumping ground for western Europe's toxic waste. That was partly because the Commonwealth of Independent States (CIS), or former Soviet Union, had few qualms in accepting nuclear waste from eastern Europe.

Today a consortium of western companies bidding to expand nuclear power at Paks, in south-west Hungary, has admitted that it needs a new solution to the waste problem since the CIS has rejected its role as a dumping ground.

The disintegration of the Soviet Union, the assertion of the rights of the new independent republics and the political sovereignty of the countries of eastern Europe are just some of the reasons why western companies' nuclear, chemical, or industrial waste is no longer welcome.

Another reason is that the debate about the environment in eastern Europe is changing. On the one hand, it continues to focus on trying to clean up the damage caused by 45 years of communist-style industrialisation. On the other, it is beginning to concentrate on four issues which are likely to influence the region's future environmental standards. These include:

- Liability incurred by western companies investing in eastern Europe.
- The role played by international financial institutions, particularly the London-based European Bank for Reconstruction and Development (EBRD), in shaping a development policy for the region's infrastructure which will be compatible with the environment.

- How European Community environmental legislation will influence corresponding legislation in eastern Europe, as well as influencing environmental standards by western companies investing, or trading, in the region.

- What effect market reforms will have on the environment in eastern Europe.

Environmental issues first gained prominence in eastern Europe in the early 1980s when Charter 77, the Czechoslovak human rights movement, environmental groups in Poland, Ecoglasnost in Bulgaria and Duna Kör in Hungary started to flex their muscles against the communist regimes.

But since the collapse of the communist systems throughout Europe, much of the energy and idealism of the environmental groups have been snuffed into the political system. "As to the environment,

Western investors moving to eastern Europe may face environmental liability, writes Judy Dempsey

Inheriting the earth



As Soviet troops pulled out of Europe, damage from 45 years of industrialisation was left behind

ment, one has to understand that its development is connected to the economic situation. Results can be achieved which are based only on a successful economy," said Sándor Keresztes, Hungary's environment minister.

In practice, however, the environment is beginning to play a greater role among western companies thinking about investing in the region. This is because advantages of cheap labour and a skilled workforce in the region have to be offset by the disadvantages of possible liability costs.

"Western companies wishing to invest in eastern Europe must be aware that they could be saddled with the cost of cleaning up the waste accumulated over many years," said Tassilo Metternich, a consultant at Environmental Resources Limited.

ERL specialises in carrying out a wide range of activities, from individual site audits to company-wide communications and training programmes related to the environment. It is

primary role is to identify what environmental problems a western investor will inherit, and what liability that company will incur.

"It is not an easy thing to do. Some western companies would naturally resent the fact that they have to pay for the damage caused by the previous owners - who were communists," said Metternich.

"It is also very messy because we are working to laws that do not exist in these countries. Moreover, companies wishing to invest in eastern Europe are sometimes treated on a case-by-case basis. So you are not always sure where you stand with the law. We tell our clients the pros and cons about the sites they have chosen as a greenfield, or what problems they inherit in a plant into which they are buying," he added.

Metternich says he is not sure if liability acts as a deterrent to attracting foreign investment into eastern Europe. "Maybe, if it was said that there would be no liability,

more foreign investors would go into eastern Europe. It is hard to say. The legislation is in flux," he added.

John Mitchell, head of the east European division at ICI, one of the world's largest chemical firms, is sanguine about the question of liability.

"We are more interested in obtaining licences than in acquiring sites at the moment in eastern Europe," explained Mitchell. ICI, which is expanding into the region and which had sales worth \$36m in Hungary last year, appears to be motivated by one philosophy.

"When we obtain licences in eastern Europe, or anywhere else, we make sure that that company conforms to the highest standards in quality with regard to the product, the environment and service to the consumer," he explained.

"Through training schemes, our partners in eastern Europe know what to expect from standards in warehousing and distribution."

Martin Hoekin, an environmental expert at management

consultants KPMG in London, says EC legislation on the environment means that western firms investing in eastern Europe will automatically have to meet EC standards.

"Even if legislation on the environment is absent in eastern Europe, those governments which wish to apply for full membership to the EC will in any case improve their standards," he explained.

The need to improve standards partly explains why UK companies such as ICI and Johnson Matthey are involved in training programmes and are working more closely with environmental groups in the UK and eastern Europe.

Duncan Fisher is director of the East-West Environment Programme Organised under the umbrella of the London-based Ecological Studies Institute, the forum brings together companies, banks, non-governmental organisations and governments all involved in central and eastern Europe.

The forum has three aims:

- To help members pursue activities and investment benefiting the environment in eastern Europe.

- To provide members with a forum in which to exchange ideas and information.

- To offer members a framework for developing and implementing projects which promote growth while protecting the environment in eastern Europe.

Fisher and Gordon Hughes, from London's Centre for Economic Research Policy, believe one aspect of the environmental problem is coming to an end. "Liberalisation of prices means that enterprises and the consumer will use less energy," said Fisher.

"The huge mass emissions which we saw in eastern Europe over the past four decades will be phased out as industry is modernised. Those kinds of environmental problems will diminish," he argued. But other problems will persist and new ones will emerge.

Like the EBRD, Fisher is also aware that the economic reforms will bring new problems for the environment. "Household waste will consist of more plastic packaging. The expanding tourist industry will also create more pressure on the environment. Closure of environmentally-damaging and obsolete enterprises could meet resistance as the recession deepens," explained Fisher. "Addressing these problems will not be easy. But they cannot be ignored as eastern Europe attempts to integrate its economy with the west."

Controls that are only beginning to take effect in many parts of the US and elsewhere have long been standard in California. Catalytic converters, which reduce car exhaust emissions have been mandatory in the state for almost 20 years. In one of its most unpopular moves, the SCAQMD last year banned the use of lighter fluid in garden barbecues.

There are signs that the assault is beginning to pay off. According to state statistics, Los Angeles had less low-level ozone pollution in 1991 than at any time since measuring began 16 years ago. Analysis of last year's smog season shows that the Southern California basin had a record low 129 days in which lung-damaging ozone exceeded the federal standard of 0.12 parts per million.

Maintaining the trend towards cleaner air will, however, require increasingly drastic and expensive compromises. But weaning Californians from the private sanctum of their automobiles may be impossible. According to a recent study conducted by the California Insti-

URBAN AIR POLLUTION

Down and out, but still on the freeway

Louise Kehoe takes a drive to Los Angeles



WELCOME to "Smog City", the place with the dirtiest air and more cars per capita than any other city in the US. The yellowish grime that hangs over California's largest metropolis for much of the year is grim testimony to the fact that even the strictest air-quality regulations cannot resolve the conflict between nature and the car.

To be without a car in Los Angeles is to be down and out. Even public housing "projects" for the poor have car parks. While cycling and walking may be popular forms of exercise, they are no way to get around this sprawling asphalt jungle, where a 100-mile commute to work is nothing out of the ordinary.

Smog is the price that Los Angeles pay for their automobile-centred lifestyle. Climate and geography combine to exacerbate the problem. For about 10 months of the year Los Angeles enjoys balmy sunshine. The city's urban sprawl is centred in a natural basin that prevents its atmospheric effluent from dissipating.

Los Angeles may have the most severe air-pollution in the US, but nowhere else has the problem been attacked more vigorously. South Coast Air Quality Management District (SCAQMD) regulators, with responsibility for Los Angeles and neighbouring Orange and Riverside counties, have set the pace by instituting stringent controls over atmospheric emissions by industry and individual residents.

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Maintaining the trend towards cleaner air will, however, require increasingly drastic and expensive compromises. But weaning Californians from the private sanctum of their automobiles may be impossible. According to a recent study conducted by the California Insti-

tute of Energy Efficiencies, most drivers would prefer to switch to alternative-fuelled cars rather than use car pools or mass transit.

Los Angeles air-quality regulators have launched an ambitious goal to replace approximately 17 per cent of conventional petrol-burning cars in the region, or more than 1m automobiles, with electric vehicles by the year 2010.

The city has also embarked upon plans to build what could become one of the most extensive light rail, mass transit systems in the US.

While the pattern of pollution, with smog hanging over freeway corridors, makes it all too obvious to Californians that the automobile is the prime culprit, industry is also being required to clean up its act. After two years of studying the pros and cons, SCAQMD recently voted to move ahead on a revolutionary "smog exchange" plan that would replace current regulations on industrial air pollution with a trading market enabling companies to buy or sell the right to emit pollutants.

The SCAQMD believes that the market system will provide incentives to eliminate air pollution faster than its current regulatory system, while also saving industry hundreds of millions of dollars. Implementation of the system awaits final approval, but if the go-ahead is given as expected later this month, trading by 2,000 industrial polluters could begin in 1994. These industrial facilities are said to be responsible for 85 per cent of the region's industrial hydrocarbon emissions.

Under the proposed system, each company would initially be issued a number of smog exchange shares, based on past emissions. A single share would be worth a pound of pollutant per month. Over the first 10 years, the "pollution" value of each share would decline, thus forcing a clean-up.

In exchange for their participation in the market, businesses would no longer be subject to air pollution rules that specify certain equipment or methods to reduce pollutants. Companies could meet their emissions targets in whatever way they chose. Those that found ways to reduce their emissions beyond the clean-up target could sell their credits to another business that was unable to meet its reduction target.

Los Angeles' efforts to overcome its severe smog problems, combined with the city's concentration of industrial and environmental interest groups, have made it a test-bed for environmental regulation with influence throughout the US and even further afield.

The series will conclude next week in Bangkok.

MORTGAGES NOTICE OF INTEREST RATE VARIATION

The following changes apply to loans drawn prior to 17th February 1992 and are effective from the first payment date on or after 27th March 1992.

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The FT proposes to publish this survey on

20th April 1992. This survey will be included in the FT of that day and will be printed in London, Frankfurt, Rouen, New Jersey and Tokyo. It will be distributed in 160 countries worldwide.

For further information about advertising in the survey, please

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MANAGEMENT

A revolution has been under way in British public services in the past 10 years. Managers are being forced to be ever more efficient and accountable and they are borrowing heavily from the ways of the private sector.

In some cases, the impetus is provided by privatisation. In others, managers are being given greater responsibility for the services they deliver and are encouraged to adopt a more businesslike approach by carefully defined targets on financial performance and quality of service.

Government services, such as the payment of benefits, are now provided by executive agencies under contract to government departments.

Even parts of the public services which cannot be privatised or bled off into separate organisations are expected to be more accountable for costs and service quality.

Within the Department of Trade and Industry, for example, managers are free to buy in support services, such as legal advice and personnel management.

In local government, in-house teams must bid for work such as refuse collection and property management against outside contractors.

This greater commercialisation requires new ways of working, especially if public service organisations are to compete in open markets:

- New accounting systems must be installed.

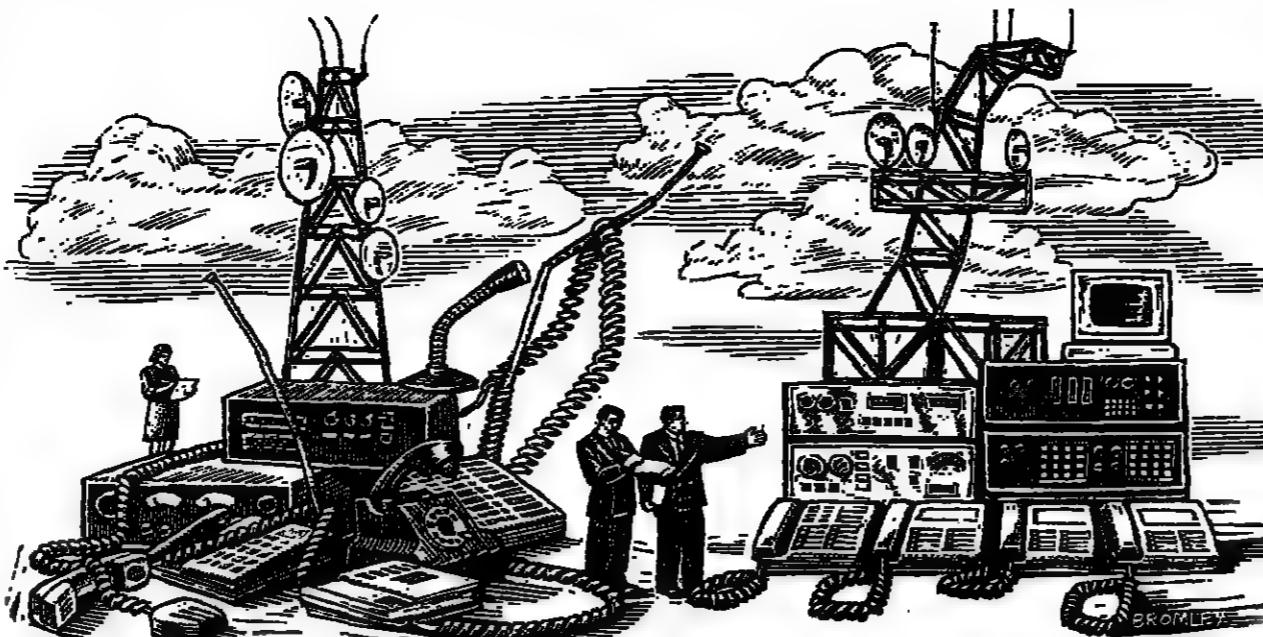
- Internal and external charging systems must be set up, often in fields where there is no comparable experience in the private sector.

- Valuations are required for stocks, estates, and overheads.

- Relationships with suppliers and customers – often formerly part of the same adminis-

Alarm bells ring for 999 calls

The public sector is becoming more competitive, say David Owen and John Willman



trative machine – have to be converted into contracts.

All of this must be done at the same time as the normal work of the organisation.

This is not always easy as is shown by the experience of the former Directorate of Telecommunications (D'Tels), a section of the Home Office.

D'Tels, which was targeted

for reform almost 10 years ago and is a candidate for privatisation, provides telecoms services for the police and fire brigades. Seen by most of its customers as fairly competent,

of Touche Ross, which enabled management to allocate costs and hours worked to individual cost centres.

"When we started to write things down and record them in a sensible way, we discovered that we were our own biggest customer," Finlayson recalls. It was only when the accounting system was in place that management was able to attack such problems.

Real savings, however, needed wholesale structural reform – but the process of change was interrupted by a

complex engineering project to redesign and replace various items of radio equipment used by the UK emergency services. Understandably this was accorded priority by successive home secretaries, but this shows how political priorities can override the drive for greater efficiency.

With that project nearly completed, D'Tels introduced direct charging for its installation and maintenance services in April 1989. Previously, the organisation had been financed centrally from a fund to which

all police forces contributed according to size.

This inevitably led, to a degree, to the larger metropolitan forces subsidising the smaller ones. While the larger forces welcomed lower charges, the smaller ones were not impressed by higher bills and with direct charging exposing D'Tels to competition from other suppliers, they found it easy to shop around.

Officials now believe that the changes should have been phased in over a longer period. For example, introducing direct charging before a management accounting system had been properly assimilated forced a bout of cost-cutting without sufficient information about where costs were falling.

"My mistake was to put in direct charging before we knew how competitive we were," says Gordon Wasserman, the Home Office civil servant responsible for D'Tels.

A comprehensive review of individual customer contracts and stocks of equipment was also launched in 1989. It is an indication of the chaotic state of the records that this took two and a half years to complete.

One unexpected consequence was that customers found they had been making annual payments on imaginary or unwanted equipment. For example, some discovered they had been paying for the maintenance of 25p ear-pieces.

The result was that D'Tels' turnover fell, together with staff numbers – down from 1,150 to 700, and further reduc-

tions are planned. Sites are being closed to cut overheads.

Local cost-cutting targets have been imposed with rigour. "Their incentive is continued employment," replies Wasserman when asked how area service managers have been motivated to meet these performance targets.

D'Tels' officials now claim to have an organisation capable of competing with the most efficient private-sector operators. Gerry Rodgers, a director of Serco, one of the group's main contractors, agrees that D'Tels has become more competitive in the last 12 months. The organisation no longer has to rely as much as it used to on its standing as the dominant force in the market, he says.

However, the body labours under some disadvantages. It is controlled by the civil service salary code, which makes it impossible to pay more than the most perfunctory bonuses to its best employees.

For another, D'Tels can no longer act as a central procurement agency for the emergency services. This puts it at a disadvantage against competitors who can provide a one-stop service supplying equipment and information services.

Success – in the shape of making D'Tels fit for privatisation – is still not assured. Some 70 per cent of business with traditional customers has been retained in free competition, but the organisation is running a trading deficit of more than £2m a year.

Under a financial plan agreed with ministers, the organisation must almost halve its trading deficit to £2.2m by the year ended March 1994 or face possible closure. Despite all the changes which D'Tels has been through in the last 10 years, it is still too soon to say that it can hold its own in the open market.

Flying off at a tangent

I is Siemens going "transnational"? Germany's electronics and electrical engineering giant has created quite a stir among organisations experts by deciding to locate the headquarters of its air traffic management (ATM) business in Britain, instead of its home country.

On the face of it, the move might seem to place Siemens for the first time in the company of organisational giants such as ABB, IBM and Unilever. These have become transnationals (as distinct from mere multinationals) by transferring the base of at least one international product division away from their home base (or, in Unilever's case, its twin bases).

But how big a break from Siemens' past practice really is the ATM decision?

Unlike IBM, Siemens has not yet transferred the HQs of any of its global business groups outside its home base; it has 13 such entities, almost double IBM's number. What is less well-known is that at least six of the many business units beneath those groups in its structure have been dispersed abroad, mainly following acquisitions there.

So in one sense the ATM decision is merely the latest in a growing list: Siemens talks openly of its intention to shift units' HQs to wherever the market or technology is most advanced (or demanding), and to the company's most obvious centre of competence.

This was clearly the case for Siemens with ATM. The "new" HQ location, Chesham in Surrey, was the existing home of Plessey Radar. Siemens bought it as part of its 1988 takeover of Plessey with GEC and it accounts for about 20 per cent of the ATM unit's revenues of about £100m. But in several senses the move is an important one. Siemens' ATM is the fastest growing unit within the group's defence electronics business group.

It also now includes German-based research, development and manufacturing operations which have been specially carved out of three other parts of Siemens.

Christopher Lorenz

When asked the secret of success in their companies, managers often say that luck is as important as anything.

It is not just an excuse offered by those passed by in the promotion stakes. Even those in executive suites often concede to having been in the right place at the right time.

The problem with the concept of luck as an explanation for success is that it is too vague to be of practical use. Luck becomes a catch-all for everything we do not understand about the managerial advancement process.

When pushed to explain how luck has impacted on their careers, successful executives point to two factors: recognising it and acting on it. Luck is seen as something that hap-

pens to all of us from time to time,

but the people who move on are those who can spot the openings and exploit them.

This assumes that managers can only influence luck from the time it manifests itself. But can't you make preparations in advance to grasp it?

Whether consciously or not, successful managers have ways of thinking and behaving which leave them prone to the intervention of luck.

Managers can increase their expo-

sure to luck in a variety of ways. In practical terms, they can establish networks which will help to keep them informed of career threats and opportunities; and by reading the trade press, and visiting customers and suppliers, they can keep abreast of what is going on in and around the industry.

Those who consistently seem to benefit from luck, are also able to "read the game". They can imagine how a change of circumstances might represent an opportunity.

They are good at envisaging future scenarios and are alert to making the most out of a crisis.

They also combine directness with flexibility. They show a readiness to improvise, to cut their losses if necessary.

There is a random element in all human success. But many of the career breaks ascribed to luck are obviously attributable to the efforts of the individual. The random shape and timing of the windfall need not mean that it was unplanned. One is

reminded of Gary Player's golfing aphorism: "The more I practise the luckier I get".

The reason we fail to see this is that we do not take the trouble to retrace or reflect upon the circumstances which generated the piece of luck. It is a cliché that "you make your own luck", but what about engineering your own misfortune?

Luck goes unrecorded and undiagnosed, and we fail to learn from it or about it. Retrospective accounts of managerial success are presented

as the culmination of a deliberate decision-making process. Certain events are "cast in leading parts" while the role of luck is edited out.

Yet an awareness of luck can inform managerial thinking. Luck represents a force in favour of alertness, imagination, opportunism and action – and these are as vital to the success of individual managers as they are to the success of their companies.

Unless we acknowledge the part played by luck, we will never understand it any better and we will have to continue to rely on our intuition and experience to predict when and where it may arise. Luck visits those who court it.

The author is a research associate at Templeton College, Oxford.

How to make friends with Lady Luck

Jean-Louis Barsoux says chance plays only a small role on the road to success

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ARTS

Young
composers

BARTICAN HALL

The BBC's "Young Musician of the Year" competition has been running for a long time now, but this year Lloyds Bank have been inspired to extend its sponsorship to a "Young Composer Award" as well. Splendid idea, but not, this first time, ideally well handled by the BBC, for the three-and-a-half hours it took.

On Monday we heard pieces by the 12 composer-finalists, interspersed with mostly dim performances of irrelevant music by former Young Musicians of the Year, and with laborious relocations of music-stands and microphones, chummy commentary by a female *compère* and much intrusive noise from the BBC crew - rumbling mobile cameras - audible instructions from their earphones, bangs and crashes from the booths at the back of the stalls.

Much more serious, for a competition that wears a public face, was that we never knew when we were hearing the vital evidence. Each contestant among the original 63 (their ages ranged from 15 to 21, and all the finalists were male) had submitted a "portfolio" of four pieces, as varied as possible - with express encouragement to venture into popular territory, though nothing we heard suggested any such ambition. For performance in this concert, however, only works playable by the faithful Nash Ensemble or by soloists could be exhibited; and yet we were told repeatedly that the jury would take equal account of the unheard pieces too. Quite right: but where does that leave the live audience?

It was made clear that two or more of the composers had dressed up earlier "exercises" as small ensemble pieces. Presumably they took bolder flights in their full-orchestral stuff, or perhaps in soloistic stuff, that would require rehearsal-time beyond the budget - but we were not to know that. The eventual joint winners were the 18-year-old James Webb, a Charterhouse chorister whose processional carol "Hail Magi" qualified to a sombre modern car, for twining choral voices, and Philip Howard (16) with a slight but elegantly shaped flute-and-drums piece, and a colouristic, under-propelled study called *The Roots*.

We were not to know how much of Halli Caithness's range was contained in his three icy, unappetising songs on homicidal Icelandic poems (delivered by Peter Hall with faultless commitment), nor whether Craig Groves's coolly serial guitar-piece *Never* or Elliott Tucker's bright but disjointed *Aladdin's* - this little after David Bowie - represented their best work. Richard Whalley's *Phantom* strived innocently to match an emperilled D.H. Lawrence's exhortation, might or might not have been his best effort.

At the very least, the candidates next time should be told firmly that a Nash-sized piece will have to be their public exhibit if they make the finals - with a bigger piece on tap for a later BBC concert, should they win. The Leeds piano competition is not a good comparison: there too the semi-finalists (and more) are taken into account, but aficionados can hear them, whereas the essential workings of this "Young Composer" contest were reserved to the private ears and eyes of the jury. There must be better ways of arranging it.

David Murray

TELEVISION

Into a world of 'voter meters' and 'media monitoring'

Predicting the outcome of the election campaign is a doddle.

1. Broadcasters will spend more money, time, resources and manpower than on any previous election.

2. When Parliamentary candidates ask people on their doorsteps "Do you have any complaints?" the common response will be "Yes, too much election on television". (This is not a joke; ask people who do a lot of doorstepping and they will tell you.)

3. The outcome of the poll (no doubt there will be a post election survey this time as there was in 1987) will be that between 70 and 80 per cent of voters will say there has been far too much coverage.

4. Whatever politicians and broadcasters may claim, points 1, 2 and 3 will apply again in the next election.

It seems absurd that while everyone recognises that television nowadays delivers too much on election, nobody does a thing about it. However, the reasons are surely pretty clear. First, politicians and news-journalists (especially news and current affairs journalists) have much in common: they are fascinated by politics, revel in the campaign, and love that sound of their own voices. The overkill is a sort of conspiracy - between them and against the public.

Secondly, the campaign gives broadcasters a wonderful opportunity to test all their latest technological developments. For performance in this concert, however, only works playable by the faithful Nash Ensemble or by soloists could be exhibited; and yet we were told repeatedly that the jury would take equal account of the unheard pieces too. Quite right: but where does that leave the live audience?

It was made clear that two or more of the composers had dressed up earlier "exercises" as small ensemble pieces. Presumably they took bolder flights in their full-orchestral stuff, or perhaps in soloistic stuff, that would require rehearsal-time beyond the budget - but we were not to know that. The eventual joint winners were the 18-year-old James Webb, a Charterhouse chorister whose processional carol "Hail Magi" qualified to a sombre modern car, for twining choral voices, and Philip Howard (16) with a slight but elegantly shaped flute-and-drums piece, and a colouristic, under-propelled study called *The Roots*.

Picasso's involvement with the ballet *Le Train bleu* began under Diaghilev, with the creation of *Parade* in 1917, and was confirmed by his marriage to the Ballet Russes dancer Olga Knedilova in 1918. For the next seven years he made varied collaborations with the dance, notably in the glorious *Train bleu* of 1916, two works: *Le Rendezvous* of 1918 and *Train bleu*, marked a late reawakening of interest. The new *Gardiner* programme brings *Le Train bleu* into the repertory with the two ballets for which Picasso painted the front-cloth. Roland Petit's *Le Rendezvous* and a re-creation of Nijinska's *Le Train bleu*, made for Diaghilev in 1924.

The reconstruction of *Le Train bleu* was undertaken by the choreographer's daughter, Irina Nijinska, and the American scholar Frank Riems. The current fashion for rescuing long-lost ballets from textual sources and dancers' memories is curious, commendable, but over-open to question. Scrupulous though the research may be, the loss of a direct performance tradition means that we see today as Nijinska's *Sacre*, or Balanchine's *Le Coq* - or Nijinska's *Train bleu* - is more optimistic than actual, and the more ephemeral the piece, the more delicate its fabric, the more likely we are to see a ghost rather than any theatrical flesh. The recent restorations of two major Massine pieces - *Choreographic* and *Les Présages* -

seem to me valid in that they are sprung from the direct performance experience of their producers (and members of their first casts have given the stingers their approval). *Le Train bleu* is a Cocteau-inspired capriccio about the brightness of gaiety on the ice-day of holidays at Deauville or Eden Roc. Diaghilev identified its lack of substance by calling it *une opéra comique* when he presented it during the 1924/25 seasons, with the athletic, magnetically beautiful presence of Anton Dolin. Its justification as the darling of the *plage* is Beno Gossé. Without Dolin's panache - he left Diaghilev in 1925 - the piece was dropped.

Cocteau had hoped that Nijinska could identify the bacchanal force of springing gaiety through classic dance - there are evocations of Susanna Lenhart and of Edward, Prince of Wales, dressed *à la golf* in the character's new *Cocteau* programme. *Le Train bleu* into the repertory with the two ballets for which Picasso painted the front-cloth. The *Train bleu* is delightful; Henri Laurent's architectural set is interesting, and the Chabot clothes are exact, while across the front-cloth Picasso's two Amazons (hugely magnified from the painting "La Course") energetically thunder. How revealing that *Les Biches*, which explored something of this same territory and predated *Le Train bleu* by only six months, should still convince utterly in the theatre. Nijinska's post-war revivals preserved both the life and the spirit of the choreography, and life and spirit is what is missing in *Le Train bleu*.

Le Train bleu typifies its age, and so does *Le Rendezvous*. Roland Petit made it for his Ballets des Champs Elysées in 1945. It breathes the existential bleakness of the war's end, with its Jacques Prévost scenario about a young man who

thinks he has cheated Fate, until fate duly catches up with him in the guise of the Most Beautiful Girl in the World, who kills him. Prévost's chameleons associates provided other elements - Brassai, the photographic blow-ups of Paris streets; Kusama, the scores; Mayo, the costumes - and Petit responded with choreography in which realism and romanticism marvellously combined. *Le Rendezvous* was one of the key early works of the Champs Elysées seasons - and we have imperishable memories of Petit as the hero-victim and Jean Babilée as a hunchback who is chorus and companion.

But after 47 years could it still convince? This revival by Petit on the hugeness of the Opera stage, was proof that it could. A superb cast: Kader Belarbi as the Young Man, Cyril Atanassoff as Fait, Marie-Claude Pietragalla as the Girl, Fabien Roques as the Hunchback - found exactly the intensity, the melancholy poetry, that is evoked by the nocturnal streets against which the tragedy plays itself out. The scene in which the haunted Belarbi is faced with the menacingly deliberate Atanassoff (a chilling figure) is superlative dance-theatre. The Picasso front-cloth - a candle, a mask - is oddly apt.

Le Tricorne must always ravish eye and ear, and the glowing accuracy of the Opera workshops' reconstruction of the designs, (though where is the Dandy's kite?), and the vibrant account of the score from the Spanish conductor Edmon Colomer, are grand achievements. The ensembles were lively, and were better at the second of the two performances I saw at the week's end, but the ultimate success of the piece depends on the playing of the Miller and his Wife. We were fortunate just after the war to see Leonid Massine in the part he created for himself as the Miller, alert, vital; and no less fortunate to see Violetta Elvin (in performance at Covent Garden) finding a ravishing sensuality and wit for his wife. On Friday night, Patrick Dupond and Monique Loudières went through various motions associated with these roles, and were invaluably themselves as étoiles.

It was at the next day's matinée that *Le Tricorne* came fully alive. José Martínez is young, tall, with an elegant physique and bright technique; he was impressive in last season's

evening for the Opera's Young Hopefuls). And he has Spanish blood. In an exceptional debut - which started rather coldly, but took fire with the Miller's Faruca solo - Martínez claimed the role. His feet and body seized on de Falla's (and Colomer's) rhythms, stamped them out crisp and bold. The outline of the dance was taut, ideal. Greater dramatic passion will come with experience, but not since Massine's performances have I seen a reading

so acute in physical understanding, and so true to the music.

Martínez was most happily paired with Clotilde Vayer as the Miller's wife. The lovely curves of the dance as her body yields to it, the fluttering hands, and the character's flirtatiousness were all warmly, touchingly shown. *Le Tricorne* was once again a masterpiece.

Clement Crisp

The co-operation of the Foundation for Sport and the Arts was vital. The Government would have been reluctant to provide the whole sum. The Foundation, financed by the football pools companies in an effort to ward off a national lottery, is proving a good friend to the ENO. The £2m grant is its largest donation to the arts and comes from the £20m it has set aside this year for arts causes. Earlier this month it gave the ENO £400,000 for a new computerised box office.

ENO gets the Coliseum

The English National Opera has acquired the freehold of its London home, the Coliseum, for £12.8m. The money comes mainly from the Government, £10.8m, with the remaining £2m supplied by the Foundation for Sport and the Arts.

For its part ENO will shortly launch a public appeal for around £1m to raise the capital to refurbish its property. The money will be spent on back stage and front of house improvements, and could involve a closure for up to a year.

All the parties were in a congratulatory mood yesterday. The Minister for the Arts, Tim Renton, was happy that his department had secured £10.8m from the reserves on the last day of Parliament; Peter Jones, entering his last year as general director at the ENO, was pleased that a fast approaching crisis in the affairs of the Coliseum - the ENO's current lease expired in 1996 - was now permanently resolved; and the owners of the property, Stoll Moise, was satisfied with what it described as a "realistic" price.

The recession in the property market, and the fact that the Coliseum is a listed building, made the purchase price much lower than anticipated a few years ago. The ENO will use its immediate annual saving in rent of £350,000 - it acquires the building on March 31 - to pay the legal fees of all involved.

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Antony Thorncroft

European Cable and Satellite Business TV

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Wednesday March 18 1992

From here
to Hongkong

CROSS-BORDER bank mergers are notoriously difficult to pull off. Indeed, the recent histories of both Midland Bank and Hongkong and Shanghai Banking Corporation offer a perfect illustration of the hazards and pitfalls. Midland's disastrous acquisition of Crocker in California in the early 1980s provided business schools across the world with a classic study in how not to conduct an overseas acquisition. Hongkong and Shanghai's losses at Marine Midland in New York state were on a smaller scale than Midland's but point to the same question. Would a takeover of Midland by the British-based parent of the Hong Kong bank have any remote chance of success?

In all bank mergers there are regulatory obstacles to be overcome at the outset and in the present case they are compounded because of the sensitivities of the People's Republic of China before the formal hand-over of power in Hong Kong in 1997. But it would be surprising if the Bank of England attempted to block the proposal, as it did with the Hong Kong bank's bid for Royal Bank of Scotland in 1981.

In the earlier case, the Bank of England was plied that the Hong Kong bankers had attempted a bid for a British clearing bank without its fat. Its officials claimed before the Monopolies Commission that the transfer of control overseas of a significant part of the British clearing bank system would be detrimental to the public interest because of an inherent conflict of interest. The Hong Kong bank's primary loyalty was, they suggested, to the people and territory of Hong Kong.

Thin argument

The argument looked thin at the time; and while the approach of 1987 may lend it more force, it is hard to believe that adequate arrangements to protect Midland's depositors from financial crisis in Hong Kong could not be made. More to the point, the Hong Kong bank is an exceptionally well capitalised institution. It is doing the Bank of England a favour by offering a solution to the weakest link in the British clearing bank chain.

The Bank of England con-

ceded in its evidence to the Monopolies Commission a decade ago that cases might arise where a United Kingdom bank might be so clearly in need of fresh blood and impetus that a bid from outside would be on balance better than the status quo. There is manifestly the case with Midland. It would be absurd for the Bank of England, weighed down as it is by the general consequences of lax monetary control and more specific questions over prudential supervision at BCCI and elsewhere, to suggest otherwise.

Competition policy

There are no problems here for competition policy. By bringing its strong balance sheet backing to Midland, Hongkong and Shanghai will, if anything, intensify competition in British banking. No doubt some bankers will argue that this is unfortunate. In that Britain is overbanked. But the case is scarcely persuasive when the immediate threat to the economy is that capital constraints in banking could hold back credit growth, thereby threatening recovery.

The really difficult question here is for the shareholders in the Hongkong and Shanghai Banking Corporation. The bank's greatest merit has been to be in the right place at the right time to play host to some of China's most dynamic entrepreneurs as they fled from communist China. That is how it came to be transformed from a sleepy provider of trade credit to the Asian economy to a regional banking giant.

It would be hard to argue with the timing of the bid. Many of Midland's skeletons have been cleared out and the profits stand to benefit disproportionately, relative to the other clearing banks, from recovery. Yet the move into Midland means that the Hongkong and Shanghai shareholders' stake in one of the world's most dynamic economies could be significantly diluted. Admittedly the China factor muddies the argument. But why not, in view of the unhappy experience of past acquisitions, leave it to shareholders to take out their own insurance?

Education
by opt out

THE Conservative education manifesto contains measures to promote parental choice and schemes to suppress local democratic control. Selection, managerial autonomy and state-funded places in private schools will be — or stay — in. But the local education authority will disappear in its current form, as all schools are encouraged to opt out of local authority control — including primary schools, which are to be allowed to opt out in groups.

It is an unwholesome combination. If implemented, it could inflict severe harm on the education system.

The plight of Stratford School, east London, ought to have put paid to the policy of opting out. Stratford, a grant-maintained secondary school with a substantial Asian intake, gained independence from its local education authority last year. Its governors, a majority of whom were claimed as supporters by the London Collective of Black Governors, are currently attempting to dismiss the head teacher. The school is in turmoil; accusations of racism and intimidation abound; the only recourse is to the courts; and the only recourse is to Mr Kenneth Clarke, education secretary, who has so far had to intervene three times in the governing body's deliberations.

Ultimate control

The moral is clear: if local education authorities, whether through the Conservative distrust of local government, they will have to be recreated. It is not an issue of day-to-day intervention, but of ultimate control and funding. Mr Clarke could not conceivably act as the court of appeal for 25,000 schools; nor could the education department itself monitor and allocate funds to so many institutions. If many more schools opt out, it will need regional councils for the purpose. We will end up with education quangos akin to the regional health authorities.

Such centralisation by the back door will affect more than the health of local democracy: it could lead to the widespread return of selection for entry to secondary schools. For Mr Clarke has indicated that he will treat sympathetically applications by grant-main-

tained schools to reintroduce formal entry tests. At present, mere 165 grammar schools survive in England; they could soon be reappearing across the country by a haphazard process of governor initiatives. And where grammar schools appear, secondary moderns appear, secondary moderns must inevitably follow for their rejects.

Prepared experiments

This is no way to proceed. The comprehensive school is not universally admired; there is a good case for allowing schools to specialise and provide for particular needs. But it should be argued nationally, with carefully prepared experiments to test options. Elected local authorities could play a part in this. Reform should not be the result of random selection by school governors, with no democratic check other than the sanction of a remote minister in London.

Opting out is not to be confused with autonomy: under the local management of schools initiative, supported by both opposition parties, institutions are rapidly gaining freedom to manage their own budgets, appoint their own staff and organise their own priorities, within the context of the national curriculum and entry policies determined for them.

This is as it should be. It has an important side-effect: in tandem with other policies — like the national curriculum and reforms to teacher training — it is helping to blur the division between the state and independent sectors. State schools are gaining much of the self-control — and with it the self-respect — that independent schools rightly value, while the private sector is continuing increasingly to share a single curriculum, professional and regulatory structure.

The dialogue between the two sectors needs strengthening. That, perhaps, is the strongest reason for continuing the Conservatives' assisted places scheme, which pays all or part of the fees of more than 30,000 children attending private schools. It is not a question of privilege, but of extending choice and quality — and facilitating the process of mutual learning between the two sectors without which both will be impoverished.

Midland Bank and HSBC Holdings, parent company of Hongkong and Shanghai Banking Corporation, approach their impending union, announced yesterday, with very different emotions.

Directors of Hongkong Bank barely contain their excitement at the prospect of carrying off a big European bank after more than 30 years of courtship. "We have been looking for an acquisition in the UK since the late 1980s," said an executive.

For almost exactly the same length of time, Midland Bank has been in decline. In the early 1980s it was the biggest bank in the world. But for the past two years, it has been touch and go whether it made a pre-tax profit.

However, in the past couple of months, Midland had begun to believe that it had turned the corner under its new chairman, Sir Peter Walters, and new chief executive, Mr Brian Pearce, who were appointed last spring. Although its after-tax profits were wiped out in 1990 and 1991 by losses on loans to UK companies and consumers, there were signs of progress: costs have been kept under control and revenue from interest and commissions has been rising strongly.

So Midland's directors are slightly disappointed to be deprived of the challenge of steering the bank back to health as an independent entity. But Mr William Purves, Hongkong Bank chairman, is ready to make them an offer if they cannot refuse.

If the deal goes through — and bankers were confident yesterday that it would — it will create the world's first remaining transcontinental bank with strong businesses in both the Far East and Europe, together with a smaller presence in North America and the Middle East.

The two banks made only the terrors of public statements yesterday when they posted the bans. They said they had agreed that a "merger of the two groups would now be in the best interests of both companies and their shareholders".

Until a formal offer from Hongkong Bank is on the table, the executives of the two banks are constrained from making any further public statements about the deal by the Takeover Panel and the Stock Exchange. If bankers make statements which seem to put a value on the two businesses, the regulators can insist that any merger terms are based on those implied values — which Hongkong Bank or Midland might later regret.

Nonetheless, an account of the generation and aims of the deal can be constructed from interviews with the bankers and their advisers.

Formal terms cannot be agreed until the banks have examined each other's balance sheets and loan books and formed a view of the relative value of the two businesses. This process of "due diligence" should not take more than a couple of weeks, since the organisations know each other well already.

Hongkong Bank should then ask Midland shareholders to swap their existing shares in the bank for new shares in Hongkong Bank. Analysts said yesterday that Hongkong Bank would probably offer one of its shares for each Midland share, valuing Midland at more than £2.5bn and the combined group at about £3bn. Not only was the official statement from the two banks short, but bankers make it clear that it was slightly economical with the truth. This will not be a "merger" or marriage of equals. If the negotiations are successful, Hongkong Bank will make a takeover offer for Midland and will emerge — under the chairmanship of Mr Purves — firmly in control of the combined businesses.

However, a takeover cannot be completed without the formal approval or behind-the-scenes blessing of a number of regulators and governments. Hongkong Bank has sounded out the Chinese government which will take control of Hong Kong in 1997, and is hopeful of winning its approval.

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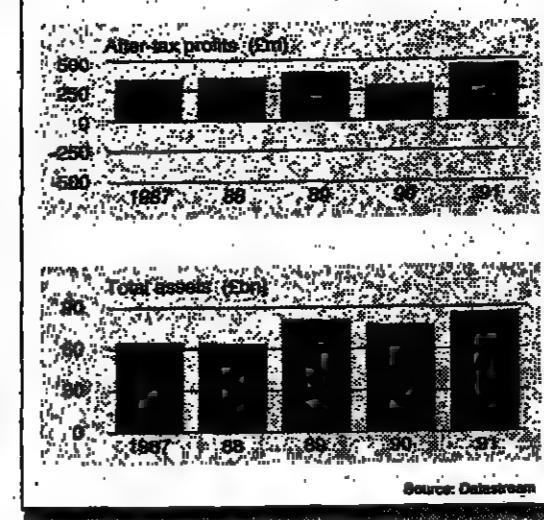
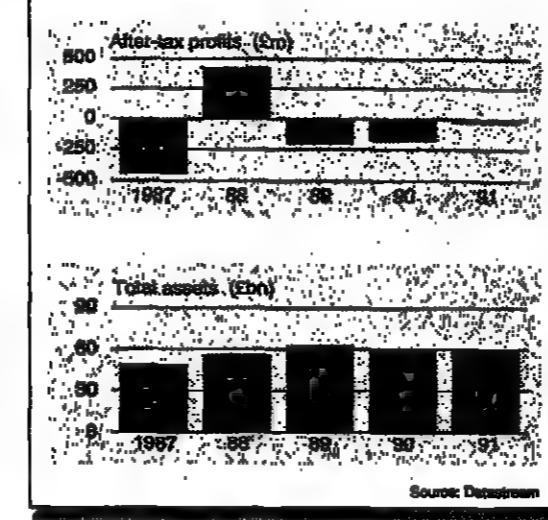
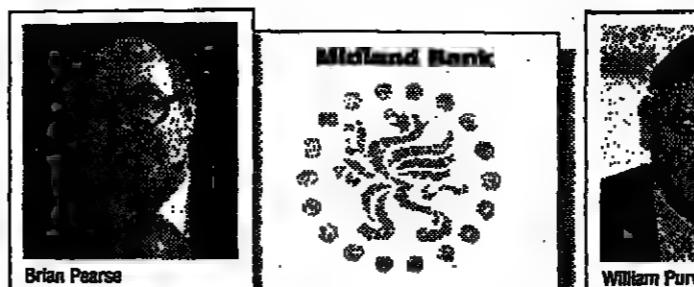
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The dialogue between the two sectors needs strengthening. That, perhaps, is the strongest reason for continuing the Conservatives' assisted places scheme, which pays all or part of the fees of more than 30,000 children attending private schools. It is not a question of privilege, but of extending choice and quality — and facilitating the process of mutual learning between the two sectors without which both will be impoverished.

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A merger of the Midland and Hongkong banks to create an £8bn group would not be a marriage of equals, says Robert Peston

Griffins and dragons



The attitude of the British government — whether Labour or Conservative — would depend on foreign policy considerations and thus on an assessment of China's stance. Neither the UK Department of Trade and Industry nor the EC competition authority in Brussels is expected to block the deal — the combined business is unlikely to be seen as having an unfair competitive advantage, since Hongkong Bank's presence in Europe is relatively small at the moment.

As for the Bank of England, it will examine any takeover proposals carefully, although it is expected to give its approval. The Bank's primary aim is to protect the interests of Midland's depositors. So its will seek guarantees that Midland's deposits will not be used to make loans in the colony — just in case there is an economic calamity in Hong Kong after 1997 when it reverts to Chinese rule.

There should be big advantages for both banks in combining their businesses. Hongkong Bank should acquire a new source of earnings outside Hong Kong. It points out that it is not turning its back on Hong Kong and would not expect to reduce the scope of its operations there either before or after 1997. It has made that clear because it does not want to alienate the Chinese authorities.

But a deal with Midland provides it with extra insurance in the event — which Hongkong Bank says is unlikely — of economic decline, panic in the local banking market or nationalisation of assets in the colony after the Chinese take over.

Last year, it took out a preliminary

insurance policy by creating a holding company, which became owner of all its operations and is domiciled in London rather than Hong Kong. This makes it difficult for any Chinese government more hostile to private enterprise than the current one to control the group's assets outside the colony.

As for Midland, takeover would end years of uncertainty about its financial strength and its future ownership.

Given that the two operate in separate markets with separate cultures, integration will not be trouble-free. But it should be less difficult than it involved other banks from different countries for two reasons:

• Hongkong Bank has a strong British tradition. It was founded in 1865 to serve the local trading houses in Hong Kong and Shanghai and its senior directors tend to be ex-patriate Scots.

• It has been working closely with Midland since December 1991, when it took a 14.9 per cent stake in the British bank.

Hongkong Bank's pursuit of Midland falls into two distinct episodes. From the end of 1991, the two banks started to learn about each other's operations and to ascertain where they could work fruitfully together. In the succeeding two years, they traded certain assets. Midland injected most of its Far Eastern operations into Hongkong Bank and took control of Hongkong Bank's hedging continental European business.

The goal was a full merger — and at the outset, there was a hope within Midland that it would be a marriage of equals. When Hongkong Bank bought its stake, it gave a commitment that it would not increase its or

which cannot be quantified, Hongkong Bank has a very strong balance sheet.

Indeed, in the next few weeks it will reveal quite how strong it is, when it discloses its secret "inner reserves" — which analysts estimate at about HK\$20bn (£1.6bn) and which have been tucked away for a rainy day.

With the backing of Hongkong Bank's capital, Midland will have valuable additional resources to expand its businesses. It will, for example, be able to lend more to UK companies and individuals, rather than shrinking its balance sheet, as it has been doing recently.

The margin between Midland's borrowing and lending rate should also

improve. IBCA, the leading European rating agency, said yesterday that it was likely to upgrade the credit rating it gives to long-term deposits with Midland. What this means is that Midland will be perceived as a stronger business under Hongkong Bank's ownership, and should therefore have to pay less interest to attract deposits.

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Hongkong Bank's confidence had returned, because the losses in Australia and the US were diminishing and its profits from Hong Kong were at record levels.

Then the day after Midland pub-

lished its 1991 results on February 27,

Mr Pearce became less coy. Midland

turned to work around the clock on

the details.

On March 5, he had his first conver-

ation with Midland's chief execu-

and chairman on the details of the

takeover. Mr Pearce and Sir Peter

now had no illusions. Independence

was no longer an option.

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"He's too set in his ways to change tax brackets"

difficult people even more difficult to cope with? During the next four months, 15 one-day seminars on the subject of "Dealing with difficult people" will take place, half as many again as were staged in the whole of last year.

The organisers, the Institute of International Research, put difficult people into categories such as complainers, emperors, wet blankets, saints, wonderful ones, saboteurs, exhibitions, stereoty whole.

While Observer is quite sure that none of its readers could ever be so described, those who have the misfortune to work in close proximity to a likely example can con up £29 (excluding VAT) and learn how to devise their very own seven-point master plan to deal with the "super difficult".

Chuffed

Claire Bolderson, recently in Rangoon, reports on the offensives by Burma's military government against ethnic minorities

Tightening the noose

On Burma's western border, Moslem refugees fleeing persecution are streaming into Bangladesh at the rate of 5,000 a day. On the eastern border, Thai forces are on alert and another refugee exodus is feared. In Rangoon, the capital, one of the world's most authoritarian regimes is relentlessly tightening its hold on power.

Mrs Khaleda Zia, prime minister of Bangladesh, is this week visiting the US to ask President George Bush and the United Nations Security Council to intervene in the refugee crisis.

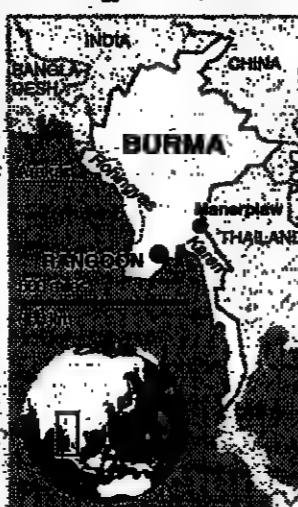
At least 200,000 Moslems, known as Rohingyas, from Burma's western Arakan state, are living in makeshift camps in Bangladesh. They have fled the Burmese army which, according to their detailed and consistent accounts, has unleashed a terrifying campaign of rape, torture, killing and forced evictions to make them leave.

Close to the border with Thailand, Burmese forces are engaged in another fierce offensive against ethnic minorities, as Karen rebels, who have been joined by other opposition groups, grimly defend their base at Manerplaw. Thai fighter pilots have been ordered to attack Burmese aircraft which enter Thailand's air space in pursuit of the rebels, and at the weekend Thai artillery opened fire on Burmese troops which had crossed the border to attack the Karen base from the rear.

The attacks on ethnic minorities are part of a drive by Burma's ruling State Law and Order Restoration Council (Slor) to establish its grip on all walks of life. The military junta took power in 1988 as pro-democracy demonstrations were sweeping the country. It held elections in 1990, but has ignored their result. It has kept the 1981 Nobel peace prize winner, Aung San Suu Kyi - leader of the opposition party which won a landslide victory in the poll - under house arrest since July 1989.

To try to squash numerous ethnic rebellions on the borders, the military is undergoing a rapid expansion. When the Slor came to power in 1988 the military was about 180,000 strong. Now it is believed to have more than 250,000 men and that the number will double to some 500,000 by the end of the century.

The intention, Burma-watchers say, is to emasculate the army so deeply in the bureaucracy and state institutions that it



can never be removed, even if it does one day allow civilians some measure of participation in the political process.

Burmese people offer little comment on what the government is doing against the Moslems and Karens. For them the campaigns are just another example of the extremes to which the army is prepared to go to establish total control over the whole of the country.

The military government in Rangoon denies all allegations of ill-treatment of Moslems and, through the tightly controlled media, accuses foreign news organisations of attacking the country - with fabricated reports. It says the Rohingyas are not one of Burma's native ethnic groups, and that the refugees are illegal immigrants or ignorant locals who have been lured away by Rohingyas.

Foreign residents in Rangoon say that a big immigration check has been under way in Arakan state and that the military has been expanding its barracks and roads in the area. They say the government has been concerned that members of the Karen ethnic group, which is fighting for its own homeland in south-eastern Burma, have been trying to infiltrate western parts of the country. They fear the possibility of the Karens giving support to separate them.

On the streets of Burma's slowly decaying cities, few soldiers are visible - an indication, says a foreigner in Rangoon, "of just how confident they [the military] are". There are, however, said to be soldiers hidden in many buildings and stationed on the outskirts of the bigger cities, where they can be quickly called on if needed. There are thousands of military informers scattered

throughout the population and even the most innocent of conversations is reported. "The government controls everything," says the young driver of a pedal taxi.

Nearly two years after the election, the Slor shows no intention of giving up power. "Political activity is on hold," says one diplomat. "They've got the place very, very tightly set up."

Of more than 200 political parties which registered for the May 1990 election, just 32 remain. All are monitored by the authorities; none is allowed to organise, or even discuss, anti-government activity. University teachers are not permitted to teach on political education courses. Many former pro-democracy politicians and student activists have fled the country, and many others are in prison.

Amnesty International has identified 1,500 political prisoners by name, and the US State Department has estimated the full number to be about 2,000. Reports of torture and ill-treatment are common.

The government, aware that it is not popular at home, sometimes explains through the newspapers or giant red billboards in the streets that life will get easier as stability returns. The army "will never betray the national cause", one slogan reads.

It is also aware that it is vulnerable to growing economic discontent, and is seeking to do something about the chaotic economy. Sources in Rangoon say it has drawn up a four-year economic plan. The main aims are to revive exports, increase agricultural productivity and boost efficiency of state enterprises. Shortages of inputs such as fer-

roil, transport is scarce.

Economic sanctions by foreign countries, say Burmese dissidents living in exile, may be the only way to bring the Slor down. But though the US and European countries have taken measures to isolate Burma, a full-scale embargo seems a long way away. Telling pressure could be exerted by south-east Asian neighbours. Most have made individual protests, but they have refused to take a united stand. In the absence of strong external pressure and with domestic opposition kept in check, the Slor seems set to continue its repression.

Some Burmese have done well out of the new economic openness. "They are very rich but we don't know where they get it from," says a young restaurant worker who, like most people, is struggling to make a living. Inflation is high - rice prices rose by more than 60 per cent last year - and there is a shortage of petrol at the government pumps while on the black market the price per gallon is six times higher. As a result, transport is scarce.

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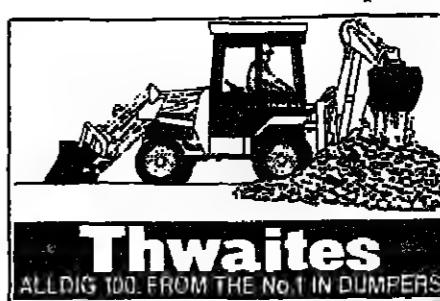
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COMPANIES & MARKETS

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Φ 17



INSIDE

Four Seasons enters hotels joint venture

Canada's Four Seasons Hotels will become the world's largest operator of luxury hotels under an agreement with the Japanese parent of the Regent International chain. EIE International, the financially troubled Japanese developer, will transfer management of five Regent hotels, including those in New York and Milan, to Four Seasons and take an 80 per cent stake in the joint venture. Page 25

Dow chosen by Czechs

Dow Europe, the European arm of the second biggest US chemicals group, has been chosen by the Czechoslovak government to acquire a 36 per cent stake in a chemical factory for \$25m – the largest US investment in Czechoslovakia so far. Dow has pledged to invest a further \$154m in the joint venture over the next seven years. Page 20

Tapping Canada's frozen assets


Izok Lake in North America has some of the best grades of known zinc-copper deposits in the world. But its location, in the frozen wastes of the Arctic Circle in Canada's Northwest Territories, has held back development for about 20 years. However, the availability of Russian ice-breaking ships, the biggest in the world, has changed the outlook for Izok Lake. Page 28

Bad news dogs Oslo equities

Norway's equities are being plagued by bad news in the banking sector, weaker 1991 earnings by blue-chip industrialists, low tanker rates suffered by shipping companies and confusion over takeover battles in the insurance sector. Back Page

Papers and profits

The US newspaper industry is showing signs of recovery, with prospects for a strengthening of profitability towards the second half of 1992, according to a report from Standard & Poor's, the credit-rating agency. Page 25

Tense time for Japan's banks

The Nikkei Index's fall below 20,000 on Monday gave many financial executives a sleepless night as they worked out the impact of their companies. But for *few* were the calculations so nerve-wracking as for Japanese bankers. The banks' main concern is the effect of falling share prices on their capital reserves. Page 24

Graceby rises to £10m

Graceby, the UK medical products and controls group, yesterday reported profits up a third to £10.3m (£17.7m) mainly because of the contribution of Tace and Goring Kerr. The banks' main concern is the effect of falling share prices on their capital reserves. Page 24

Opec urged to cut output

The oil price remains depressed as Opec nations fail to push through production cuts agreed a month ago. Market observers say the prices could stick or even slide further unless Opec acts decisively. Page 23

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Chief price changes yesterday

FRANKFURT (DM)		Carls +	1108 + 25	
Rises	855	+ 20	ESF	888 + 65
Asche Mh	855	+ 20	SLG	985 + 15
Asko	745	+ 10	Slym	1778 + 33
Hugh Lloyd	255	+ 15	Tan	642 - 25
Reisenreisen	255	+ 15	Tat	642 - 25
Rosenthal	255	+ 15	Tat	642 - 25
Falke	255	+ 15	Tat	642 - 25
Lahmeyer	810	- 10	TOKYO (Yen)	
RISS				
Paris				
London (Pence)				
Carls +	1108 + 25			
Asche Mh	855 + 20			
Asko	745 + 10			
Hugh Lloyd	255 + 15			
Reisenreisen	255 + 15			
Rosenthal	255 + 15			
Falke	255 + 15			
Lahmeyer	810 - 10			
RISS				
Paris				
London (Pence)				
Taylor Woodrow	115 + 5			
Celestion	33 + 3			
Grundig	122 + 7			
Dai	354 + 24			
Fed Express	554 + 24			
Sequoia	232 + 2			
US Dres	154 + 10			
Fiat	368 + 10			
Lotus Dev	37 - 13			
PARIS (FFY)				
Rises	605 + 11			
Alcatel	222 + 76			
Flame	33 + 3			
Asche Mh	855 + 20			
Grundig	122 + 7			
Dai	354 + 24			
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Rises	605 + 11			
Alcatel	222 + 76			
Flame	33 + 3			
Asche Mh	855 + 20			
Grundig	122 + 7			
Dai	354 + 24			
Fed Express	554 + 24			
Sequoia	232 + 2			
US Dres	154 + 10			
Fiat	368 + 10			
Lotus Dev	37 - 13			
PARIS (FFY)				
Rises	605 + 11			
Alcatel	222 + 76			
Flame	33 + 3			
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Sequoia				

HONGKONG & SHANGHAI BANK/MIDLAND BANK

Local bank with overseas growth ambitions

By Angus Foster

HONGKONG Bank's proposed merger with Midland casts another shadow over the Hong Kong unit's long term future at a time when the outlook for its other overseas acquisitions has started to improve.

Despite the bank's international ambitions, it remains closely linked to Hong Kong. Founded by merchants to finance trade on the South China Sea, the bank still earns the bulk of its income from the colony, where it and its Hang Seng Bank subsidiary control more than 30 per cent of the mortgage market and benefit from guaranteed profitable spreads from the colony's interest rate cartel.

Last week HSBC Holdings, the London holding company for the bank's worldwide assets, announced a 63 per cent

increase in profits after tax to HK\$5.65bn (£424m) for 1991. Most of the increase was due to lower losses in its US and Australian operations, which added more than \$2.2bn.

Although the bank does not disclose earnings from Hong Kong, analysts suspect as much as \$5bn of total group profits of \$6.5bn stemmed from the colony.

In the 1980s the bank used its strong Hong Kong earnings to finance expansion into the industrialised world. It bought Marine Midland in the US and started the Hongkong Bank of Australia. Partly because of unfortunate timing, but mainly due to insufficient management, these overseas arms performed disastrously in 1990 and 1991. Last year Marine Midland lost \$189.5m (£108m) despite

two years of cost cutting and reduced loan portfolios. More damaging still, Hongkong Bank was forced to pump in \$200m of extra capital to preserve Marine Midland's capital ratios in 1990.

Hongkong Bank's problems with its overseas ventures stemmed from the style and structure of its management. Like many other Hong Kong companies, it lacks depth in management and prefers a lean head office. Overseas subsidiaries were initially given considerable autonomy.

The result was that when the overseas businesses ran into trouble with recession and bad loans, the bank lacked the spare senior management necessary. One indirect consequence was the calling off in December 1990 of merger talks

with Midland.

Analysts believe the worst is over. Mr John Mulcahy, director of research at Peregrine Securities, estimates Marine Midland will return to profit this year and make about \$70m. Before the Midland announcement, he estimated the whole Hongkong Bank group would make about HK\$2.4bn pre-tax this year, an increase of 38 per cent.

Despite all its foreign troubles, the bank is still believed to hold about HK\$20bn in unmet reserves. These will probably be revealed in the Midland offer document and could provide a crucial push to Hongkong Bank's share price.

Although Hongkong Bank has had plenty of time to size up Midland, it has not yet decided how it will manage it.

The most difficult decision will be whether to risk allowing Midland considerable autonomy, as with Marine Midland.

But even if Hongkong Bank did want to take closer control, it lacks the management. Mr William Purves, chairman, is to retire within the next two years and Mr John Gray, chief executive, is 57 and likely to retire soon.

Finally, there is the question of culture clash. The momentum for the initial link up was largely maintained due to the friendship between two individuals, Mr Purves and Sir Kit McMahon, the former Midland chairman.

Otherwise, there is no evidence as yet that Midland will take kindly to Hongkong Bank's essentially colonial view of the world.

City delays verdict after its initial surprise

By David Lascelles

IF THE deal goes through it will bring about the greatest change to the structure of UK banking since the merger wave 25 years ago. But will it have a knock-on effect, either by triggering further mergers, or by forcing the banking industry to come to terms with a much strengthened competitor?

Midland's transformation from the perennial banking weakling to a member of a muscular financial group would be bound to have an effect on other banks. Midland would be able to lend more, and invest more heavily, in improved services. But the City expects Midland to proceed cautiously, particularly with its UK banking market in this current ravaged state.

Mr Peter Toeman, banking analyst at UBS Phillips & Drew, said he had not downgraded his profit forecasts for the other clearing banks in light of the proposed merger. If anything, he said, the prospect of the merger would put even greater pressure on other banks to reduce their costs and expand their profit margins. Ironically, the merger could even reduce competitive pressures. Desperate as it has been to regain its market position, Midland has been one of the most aggressive banks recently, and has often been a leader in the price-cutting front. It might not need to push so hard knowing that it had the Hongkong Bank behind it.

"Midland Bank was probably the best-gearred recovery situation in the sector," said the fund manager.

One international banker said Hongkong Bank is in a much stronger position now than in 1987, when the merger was first mooted and can expect less resistance when imposing its will on Midland.

"Midland Bank was probably the best-gearred recovery situation in the sector," said the fund manager.

Indeed, to compete in the rapidly-changing banking markets of late 20th century Britain, Hongkong Bank must make some fairly drastic adaptations of its own.

Despite its international ambitions it remains at heart a paternalistic, and very colonial, institution. Junior employees are not allowed to marry before 25, and curry is served for lunch every Thursday. Most of the

senior management are British, especially Scottish, and the bank only recently started recruiting graduates.

The chairman of "the Bank", as it is known in Hong Kong, is always invited to sit on the Hong Kong Governor's elite Executive Council, the most powerful decision making body in the colony.

Mr William Purves, chairman since 1984, is a Scot who has continued the internationalisation initiated by his predecessor, Sir Michael Sandberg. Mr Purves is due to retire in the next two years, and he now has the chance to complete the final part of the story, by giving Hongkong Bank a meaningful European presence through the Midland merger.

With a stronger capital base, Midland will be better placed to compete with the other three large high street banks than it has been for several years. It is executives, not one main area. They are steeped in the business of UK-style retail and small company banking, an area in which Hongkong Bank has little previous experience.

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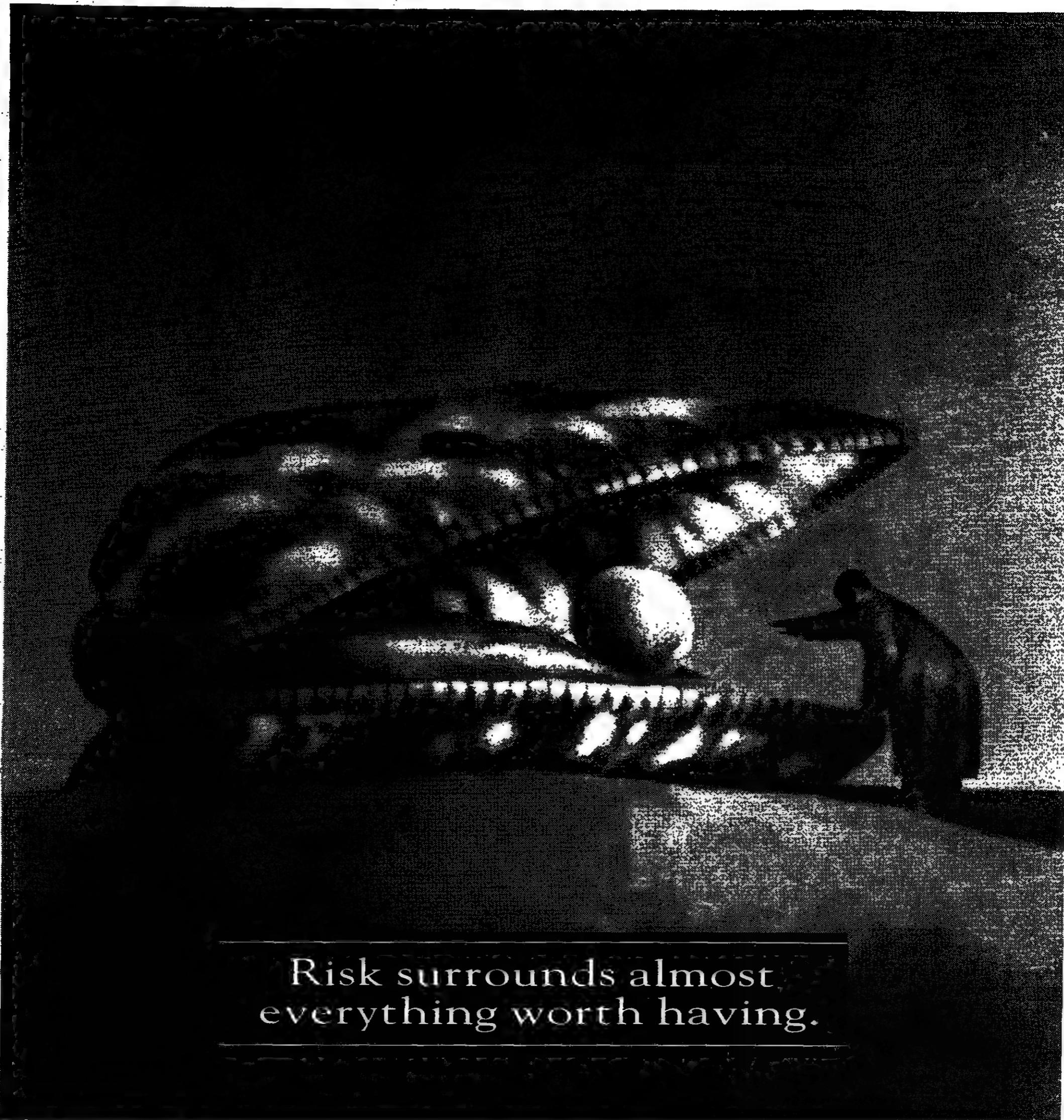
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Risk surrounds almost everything worth having.

Maybe you're building cars. Maybe you're building buildings. Between you and your corporate goals lies a complex set of risks.

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INTERNATIONAL COMPANIES AND FINANCE

Wimpey suffers worst setback with £16.1m loss

By Andrew Taylor, Construction Correspondent, in London

WIMPEY, the large contractor and Britain's second biggest housebuilder, yesterday announced its first pre-tax loss for at least half a century.

The group - after provisions of £46.4m (£81.69m) mostly against UK and US housing land and a separate £12m provision against the Channel tunnel construction contract - made a pre-tax loss of £16.1m. This compared with a pre-tax profit of £43.3m in 1990.

It was the worst setback for the company since it was acquired in the 1920s by Sir Godfrey Mitchell, the founder of the modern-day Wimpey group.

Wimpey's shares, despite the profit decline which had been widely expected, rose 16p yes-

terday to 147p. The share price has risen by a third since February 12 when it stood at 110p.

The stock market, which has been encouraged by Wimpey's recent success in reducing borrowings through disposals, was further cheered yesterday by its decision to maintain its total dividend payment for last year at 10.5p.

Wimpey had to transfer £53.8m from reserves to cover dividend payments and a £22.5m attributable loss. The company made a loss per share, after exceptional items, of 7.53p. This compared with earnings per share of 8.31p in 1990.

Mr Joe Dwyer, Wimpey chief executive, said that it was the responsibil-

ity of companies in cyclical industries, such as construction, to smooth out peaks and troughs and maintain a steady reasonable return to shareholders - provided the balance sheet could afford it and it did not impair future profitability.

Wimpey at the end of last year had reduced net debt by almost £100m to £206.4m. Gearing as a result had fallen from 48 per cent to 35 per cent. Since the summer the group has raised £300m from commercial property sales and the disposal of its waste management and offshore engineering businesses.

The group had identified another £100m of potential disposals.

See Lex, Page 16

Valmet deficit deepens to FM692m

By John Burton in Stockholm

VALMET, the Finnish state-owned paper machinery and engineering group, yesterday reported a pre-tax loss of FM692m (\$152m) against a deficit of FM32m in 1990, on sales 24 per cent lower at FM7.6bn.

No dividend will be distributed this year. However, Valmet predicts that profitability will improve both in 1992 and 1993 due to restructuring measures.

Last year's operating loss was FM471m. This included a deficit for the tractor division of FM221m due to economic problems in Brazil.

Logging had a loss of FM165m, reflecting the recession in the forestry industry while the paper machinery division, which accounts for 52 per cent of group sales at FM4.1bn, made an operating profit of FM68m.

• Effjohn, the shipping line, yesterday reported a profit after financial items of FM4m against earnings of FM30m in 1990 following heavy investments in several passenger vessels. The dividend is being cut to FM1.20 a share from FM1.50.

The construction of two fer-

ries for its Silia Line service in the Baltic and the building of two cruise ships for the US market increased net financial costs to FM172m from FM60m in 1990.

Turnover rose by 17 per cent to FM3.4bn due to increased passenger traffic. The company predicts that the 1992 operating result will be better than the 1991 result of FM363m as the new ships enter service.

However, it gave no forecast for earnings after financial items due to the recession in Finland and the introduction of a new travel tax there.

Belgian cement maker drops 12.4%

By David Buchan in Brussels

CBR, the Belgian cement group, yesterday reported a 12.4 per cent drop in 1991 profits to BF13.83bn (\$105m), but in the light of expansion in North America and Europe announced a BF120 per share dividend last year compared with BF14.88bn in 1990, when the company recorded some extraordinary profits from leading subsidiaries.

Cash-flow expanded as the group increased investment in the Tchibap cement plant in

mixed concrete and building aggregates, overall group turnover rose last year by 7.2 per cent to BF146.83bn.

There was, however, a sizeable drop in net profits for Cimenteries CBR, the Belgian parent company, to BF11.95bn last year compared with BF14.88bn in 1990, when the company recorded some extraordinary profits from leading subsidiaries.

Cash-flow expanded as the group increased investment in the Tchibap cement plant in

California and expanded its Tilbury plant in British Columbia. It further strengthened its west coast presence by buying ready-mixed concrete and aggregate companies in California, Washington state and Alberta, as well as closer to home in Belgium, Germany and the Netherlands.

Early this year, it took a stake in Mokra, a leading southern Czech cement producer, of which it will gain majority control by the end of 1994.



Noel Goutard: warned of weak automotive market

Earnings at Valeo fall 10% to FFr545m

By William Dawkins in Paris

VALEO, the French maker of car components, yesterday reported a 10 per cent decline in 1991 net profits.

Net income after minority interests fell to FFr545m (99m) last year from FFr602m in 1990, on turnover down 1.6 per cent to FFr19.87bn from FFr20.18bn. Earnings fall to FFr44.2 per share from FFr49.3 over the same period.

Valeo, headed by Noel Goutard, warned that the automotive market remained weak and said it would continue to concentrate on increasing sales, cutting production costs and reducing borrowings.

Net debt fell to FFr2.95bn by the end of last year, from FFr3.5bn at the end of 1990.

Valeo's operating income rose by 30 per cent to FFr78m from FFr57m last year, but the gain was wiped out at the net level by the fact that Valeo had no capital gains from asset sales last year, as against FFr154m of capital gains from divestments in 1990. Including the income due to Valeo before the asset sales took place, Valeo had FFr183m of total revenues from diversified operations in 1990.

Turnover started to recover in the second half, by 3.8 per cent over the comparable period in the previous year, after having slipped 6.1 per cent in the first six months of 1991.

Dow Europe to win Czech holding

By Ariane Genillard in Prague

DOW EUROPE, European arm of the second biggest US chemicals group, is to be chosen over Elf Aquitaine of France by the Czech government to acquire a 35 per cent stake in a Czech chemical business, Czechoslovakia Sokolov.

In what amounts to the largest US investment in Czechoslovakia so far, Dow is paying \$25m for its share stake and has pledged to invest a further \$154m in the joint venture over the next seven years. Of this, \$76m will be spent in the first three years.

Dow will also retain the right to increase its ownership to 94 per cent of the Czech company for a total of \$100m. The shares will in the mean-

time stay in the hands of the Czech National Property Fund.

According to Mr Mark Bakal, head of the USAID team of Advisers at the Czech Ministry of Privatisation, Dow will agree to operate the Czech company at full capacity and make it the European acrylic centre of the Dow group. The company may also develop its hydrogen-peroxide and chlorate business in Czechoslovakia, depending on future market studies.

Unlike Elf Aquitaine, which offered a substantial competing bid for the Czech company, this will be Dow's only plan in Europe which implies significant potential for future growth, said Mr Bakal. Dow

and Sokolov also have a 15-year long relationship, with management openly in favour of the American group.

Kmart, the US department stores company, is poised to make the first large foreign investment in retail trade in Czechoslovakia, buying six stores in main cities.

It will buy 87 per cent of Maj, a large department store in central Prague, for \$9.7m and 97 per cent of five Prior stores in key locations in the country.

The US company will invest a further \$3.3m to revamp both stores and upgrade the products sold there.

This is the second largest US

investment in Czechoslovakia after Dow. Last year, Procter & Gamble acquired a detergent factory for \$20m.

Kmart intends to create the first department stores chain in Czechoslovakia selling products with western standards. It also estimates that \$15m worth of Czechoslovak products could be exported back to Kmart in the first year of the joint venture.

Department stores in Czechoslovakia have been hard hit by the recession since the start of the economic reforms two years ago. The stores Kmart is buying have registered minimal profits following a 31.7 per cent drop in sales for 1991.

Finmeccanica bought 6.02% Fokker stake a year ago

By Robert Graham in Rome

FINMECCANICA, the principal industrial group of IRI, Italy's state holding company, acquired its 6.02 per cent stake in Fokker, the Dutch aircraft group, more than a year ago, Mr Franco Nobili, the head of IRI, revealed yesterday.

The secret acquisition of the stake, worth Fl 71.5m (\$38.1m) at Fokker's current share price, only came to light on Monday as a result of a new law last month, requiring shareholders to disclose stakes of 5 per cent or more in stock market-listed Dutch companies.

Finmeccanica has so far declined to comment on the reasons behind the purchase or why it has kept quiet about the deal.

However, when questioned by journalists yesterday, Mr Nobili said: "[The purchase] was not recent but something which almost dates back more than a year."

The disclosure comes just a few days after Fokker announced discussions with Deutsche Aerospace aimed at expanding collaboration in regional jets, including the German group's participation in the development of a smaller version of the Fokker 100.

Kugelfischer makes DM80m loss

By Andrew Fisher in Frankfurt

KUGELFISCHER, the German bearing company, made a loss of about DM80m (\$48m) in 1991 after a profits slump the previous year, and is continuing to cut its labour force in an attempt to lower costs and return to the black.

It said renewed profits could not be expected this year while only 80 per cent capacity was being utilised.

The company, which also makes sewing machine systems, hydraulic brake parts, and other industrial products, said its turnover fell by 3 per cent to DM3.9bn (\$2.4bn). Excluding acquisitions in east

Germany and the US, however, there was a drop of 6 per cent.

After cutting its labour force by 5,600 people last year, including a 3,450 reduction at DEKEL, the east German bearings subsidiary, it plans to shed a further 2,700 in 1992. Of these, around 1,400 jobs will be lost at the parent company, which comprises the west German bearings plants. The worldwide labour force was around 35,000 at the year-end.

Kugelfischer said losses totalled about 2 per cent of turnover. It is roughly DM80m, though it gave no figure. In 1990, net profits fell by 42 per cent to DM80m. Not only did it suffer from the impact of recession abroad and reduced demand from the engineering sector for bearings, but the company's seven machine operation was also hit by problems in the textile industry.

Last year's fall in group profits left Kugelfischer with a backlog of 5.7 months' work, two months less than the year before. However, it is expected to stabilise in 1992, now customers seem to have stopped reducing stocks. Short-time working affecting about a quarter of the domestic workforce, would continue.

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Elektrowatt up 7% to SFr209m

By Hillary Barnes in Copenhagen

ELEKTROWATT, the diversified electricity generating and industrial group, reported a 7.5 per cent rise in consolidated net income to SFr209m (\$139m) in the year to the end of September 1991, writes Ian Rodger in Zurich.

The group's first ever consolidated financial statements showed that sales rose 6.1 per cent to SFr4.5bn. Group equity and reserves totalled SFr1.1bn at the end of the year, and net profit was 18.7 per cent higher at SFr24.6m.

Earnings per share increased to about DKr1.50m since ISS acquired the company three years ago. Earnings were also satisfactory, said Mr Poul Andreassen, group chief executive. No major acquisitions are planned for this year.

company, ABAB, last year added DKr1.3bn to sales.

However, there was an increase of 21 per cent in sales in the European (excluding Scandinavia) division of which almost 80 per cent was explained by acquisitions.

In the UK, Medicane, the hospital cleaning services company, has doubled turnover to about DKr500m since ISS acquired the company three years ago. Earnings were also increased on increased capital.

The acquisition of Electro-

What first-class investment is offered by Frankfurter Hypothekenbank in Europe?



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- Ten foreign representative offices, 600 correspondent banks.
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- Traded on the Istanbul Stock Exchange.

For further information:
Please contact Hayri Culhaci, Vice President
Phone: (1) 244 41 55 Fax: (1) 243 21 27

BALANCE SHEET (US\$ 1,000)		31/12/1991
ASSETS		
Cash and due from banks	991,479	
Reserve requirements	321,273	
Loans	1,708,313	
Overdue loans	448	
Participations	113,022	
Premises and equipment	152,452	
Other assets	362,721	
Total Assets	3,649,707	
LIABILITIES		
Deposits	2,511,504	
Borrowed funds	54,164	
Other Liabilities	377,155	
Total Liabilities	2,942,823	
STOCKHOLDERS' EQUITY		
Capital	295,576	
Reserves	146,677	
Profit (after taxes)	264,631	
Total Stockholders' Equity	706,884	
Total Liabilities and Stockholders' Equity	3,649,707	
Return on Average Equity	57.71 %	
Return on Average Assets	9.17 %	

Our Pfandbriefe.

The growing variety of securities available on the financial markets has today made safety and yield the key factors in any investment decision.

Under German mortgage bank law, Pfandbriefe, which are bonds secured by mortgages and claims on the public sector, must be backed by separate cover funds consisting solely of such collateral with at least matching volume and yield. Compliance with these requirements is monitored by a state-appointed trustee.

Pfandbriefe of the Frankfurter Hypothekenbank are traded on the Frankfurt Stock Exchange, offer a wide range of

maturities and give yields which are generally higher than those on German treasury bonds - all of which goes to make them a very attractive investment

IS THE WORLD STANDING STILL?

MANY GREAT MEN BELIEVED IT...

NOTICE OF REDEMPTION
Westpac Banking Corporation
 US\$ 100,000,000
 10% Subordinated Bonds due 1995
 and
 200,000 Warrants to subscribe
 US\$ 100,000,000
 11 1/4% Subordinated Bonds due 1996

Notice is hereby given by Westpac Banking Corporation (the «Bank») that pursuant to Condition 5 (b) of the Terms and Conditions of the 10 per cent. Subordinated Bonds due 1995 (the «10 per cent. Bonds»), US\$ 10,820,000 in aggregate principal amount of the 10 per cent. Bonds have been drawn by lot for, and will be subject to, redemption on April 6, 1992 (the «Redemption Date») at 101% of their principal amount, plus accrued interest (i.e. US\$ 82.33 per US\$ 10,000 denomination) from March 6, 1992 to the Redemption Date.

Payments in respect of the 10 per cent. Bonds so drawn for redemption will be made in accordance with Condition 6 of the Terms and Conditions of the 10 per cent. Bonds against presentation and surrender of the relevant 10 per cent. Bonds together with all unmatured Coupons relating thereto, on or after the Redemption Date at the office of the Paying Agent in New York City (payment of principal only) or, at the option of the holder, at the specified office of the Principal Paying Agent or any other Paying Agent (payments of principal and interest, as set out in the Terms and Conditions).

The 10 per cent. Bonds so drawn for redemption will become void unless presented for payment within 12 years after the Redemption Date. Missing unmatured Coupons relating thereto will become void unless presented for payment within 12 years after the Interest Payment Date specified on the face of the relevant Coupon. Those Coupons which have matured before the Redemption Date but have yet to be presented for payment will become void unless presented for payment within 6 years after the Interest Payment Date specified on the face of such Coupon.

The serial numbers of the 10 per cent. Bonds so drawn for redemption are as follows:

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COMPANIES AND FINANCE

Evans Halshaw limits fall as new car sales decline

By Jane Fuller

IN A declining market for new cars last year, Evans Halshaw, the motor dealer, limited its pre-tax profit fall to 6 per cent, from £41.1m to £35.8m.

The share price rose 9p to close at 265p, its highest level since 1986.

The profit decline for the year to December 31 was much less steep than in 1990, when the group was hit by losses in parts distribution, which it has sold, and the cost of reorganising contract hire.

The group also announced plans to open two multi-franchise outlets in the Midlands.

This decision was made against a background of relaxation in manufacturers' restrictions related to a recently published Monopolies and Mergers Commission report.

Mr Geoffrey Dale, chairman, said the first outlet in Birmingham, would combine the sale of new Honda, Nissan and Mazda cars with used cars and service. It would cost just over £1m and open by August.

The second, in Solihull, would include Vauxhall, Rover, which relaxed its exclusivity requirements in January, and Toyota. It would cost a similar amount and open next year.

The concept involves a cluster of independent showrooms rather than new makes being mixed in together.

Mr Dale said that when the

Hillsdown mushrooms in the Netherlands

By Maggie Urry

HILLSDOWN HOLDINGS, the food processing group, is buying Holco, a Dutch mushroom and asparagus canning and bottling business, in a move which will make it one of the largest mushroom processors in Europe.

The seller is Albert Fisher, the fresh produce distributor. Hillsdown is paying £17.5m (£11.7m) cash - a price thought to be at about asset value.

Hillsdown has emphasised its strategy of making small acquisitions which fit easily with its main business, and Holco will be combined with its Joco Conserve Horst mushroom and asparagus business.

Mr John Jackson, deputy chairman of Hillsdown, said Holco had a modern facility which was working at about 70 per cent capacity. Joco's management would run the combined operation and its retail packing side would be moved to Holco while Joco's plant concentrated on catering packs.

Mr Jackson said the European mushroom market had been hit in 1991 by an influx of cheap mushrooms from Poland, but now that some producers had left the market profitability was improving.

Hillsdown shares rose 2p to 178p, and Albert Fisher's shares were unchanged at 67p.

Four Seasons Hotels in deal with EIE

By Bernard Simon in Toronto and Robert Thomson in Tokyo

CANADA'S Four Seasons Hotels will become the world's largest operator of luxury hotels under an agreement with the Japanese parent of the Regent International chain.

EIE International, the financially-troubled Japanese developer, will transfer management of five Regent hotels, including those in New York and Milan, to Four Seasons.

The two groups also plan to set up a property partnership to which each will contribute its interests in 10 hotels, all but two of them in North America.

EIE will also contribute its interest in Regent.

EIE will have an 80 per cent stake in the joint venture, with Four Seasons owning the remaining 20 per cent. Four Seasons will also contribute \$102m in equity.

Four Seasons, whose 23 existing properties include The Pierre in New York and London's Inn on the Park, said yesterday the deal accelerated its planned expansion in the Far East by five to 10 years without increasing its exposure to the real estate market.

Regent manages 10 hotels, expects to negotiate contracts for five others, and has several projects under development. Four Seasons said it would provide advisory services for various properties still managed by the Japanese group.

Separately, EIE International has resort and golf club interests in Asia and the Pacific and also owns a floating hotel moored at Ho Chi Minh City in Vietnam.

Mr Yoichi Shibata, EIE's managing director, said "the value of our property holdings

will be increased by the Four Seasons link because the company is one of the world's most powerful hotel operators".

The Japanese company plans to reduce estimated debts of ¥630bn (\$4.7bn) through strategic sales of property holdings over the next two years or so.

The Long-Term Credit Bank, the main bank of EIE, and four other Japanese institutions have sent managers to restructure the company, which has already sold off a hotel in Saigon and part of its share in a Hong Kong office complex.

RH Macy records \$671m loss in quarter

By Nikki Tait in New York

RH MACY, the large US department store chain which filed for Chapter 11 bankruptcy protection earlier this year, yesterday announced an after-tax loss of \$671.6m in the three months to February 1 - covering the key Christmas sales period.

The figures, however, are confused by write-off and restructuring charges. The company said that, excluding special charges, the operating profit for the quarter was \$32.7m, compared with \$16.5m in the same period a year earlier.

Sales for the period totalled \$2.05bn, a decrease of 6.4 per cent. On a same-store basis, Macy's said the fall was reduced to a 3.4 per cent decline.

The company said the after-tax loss of \$671.6m compared with a profit of \$78m last time. Charges taken during this quarter, according to the company, included \$284m of "unusual" items, \$102m of reorganisation expenses, and extra markdowns of \$220m.

The unusual items derive principally from a \$241m write-off of goodwill.

Within the reorganisation expenses, Macy's is charging \$78m for store closings, \$16m for deferred debt expenses, and \$8m for the write-off of preferred stock issuance costs. Macy's said cash and cash equivalents on hand at March 13 totalled \$250m.

It added that it had not yet used the \$600m debtor-in-possession financing facility approved by the bankruptcy court.

i-STAT launches hand-held blood analyser

By Alan Friedman in New York

AHAND-HELD, battery-operated analyser that reduces the time needed to perform a blood test to 90 seconds has been launched by i-STAT, a Princeton-based medical diagnostics company.

The system - a portable clinical analyser with a disposable biosensor cartridge - will initially be marketed in the US. It is intended to replace laboratory blood tests that can take an hour or more to perform.

Mr William Moffitt, president of i-STAT, said the company would target the acute care units of 2,000 US hospitals and hopes to sell between 10 and 30 per hospital, at \$3,000 per analyser.

The analyser, which looks like a remote control for a television set, accepts a tiny cartridge containing two drops of blood and produces test results for sodium, potassium chloride, glucose, urea nitrogen and haemoglobin.

The company, which employs 115 people and has its manufacturing plant in Canada, recently raised \$51m through a share issue on the Nasdaq over-the-counter market.

The Japanese launch of the analyser, which Mr Moffitt said was the only product of its kind, will take place later this year.

Apt hue for Bluebird's fun bus

By Peggy Hollinger

IT HAS been a tough time all round in Toytown, but especially for Bluebird Toys, maker of the microscopic Polly Pocket doll and the Big Red Fun Bus.

Pre-tax losses at this US quoted group deepened from \$286,000 to \$355m over 1991.

Virtually all of the deficit was attributable to exceptional charges of \$2.4m taken during the first six months for a wide-ranging restructuring programme.

Profits in the second half totalled \$224,000, compared with \$40,000 for the comparable period of 1990.

Mr Torquil Norman, founder and chairman, said the restructuring programme was now complete and the company expected to make a profit in the coming year.

"We are now back on track... Trying to restructure in the recession was like trying to turn a supertanker round in a force 10 gale," he said.

Two factories had been closed in the last 18 months with the subsequent loss of 460 jobs.

Head office staffing had been reduced and various product ranges combined under a single sales force.

Stocks had been cut by 50 per cent to £4.4m, and a significant amount of work was being sourced from the Far East. He denied that this would affect the quality of products offered.

Turnover fell from £45.5m to £42.6m. Margins came under pressure due to the greater proportion of overseas sales which rose by 50 per cent to £1m.

Mr Norman said the group remained well within its banking facilities. Net gearing - excluding the 30-year convertible loan stock - was 75 per cent.

Losses per share jumped from 10.8p to 35.2p.

Broker concerned about Lonrho's debt

By Roland Rudd

CONCERN over Lonrho's disposal programme will be highlighted today with the publication of a note by US Phillips and Drew, its stockbroker, predicting that the group's net debt for the year end will remain as high as £1.1bn.

In spite of reports by the international conglomerates that it plans to reduce its net debt from £1.1bn to about £800m, its brokers fear that without credible international disposals Lonrho's borrowings will not fall significantly.

The report, entitled *Dependent on Disposals*, says Lonrho's problems are compounded by structural problems.

Because less than 10 per cent of its pre-tax profits are generated in the UK it is vulnerable on the tax front with unrelieved advance corporation tax.

The group needs more cash in the UK to pay interest and dividends.

In a further blow to the group Phillips and Drew believe that Western Platina, located in South Africa, is worth only half the £1bn valuation put on it by Mr Tim Rowland, Lonrho's chief executive, in the 1990 annual report. Lonrho has a 76 per cent stake in the mine.

The broker has also downgraded its profit forecast for 1992 to £21.6m, with earnings per share of 10p compared to 14.2p for the year end-September 1991.

Since Lonrho's results were published in January, with pre-tax profit falling by 24 per cent to £20.7m (£27.8m), the group has announced a disposal programme to significantly reduce its debt.

Yet to date it has only

announced two disposals, which include the sale of its UK Man truck importing business for \$20m and Scottish and Universal Newspapers for \$45m to Trinity International Holdings.

Mr Mike Smith, consumer analyst at Robert Fleming Securities, said: "Lonrho is not taking what the City is saying seriously enough: its debt is too high. And a \$45m sale will not make a blind bit of difference."

Lonrho reported a loss of 50 per cent in 1991, with earnings per share of 10p compared to 14.2p for the year end-September 1991.

Phillips and Drew believe there has been too much concentration on the possible disposal of UK assets and not enough about possible disposals abroad.

Mr Norman said: "We have only

Unisys expects 'small profit'

By Louise Kehoe in San Francisco

UNISYS, the struggling US computer manufacturer, said it expected to be profitable in the current first quarter in spite of continuing market weakness and tough competition.

After several years of heavy losses, Unisys returned to profitability in the fourth quarter of 1991.

The company now expects a small profit in the seasonally weak first quarter, compared with a loss of \$96m, or 79 cents a share, in the first quarter last year," said Mr James Unruh, chairman and chief executive.

"Clearly, we consider a first quarter profit another significant milestone in our recovery.

The Chilean company outbid Spanish, French, US and Chilean rivals. The second-placed bidder, France's state-owned Electricité de France, acting with a local partner, offered \$84.3m.

Argentina hopes to net over \$65m by selling seven utilities, including the entire electricity and gas industries and part of state-owned oil company YPF.

It plans to create an electricity market in which generation, transport and distribution are handled by competing companies.

Ten per cent of Central Nuevo's stock will be held in trust for the employees, while the government will retain a 30 per cent share.

It plans to sell its shareholding in a stock market flotation at a later date.

Stockbrokers in Buenos Aires reported strong demand for shares in Telecom Argentina on Monday. This was the first day for offers to buy the government's remaining 30 per cent stake in the country's second largest telephone company which was privatised in 1990.

Unisys' chairman and chief executive, Mr James Unruh, said: "We remain very cautious about global economic conditions,

S&P sees US newspapers recovering

By Alan Friedman

S&P is showing signs of recovery, with prospects for a strengthening of profitability toward the second half of 1992, according to a report from Standard & Poor's, the credit rating agency.

A survey by the agency of nine publicly-quoted newspaper groups concluded that earnings in the last quarter of 1991, while mixed, were generally encouraging.

Advertising lineage figures for the month of January, meanwhile, pointed to a near halt to the decline in advertising demand.

S&P said ratings on most newspaper companies would not be downgraded this year, although the rating outlook for

several group - including Dow Jones, Knight-Ridder and Times Mirror - remained negative because of concern that the recession may last longer than expected.

Mr Robert Nelson, senior vice-president at S&P, said it appeared that most of the newspaper groups examined were beginning to emerge from what he called the industry's worst ever downturn.

Most newspapers had taken what S&P termed "prudent measures" to bolster creditworthiness. These measures included a more cautious investment profile, cuts in operating costs and the lowering of debt burdens.

S&P noted that Dow Jones - whose flagship paper The Wall

NEWS DIGEST

Exceptionals hold back Refuge

CONCENTRATION ON its core life insurance activities helped Refuge Group report pre-tax profits of £12.8m for 1991.

The outcome compared with £15.5m last year, but was struck after exceptional provisions of £3.7m (£705,000) for bad and doubtful debts in the personal finance subsidiary.

Life net premium income expanded 13 per cent to £213m over the year as the division's attributable profits rose from £13.3m to £15.5m.

In contrast, general insurance succumbed to the depressed sector trend and incurred increased losses of £708,000 (£463,000). Most premium rates have been increased in recent months.

Losses in the Douglas Allen Spiro estate agency side amounted to £1.5m (£1.33m), but Mr Tom Booth, chairman, said there were signs that the housing market was beginning to show improvement.

Earnings per share were virtually unchanged at 25.3p (25.5p). A proposed final dividend of 20p brings the total for 1991 to 25p (26.75p).

Pursuant to Clause 3 of the Instrument, the subscription price of the Warrants will be adjusted, effective as from 1st April, Tokyo Time, as follows:

Subscription Price before Adjustment: Yen 2,098.00

Subscription Price after Adjustment: Yen 1,907.30

Dai-Ichi Kangyo Bank (Luxembourg) S.A. As Principal Paying Agent

Dated: 18th March, 1992

the board said revenue for the 1990-91 had benefited from high income from cash deposits in the months following the launch of the company.

Amey Holdings, the private contractor, reported a 27 per cent rise in pre-tax profits from £2.2m to £2.8m for 1991. Turnover rose 53 per cent to £145m.

The company said as a result of a marketing drive turnover in its roads side improved from £37m to £38m while building sales quadrupled to £31m.

Earnings per share were 35p (31p).

BP proven reserves down by 4%

British Petroleum's proven oil reserves declined by 4 per cent, from 4.65bn barrels in 199

UK COMPANY NEWS

Agreement with Power, but other 'knotty' problems remain Brent Walker venture unravelled

By Maggie Urry

BRENT WALKER, the heavily-indebted leisure group, and Power Corporation, the Irish property company, have finally unravelled their property joint ventures which include the Trocadero in central London.

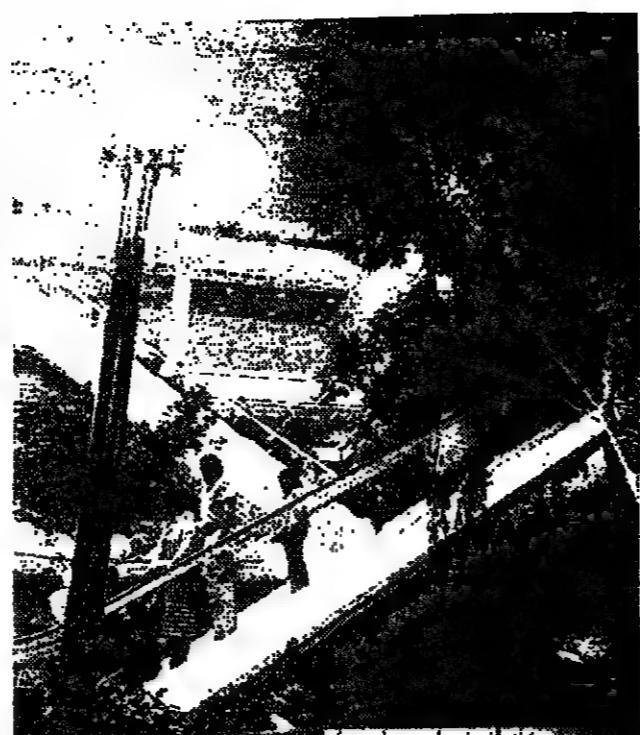
The deal was a condition of Brent Walker's £1.8m financial restructuring, which is due to be completed by the end of this month. Bond holder and shareholder resolutions passed last December approving the plan to expire on March 31. Bankers felt that if it became necessary to go back to investors it would be difficult to hold the restructuring together.

Brent Walker must also come to an agreement with Grand Metropolitan over the disputed purchase price of the William Hill betting shop chain and a £50m payment due to GrandMet. There are also other smaller but 'knotty' difficulties to sort out, advisers said.

The effect of the deal for Brent Walker is to replace a liability to Lloyds Bank of £80m plus interest and potential development costs by debts of £13m and remove an asset valued at £1.2m from its balance sheet. Brent Walker is also released from its obligations to contribute to the development costs of the properties.

Power intends to find a new joint venture partner to replace Brent Walker. It will continue to hold its 50 per cent stake in the two Walker-Power ventures, holding its investments and equity account the same. The other 50 per cent stakes will be held under current assets in the balance sheet as at March 31 1992.

Under the arrangement Power will take full control of Walker Power Corporation



The Trocadero, London, will be taken over by Power

Recovery under way as Savage makes £676,000

Savage Group, the shelving manufacturer, reported pre-tax profits of £276,000 for the half year to December 31 compared to a loss of £300,000 from continuing businesses in the equivalent period of 1990, and a total deficit in that period of £216,000.

The result included a loss of £188,000 for discontinued operations in Belgium and the Netherlands.

There were extraordinary costs of £2.55m relating primarily to the group's departure from some of its Benelux operations.

The disposals meant that interim turnover was down from £81.5m to £57.5m and net assets were down to £15.3m from £17.4m at June 30, the reduction being primarily due to the Belgian closure.

Borrowings fell to £5.8m (£7.8m), taking gearing down to 38 per cent. Operating margins improved from 2.2 per cent to 3.8 per cent.

Losses per share amounted to 6.3p (3.7p). There is no interim dividend but directors anticipated a payment later this year.

Trace Computers rises to £221,000

Trace Computers, the software house, reported increased pre-tax profits of £221,000 for the six months to November 30, 1991 compared with £21,000.

Turnover slipped slightly to £9.71m (9.95m).

Earnings per share amounted to 1.85p (0.68p) and there is a same-as-gain interim of 0.85p.

Peek falls 37% to £6.1m and sells loss-making Greenpar

By Jane Fuller

PEEK, the traffic control and field data systems group, saw pre-tax profit fall by 37 per cent, from £9.6m to £6.05m, last year.

The group is selling its loss-making Greenpar connectors business to M/A-COM in the US.

The £2m payment, plus the relief of £5m debt, is expected to leave Peek with net cash of up to £5m by the end of this month. The business has been up for sale for three years.

Mr Ken Maud, chairman, said the money would be spent on acquisitions to build up the core businesses, which include Husky portable computers and the monitoring of water and the environment.

The figures included a £500,000 loss from connectors, compared with £500,000 profit in 1990.

Apart from shedding Greenpar, Peek has also withdrawn from leisure marine equipment and a health and fitness sideline of its Computer Instru-

ments subsidiary in the US. Extraordinary costs totalled £3.3m.

Year-end cash slipped from £5.5m to £4.7m, and a small amount of interest was paid compared with about £1m received. Mr Maud said this was affected by acquisitions from Ferranti and Philips, and by the placing of a payment on deposit with the interest to be taken later.

Earnings per share fell to 3.6p (3.4p). Mr Maud said the group was maintaining its barely covered dividend of 3.4p, after a 2.35p final, because of confidence in the future and strong liquidity.

Peek's share price gained 3p to close at 62p.

Watmoughs slides to £8.1m

By Roland Rudd

WATMOUGHS, one of the UK's largest printers, yesterday reported a 30 per cent fall in pre-tax profits, from £11.6m to £8.1m, for 1991.

The decline was blamed on the lower volume of advertising revenues, mail order and retail sales, all of which were adversely affected by the recession.

However, the company said the decline occurred in the first half, when profits dropped to £2.6m compared with £5m last time.

A recovery was experienced in the second half, when profits reached £5.5m. The second half figures

were also lifted by the group regaining the printing contract for the Saturday Times Review after losing it temporarily in the first half.

Sales improved from £102m to £107m.

Earnings per share fell to 21.34p (22.45p) and a final dividend of 8p is recommended, making a total for the year of 10.5p (£10.25p).

The £22.3m rights issue in March was taken up by 59.8 per cent of shareholders with the balance placed with institutions. The shares yesterday rose 5p to 420p.

The cash was used for a new gravure printing facility in Spain as part of the group's expansion on in continental Europe.

Mr Patrick Walker, chairman, predicted that within three years 30 per cent of the group's sales would come from Spain, Hungary and exports from the UK.

Exports for 1991 totalled £2.7m compared with £1.6m in 1990. Capital expenditure increased to £16.8m (£13.5m).

Gearing at the year end was 30 per cent (borrowings of £19m) against 28 per cent last time.

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However, Mr Dwyer said that housing markets in the

UK and in northern California and Florida had recently shown signs of improving. The group, following recent land purchases, owned 14,720 plots with planning permission in the UK, equivalent to about 2½ years supply at current rates of production.

• Minerals: Profits from minerals fell from £28.5m to £17.4m. Aggregate sales in the UK held up well, although prices and margins had come under pressure. US operations had suffered in the general recession, in part from the general slowdown in the economy and also from monoliths which had been placed on infrastructure spending in a number of states.

• Property: Sales of properties helped to generate profits

of £4.5m compared with £18m. More important was the impact of sales on cashflow, which was £107m to the positive last year after disposals. This enabled the company to reduce net debt by £99m to £206.7m.

Still to come this year is the cash from the sale for £110m of the 50 per cent stake of the Little Britain office development in central London and from the £45m sale of St Albans House, also in central London.

The group has written down the value of six investment properties by £22m. This has been more than offset by a revaluation surplus of £45m on operational properties occupied by the group.

Decline in property markets behind losses at Wimpey

By Andrew Taylor, Construction Correspondent

THE DEEP recessions in UK and US property markets were the main reason for Wimpey's decline in the red last year. Mr Joe Dwyer, chief executive, said trading conditions in both countries were the worst in living memory.

Group operating profit, before exceptional write-downs of £9.6m mainly on US and UK housing land, tumbled from £97.6m to £59.4m.

Interest charges, however, fell from £41.5m to £28.1m reflecting the group's efforts to reduce borrowings through disposals. A divisional breakdown of Wimpey's performance in 1991 showed:

• Contracting: This was the only division to record an

improvement, with profits rising from £3.2m to £1.2m. This was after a £1.2m provision to cover its share of potential losses on the Channel tunnel construction contract.

Mr Dwyer said he still expected to make a profit on the contract which would enable the provision to be clawed back.

Contracting profits last year were helped by a strong performance by the offshore oil and gas exploration business before they were sold to a subsidiary of Odebrecht, the Brazilian construction, mining and engineering group.

At the end of last year the construction order book stood at £700m compared with

£1.15bn at the end of 1990.

• Homes: Housebuilding, mostly in the UK and US, saw profits almost halve from £51.7m in 1990 to £26.2m last year. House sales in the UK rose from £2.63 to £3.39. Average

prices, however, slipped from £57,200 to £55,500 as margins continued to be squeezed.

Sales of homes, worldwide, fell from £8,747 to £8,061.

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UK and in northern California and Florida had recently shown signs of improving. The group, following recent land purchases, owned 14,720 plots with planning permission in the UK, equivalent to about 2½ years supply at current rates of production.

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NOTICE TO HOLDERS OF WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF

OSAKA UOICHIKA CO., LTD.

U.S.\$60,000,000 3 7/8% per cent. Guaranteed Bonds due 1992 with Warrants

NOTICE IS HEREBY GIVEN that the Board of Directors of Osaka Uoichika Co., Ltd. (the "Company") held on 25th February and 6th March, 1992 resolved to issue DM 100,000,000 4 1/4% per cent. Bonds with Warrants to subscribe for shares of common stock of the Company for the consideration less than the current market price per Share.

As a result, the subscription price will be adjusted effective as from 13th March, 1992 (Japan Time) as follows:

Current subscription price: Yen 820
Adjusted subscription price: Yen 816.30

OSAKA UOICHIKA CO., LTD.
By: The Full Bank and Trust Company
as Disbursement Agent

18th March, 1992

March 18, 1992

CITIBANK, N.A., as Agent Bank

March 18, 1992

Notice of Interest Amount

EMBRATEL EMPRESA BRASILEIRA DE TELECOMUNICACOES S.A. Floating Rate Notes

NOTICE IS HEREBY GIVEN that the LIBOR RATE for the INTEREST PERIOD beginning March 16, 1992 and ending on September 15, 1992 has been fixed at 4.4375%. The INTEREST AMOUNT totaling \$668,881.77 payable on the SEMI ANNUAL DATE falling on September 15, 1992 is comprised of the following amounts:

Series	Interest Amount
A	\$213,500.00
B	\$155,981.77
C	\$106,750.00
D	\$ 80,662.50
E	\$ 80,662.50
F	\$ 32,025.00

CITIBANK, N.A., as Agent Bank

March 18, 1992

By: The Bank of Tokyo
as Disbursement Agent

Dated: 18th March 1992

Decline in naira checks Paterson Zochonis

By Richard Gourley

By Peggy Hollinger

A SHARP fall in the Nigerian naira held back profits of Paterson Zochonis, the manufacturer of Cussons Imperial Leather soap, which yesterday reported a small advance in interim profits from £11.2m to

extraordinary charge of £2.56m to write off trade investments and cover the cost of closing and selling two businesses.

Shareholders' funds fell by £13.3m as a result of a £2.3m deficit for the year after dividend payments and an £11m write-off of goodwill on the acquisition of Tace and Goring Kerr, both acquired during the year.

Pre-tax profits for 1991 rose from £27.7m to £30.3m on sales 10 per cent lower at £107.3m.

Some £3m of the £13.2m trading profits came from the five-month contributions of Tace, the environmental monitoring company, and Goring Kerr, the instruments business.

Earnings per share, after exceptional costs for the rationalisation of defence businesses, were up 0.1p at 16.1p.

Mr Alan Whittaker, finance director, said a 40 per cent decline in the value of the naira in recent weeks had sliced more than £1m from pre-tax profits for the six months to November 30.

Profits were further depressed by a 10 per cent decline in investment income to £7.4m, due to lower interest rates.

Mr Whittaker said that in spite of the lower investment income, and barring further falls in the naira, he expected the group to report full-year profits in line with 1990's £11.4m.



BANK OF TOKYO GROUP

THE BANK OF TOKYO GROUP continues to provide our clients with a range of high quality services in the field of Corporate Finance on a global basis. Our goal is to gain the confidence of our clients and to build up and maintain a lasting business partnership. Integrity in all our transactions is our highest priority.

Shown below are examples of transactions the Bank of Tokyo Group has carried out on behalf of clients. For more detailed information about our range of services, please contact any of the Bank of Tokyo Group offices listed below.

GLOBAL CORPORATE FINANCE IN 1991

M & A

KOSE Corporation has acquired the manufacturing and distribution rights in Japan under the Maybelline trademarks The Undersigned acted as financial advisor to KOSE Corporation The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company	Meiji Seika Kaisha Ltd. has acquired a majority interest in Tedec Zambeletti S.A. The Undersigned acted as financial advisor to Meiji Seika Kaisha Ltd. The Bank of Tokyo, Ltd.	Omron Corporation has participated in the MBO of Sweda de Mexico S.A. The Undersigned acted as financial advisor to Omron Corporation The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company	Toho Mutual Life Insurance Co. has acquired a minority interest in Banco Español de Crédito S.A. The Undersigned acted as financial advisor to Toho Mutual Life Insurance Co. The Bank of Tokyo, Ltd.	Teijin Seiki Co., Ltd. has acquired Quincy Technologies, Inc. The Harmonic Drive Division The Undersigned acted as financial advisor to Teijin Seiki Co., Ltd. The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company
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CCI Acquisition Inc. has acquired Consolex Canada Inc. The Undersigned acted as financial advisor and arranger to CCI Acquisition Inc. Bank of Tokyo International Limited The Bank of Tokyo, Ltd.	London Jazz Radio plc Refinancing and Recommended Offer by Golden Rose Communications plc The Undersigned acted as financial advisor to London Jazz Radio plc Bank of Tokyo International Limited	Berwick Street Studios Reconstruction and New Equity The Undersigned acted as financial advisor to Berwick Street Studios Bank of Tokyo International Limited	Meade Holding Corporation has acquired Meade Instruments Corporation The Undersigned acted as financial advisor to Meade Holding Corporation Union Bank	Tatsumi Kogyo Co., Ltd. has increased its holdings in Automotive Distributors Ltd. The Undersigned acted as financial advisor to Tatsumi Kogyo Co., Ltd. The Bank of Tokyo, Ltd.	Kiri Construction Materials Co., Ltd. has acquired Studio of Hawaii Inc. The Undersigned acted as financial advisor to Kiri Construction Materials Co., Ltd. The Bank of Tokyo, Ltd.
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LEASE

U.K. Equipment Lease of ND Maxon Ltd. The Bank of Tokyo, Ltd. acted as financial advisor to Nippondenso Co., Ltd.	U.K. Equipment Lease of Asahi Tiefus Pte (Subsidiary of Asahi Diamond Industrial Co., Ltd.) Arranged by Bank of Tokyo International Limited	U.S. Equipment Lease of Union Special Corporation (Subsidiary of JUKI Corporation) Arranged by BOT Financial Corporation	U.S. Equipment Lease of Kintetsu World Express, Inc. Arranged by BOT Financial Corporation	California Statewide Communities Development Authority Industrial Development Bond Caltac & Jee Co., Ltd. (Subsidiary of Caltac Corporation) Arranged by Union Bank under "Bonds for Industry Program"	Buncombe County Industrial Facilities & Financing Authority Industrial Revenue Bond Rich Mount Inc. (Subsidiary of Sanko Gosei Limited) Arranged by The Bank of Tokyo Trust Company
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AIRCRAFT LEASING

Delta Air Lines, Inc. McDonnell Douglas MD-88 Aircraft U.S. Leveraged Lease Lessors Union Bank & others Equity Arranged by BOT Financial Corporation	American Airlines, Inc. McDonald Douglas MD-83 Aircraft Japanese Leveraged Lease Lessor BOT Lease Co., Ltd. Lender The Bank of Tokyo, Ltd. Arranged by BOT Financial Corporation	Thai Airways International Ltd. McDonald Douglas MD-11 Aircraft Debt Financing of Japanese Leveraged Lease Arranged by BOT International (H.K.) Limited and other financial institutions	United Airlines, Inc. Boeing 737-400 Aircraft Japanese Leveraged Lease Lessor BOT Lease Co., Ltd. Lender Banque Nationale de Paris Arranged by BOT Financial Corporation	Japan Airlines Co., Ltd. Boeing 747-400 Aircraft (Sky Cruiser) Japanese Leveraged Lease Arranged by BOT Lease Co., Ltd. and other leasing companies	Qantas Airways Limited Boeing 747-400 Aircraft (City of Dubbo) Australian Leveraged Lease Arranged by Meridian International Capital Ltd. Equity Marketing advised by The Bank of Tokyo, Ltd.	Aer Lingus, PLC Boeing 767-300ER Aircraft Operating Lease Debt Arranged by BOT Financial Corporation Bank of Tokyo International Limited Transaction Arranger GPA Capital Agent Bank of Tokyo International Limited
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ASSET BASED FINANCING

China International Iron and Steel Investment Corporation Meishan Metallurgical Project China Shanghai Meishan Metallurgical Corporation The Bank of Tokyo, Ltd. acted as Agent and Lead Manager	Korea No. 1 LNG Carrier Korea Korea Gas Corporation Hyundai Merchant Marine Co., Ltd. The Bank of Tokyo, Ltd. acted as Arranger & Lead Manager	Hawthorne Retail Center Project United States Sanyo Holdings USA Inc. and CIP Development, Inc. formed Hawthorne Center, a California Limited Partnership The Bank of Tokyo, Ltd. and Union Bank acted as Arrangers	River Estate Residential Project United States Mitsuomi California, Inc. and Kirk Development, Inc. formed River Estate I, a California Limited Partnership Bank of Tokyo, Ltd. and Union Bank acted as Arranger & Financial Advisor	
Oxbow Power Cogeneration Project United States Oxbow Power Corporation BOT Financial Corporation acted as Co-Agent	Campo De Las Naciones Project Spain Shimizu Corp. The Bank of Tokyo, Ltd. acted as Lead Manager	Bosphorus Hotel Project Turkey Anadolu Japan Turizm A.S. The Bank of Tokyo, Ltd. acted as Lead Manager	Parview Tower 1133 Pacific Boulevard at Pacific Place Project Canada Concord Pacific Developments, Ltd. The Bank of Tokyo Canada acted as Fund Provider	Arun Aromatics Project Indonesia Pertamina Mitsui & Co., Ltd. The Bank of Tokyo, Ltd. acted as Lead Manager

CONSULTING SERVICES

Kyushu International Investment Seminar Sponsored by The Kyushu Industrial Location Promotion Council The Bank of Tokyo, Ltd. acted as Advisor and Coordinator	Promotion of Foreign Investment in Chiba Prefecture Sponsored by Chiba Prefecture The Bank of Tokyo, Ltd. acted as Exclusive Advisor	Tourist Development Corporation of Malaysia Malaysia The Bank of Tokyo, Ltd. acted as Tourism Development Advisor	Establishment of the French and German Subsidiaries of NTT Group The Bank of Tokyo, Ltd. acted as Coordinating Advisor	Prince Center Jakarta Project The Kyoei Life Insurance Co., Ltd. Jakarta Office Building The Bank of Tokyo, Ltd. acted as Arranger
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● Tokyo The Bank of Tokyo, Ltd. Head Office Corporate Advisory Division Project Finance Division	● Düsseldorf The Bank of Tokyo, Ltd. Financial Services Department (03) 3245-9449 (03) 3245-9665	● Los Angeles Union Bank (Bank of Tokyo Group) Financial Services Department (213) 236-5685
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COMMODITIES AND AGRICULTURE

BP negotiating Azeri oil deal

By Jim Boden in Azerbaijan

BRITISH Petroleum is negotiating with Azerbaijan's state oil company, to develop a major offshore oilfield in the Caspian Sea, Mr Ali-Zade Sanan, Azerbaijan's president said.

Mr Ali-Zade said the two companies could reach an agreement on production-sharing by the end of the year. The field is believed to be the Capaz field close to the Turkmenian part of the Caspian Sea.

BP said it was currently pursuing a number of opportunities in the region, but that it was too early to comment on any of them.

The company is involved with a consortium headed by Amoco, the US oil major, which has been awarded a feasibility study for the Azeri

field in the Caspian Sea. Mr Ali-Zade said the other field over which BP was in discussions had similar potential to the Azeri development which could cost between \$500 and \$500m.

Mr Ali-Zade said that the Azeri field was still on course for development in spite of political disturbances. The Azeri project is a joint venture, but Mr Ali-Zade said BP's new discussions are centred on production-sharing arrangements.

A month ago, Elf Aquitaine, the French oil company, became the first western oil firm to sign a production-sharing arrangement with the Russian government. The company followed it with a similar agreement with the government of Kazakhstan.

Opec needs to cut output further, analysts say

By Deborah Hargreaves

OIL PRICES could remain stuck at current low levels or even slide further without more decisive action by members of the Organisation of Petroleum Exporting Countries, many market observers believe.

Traders felt that Opec's decision at its February meeting to cut just over 1m barrels a day from production was not sufficient to lend much strength to prices during the second quarter.

Now those output cuts are beginning to feed through to the market and volumes for sale show that not all countries are sticking by the agreement. So far the modest production cuts have not been enough to raise prices, but just enough to keep them in a steady range.

"Opec countries would all like to see prices \$1 to \$2 higher but the key players are not prepared to take further action to achieve that," said Mr Joe Stanislaw, industry consultant at Cambridge Energy Research Associates in Paris.

North Sea Brent crude oil has shown some strength in the last couple of days as traders have seen Saudi Arabia cutting back on any extra oil sales this month and restricting customers to existing contract levels.

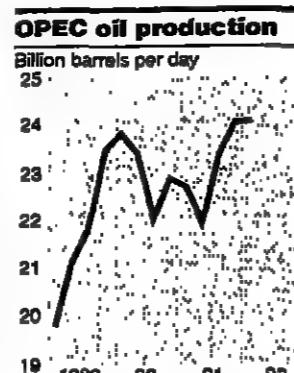
Most observers believe that the kingdom has cut production by some 400,000 b/d to 500,000 b/d down to a level of 8m b/d - just above its allocation under the Opec agreement.

The kingdom has been joined by Abu Dhabi which is reported to have cut by some 200,000 b/d and belatedly, by Nigeria where officials are trimming output for April.

This has led to a production decline for Opec of about 780,000 b/d - still slightly short of the organisation's target of just over 1m b/d.

Iran has been forced to reduce its deliveries by bad weather at the Khang Island

Crude buyers say that they



Source: Petro Finance's Market Information Service

terminal - its main loading point - where tankers are reported to be backed up. This has led to a drop in Iranian oil in the market for April, but many observers expect that, once the weather improves, Tehran will return to full production.

Mr Stanislaw believes that for prices to rise, Opec will have to slash its output by at least another 1m b/d. But oil ministers are currently unwilling to give up that much volume.

Since Opec's new production regime is based more on capacity than historical quotas, countries could resist resisting cuts now in order to gain higher production allocations in future agreements.

"If you assume Iraq will be out of the market until after the US election, you have a couple of months of pain and then it will come back for them," said one market observer. Demand for Opec oil will begin to pick up later in the year, as buyers begin to build stocks in advance of the western winter.

But the organisation could still face some tense negotiations at its meeting on April 24 when Saudi Arabia will resist cuts from smaller producers to cut below 8m b/d. The kingdom is unwilling to shoulder the burden of production cutbacks without at least some token action by all other producers.

Officials say cereal stocks are up from 10m tonnes last year to 16m tonnes and could reach 30m by 1993. There are also more than 500,000 tonnes each of beef and dairy produce in EC storage. With such surpluses, Mr MacSharry thinks he would be justified in seeking cuts in guaranteed farm prices. But he would prefer to concentrate attention on farm policy reform, made urgent by the Gatt negotiations.

Meanwhile, a Gatt panel this week issued a preliminary ruling on the US complaint about EC support for soybeans. The EC has already changed its soy support system once, in 1988 following a Gatt decision on a similar US complaint. Gatt is keeping its latest decision confidential, allowing both parties time to respond.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.9 per cent, \$ per tonne, in warehouse, 1,650-1,720 (1,640-1,720).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2,50-3,00 (2,40-2,90).

CADMIUM: European free market, min. 99.9 per cent, \$ per lb, in warehouse, 0.90-1.10 (1.00-1.20).

COBALT: European free market, 99.5 per cent, \$ per tonne unit (10

kg) WO, cif, 58-66 (same).

MERCURY: European free market, min. 99.99 per cent, \$ per lb flask, in warehouse, 115-125 (same).

MOLYBDENUM: European free market, drummed, molybdc oxide, \$8 per lb, in warehouse, 2,15-2,28 (2,18-2,23).

SELENIUM: European free market, min. 99.9 per cent, \$ per lb, in warehouse, 4,80-5,80.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO, cif, 58-66 (same).

VANADIUM: European free market, min. 99.99 per cent, \$ per lb flask, in warehouse, 115-125 (same).

URANIUM: Nucex exchange value, \$ per lb, UO₃, 8.00 (same).

LME WAREHOUSE STOCKS (As at Monday's close)

Aluminum +7,780 to 10,440,000
Copper +1,165 to 35,100
Lead -360 to 134,000
Nickel +252 to 24,028
Zinc +2,650 to 214,278
Tin -120 to 10,135

in warehouse, 28.50-26.50 (same).

MERCURY: European free market, min. 99.99 per cent, \$ per tonne, in warehouse, 1,650-1,720 (1,640-1,720).

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Mobil may sue over drilling bans

By Kenneth Gooding, Mining Correspondent

MOBIL, the second largest US oil company, is threatening to sue the US government for preventing it from drilling for oil on the land in Florida and North Carolina for environmental reasons, writes Deborah Hargreaves.

The company said it could lead a wide pack of lawsuits by the US oil industry where companies have paid over \$1bn for drilling acreage, only to have any activity blocked by the administration.

"The basis of our suit would be that we paid good money for this land and at the very least, the government owes us that money back, plus interest," said Mr Allen Murray, Mobil Corporation's chairman. He said the company could also push for compensation for the value it could have gained from oil drilling on the land.

The US government is refusing to open up many sensitive environmental areas for oil exploration under pressure from a strong green lobby. The policy has pushed all the US majors to expand exploration overseas.

EC likely to roll over farm prices

By David Buchan in Brussels

MR RAY MacSharry, the European Community's agricultural commissioner, is today expected to announce a simple roll-over of existing farm prices for 1992-93.

The only proposed cuts likely to emerge from today's commission meeting on the price-fixing are those resulting automatically from the stabiliser system agreed in 1988.

Last year's harvest totalled 16m tonnes (18m, if eastern Germany is counted), well in excess of the threshold of 16mtonnes and will therefore trigger a 3 per cent price cut, plus an extra 6 per cent on top of the existing 6 per cent price-cutting levy.

Officials say cereal stocks are up from 10m tonnes last year to 16m tonnes and could reach 30m by 1993. There are also more than 500,000 tonnes each of beef and dairy produce in EC storage. With such surpluses, Mr MacSharry thinks he would be justified in seeking cuts in guaranteed farm prices. But he would prefer to concentrate attention on farm policy reform, made urgent by the Gatt negotiations.

Meanwhile, a Gatt panel this week issued a preliminary ruling on the US complaint about EC support for soybeans. The EC has already changed its soy support system once, in 1988 following a Gatt decision on a similar US complaint. Gatt is keeping its latest decision confidential, allowing both parties time to respond.

Gold price slide continues

By Kenneth Gooding, Mining Correspondent

GOLD'S PRICE plunged again yesterday to the lowest level for nearly six years, wilting under steady selling pressure for the second successive day in a market with few buyers.

"Someone had to raise dollars for gold and was taking little account of the condition of the gold market. It wasn't a large amount of gold but in these quiet markets the selling had a disproportionate impact," said Mr Andy Smith, at the Union Bank of Switzerland. The effect was compounded by the behaviour of computer-driven US funds.

Gold tumbled to \$336.75 a troy ounce in early afternoon trading in London yesterday, its lowest since June, 1986. It

closed at \$339.40, down \$3.80. Since Monday morning gold had therefore lost 2 per cent of its value.

On the New York Commodity Exchange the most active April contract saw gold at \$337.30 at the opening and back up to \$339.40 by midday.

Dealers guessed the selling might have been by an east European central bank outside the former Soviet Union or by a South African producer ahead of its financial quarterly results and amid the nervousness associated with that country's referendum.

Demand for gold is usually subdued at this time of year, during the Islamic holy month of Ramadan, which in 1992

runs between March 6 and April 6, and when the market has emerged from the periods of peak consumption: Christmas in the west and the Chinese New Year.

Mr Smith said US funds had sold a good deal of gold short (sold metal they did not have) in the expectation that they could buy it later at a lower price and would want to lock in their profit of about \$10 an ounce.

This would result in a short-term price recovery.

If there was also a "no" vote in the referendum in South Africa, the world's biggest gold producer, raising the possibility of civil unrest, "then watch the price take off", Mr Smith added.

Russia caves in on aluminium duties

By Kenneth Gooding

ALUMINUM PRODUCERS braced themselves for another wave of exports from Russia after it became clear yesterday that the Russian government had caved in completely to demands from its domestic industry.

Russian aluminium producers, who brought in well over \$1bn of desperately-needed foreign currency in 1991, had threatened to shut down some capacity unless changes were made to export duties and other regulations imposed at the beginning of this year.

The Interfax news agency reported from Moscow yesterday that the Russian government had ordered 615,000 tonnes of primary aluminium "to be set aside for export in 1992". Aluminium exports were freed from all duty and producers no longer had to sell part of their hard currency income to the Russian central bank.

This news was greeted with dismay by the western industry, particularly European producers, who, through the European Commission, have been attempting to work out a formula to curtail exports without damaging the Russian industry. These efforts followed last year's jump in exports from the former Soviet Union to the west to between 500,000 tonnes and 1m tonnes, effectively adding about 10 per cent to supply.

Yesterday's news was "an indication that the flood gates are about to open again", said Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group. Although the market had been expecting something of the sort - Billiton had estimated Russian exports would be 600,000 tonnes this year - "it shows we are in for a prolonged period of low aluminium prices when many producers will be suffering losses".

Mr MacMillan added: "Russia will be a large net exporter of aluminium for some years". Russia imposed a duty of 500 Ecus (\$558) a tonne on aluminium exports in January but cut it four times before removing it entirely. Aluminium producers were also previously obliged to sell to the central bank 40 per cent of their hard currency earnings. Interfax said the aluminium exports would help Russia buy raw materials from the west.

• A barker deal with Ukraine has rescued a financially troubled 25,000-tonnes-a-year Hungarian aluminium plant from closure, according to the MTI-Econews agency, reports Reuters from Budapest. Primary aluminium will be delivered in return for electricity at a 30 per cent discount.

Breaking the ice over Canada's frozen assets

Kenneth Gooding on plans to develop a rich zinc-copper deposit in the Northwest Territories

A VAILABILITY OF Russian ice-breaking ships, the world's biggest in the world, able to force their way through a metre thick and topped with 40 centimetres of snow, has changed the outlook for Izo Lake, one of the largest undeveloped base metals deposits in North America.

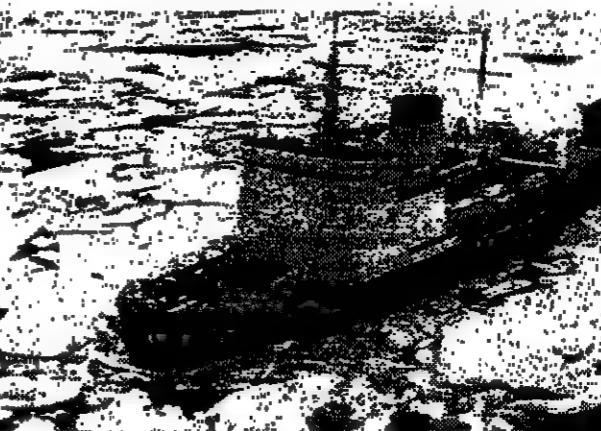
No other known zinc-copper deposit in the world has better grades (metal per tonne of ore) than Izo Lake, according to Mr Klaus Zeitzer, president of Metall Mining, subsidiary of Metallgesellschaft of Germany. But its location in the frozen wastes of the Arctic circle in Canada's Northwest Territories has held back development for about 20 years.

There seemed to be no economic way of transporting Izo Lake concentrates (an intermediate material) to smelters at least 3,000 miles away in more clement climates.

The Russian ice-breaking ships, more than 15 of them built in the former East Germany or Finland, could solve the problem because they could move concentrates from the Arctic for two or three months a year, says Mr Zeitzer. Since the break-up of the former Soviet Union the Russians have been very interested in doing business.

His company is paying C\$16m (\$11.3m) to acquire a 40 per cent interest in Izo Lake from Minnava, a mining company ultimately owned by the Noranda, Canada's biggest natural resource group.

Last November Minnava paid \$320m and a royalty to Falconbridge for Izo Lake and two other properties in the Northwest Territories. Falconbridge sold because it wanted to focus on its nickel projects



Russian ice-breaking ships could move concentrates from the Arctic for two to three months of the year

and already faced heavy capital expenditure on those.

Mr David Watkins, Minnava's president, reckons that Izo Lake would cost C\$300m to develop.

Metall Mining's Mr Zeitzer says Izo Lake has up to 20 tonnes of ore containing 14.4 per cent zinc and 3.2 per cent copper. There is also some lead and silver.

He suggests that, although the expected tonnage from an open pit mine would not be huge - about 400,000 tonnes a year, or half that of Izo Lake - it would still be able to move concentrates from the Arctic for two or three months a year and 30,000 tonnes of copper.

Mr Zeitzer recalls that 15 years ago Metall's first Canadian project was the Nanisivik zinc mine on Baffin Island. At the time the big Canadian companies shied away from involvement in the Arctic because of the perceived risks.

He says: "Over

Bank merger dominates share trading

By Peter John

THE LONDON stock market was dominated by the surprise news that Midland Bank is to merge with the Hongkong and Shanghai Banking Corporation.

The market shrugged off poor economic and industrial statistics yesterday and resisted pressure from the derivative markets to put on its first strong performance for more than a week.

The FT-SE 100 Index opened firmly, bouncing back from the slide prompted by disappointment over the governing Conservative party's Budget. It reached its day's high within the first half hour of official business.

Budget proposals by the opposition Labour party on Monday had tended to allay the fears of traditionally con-

servative City observers. Political optimism was boosted in the City by an opinion poll favourable to the Conservatives and this helped the Index maintain its early strength.

However, the level of genuine business remained low throughout the day, with only the banking sector sparking real excitement. Volume was principally generated by dealing between marketmakers, with institutions staying on

the sidelines ahead of the general election.

In fact, the day belonged to Midland. The bank's shares rose sharply following the merger announcement and held their strength as traders hoped that a contested bid might develop. The shares were the most heavily traded on the stock exchange yesterday as well as on the floor of the London Traded Options market.

The news also prompted heavy activity in a number of bank stocks as the merger announcement was perceived as a sign that the Bank of England might allow other bids within the sector.

In addition, the news revived interest in perceived bid targets across the range of the market. There were sugges-

tions that beleaguered Lourho might attract a suitor and other possible targets like Smith & Nephew, BAT Industries and BTIR received a filling.

This positive attitude helped

counterbalance the announcements that industrial output in the UK had fallen by 1.1 per cent and that the Public Sector Borrowing Requirement was worse than previously forecast.

It was also enough to help the cash market resist pressure from traders at the Financial Futures exchange who, taking a more downbeat view, were dealing the FT-SE 100 contract for March delivery at a discount to its estimated fair value, the premium that takes into account dividends and carry-on costs.

Any tendency for shares to drift back during the afternoon was offset by a healthy opening on Wall Street, which rose following the announcement of encouraging economic statistics. There was also a positive input from a firm pound.

Nevertheless, there were some short-term losers, particularly Glaxo, which suffered as a result of a French decision to investigate the marketing of the pharmaceutical company's migraine drug.

By the close, the FT-SE was 20.5 better at 2,481.2 with the rise in Midland accounting for almost four points of that gain. The SEAG ticker showed a turnover of 447m shares, above the previous day's volume of 363.5m shares, which represented retail business worth only £576m. However, it was extremely disappointing considering the day's bid activity.

Midland news surprises

THE TIMING of Hongkong and Shanghai Banking's agreed bid for Midland Bank surprised the London market and triggered a burst of speculative buying throughout the sector.

Midland Bank shares were immediately marked sharply higher, amid growing speculation that a counter-bid could be in the pipeline. Shares in other banks perceived to hold attractions for overseas bidders also came in for heavy support.

The market's surprise at the news was evident from the performance of Midland's shares. They opened marginally firmer at 254p and then rocketed, according to dealers, to around 340p bid before coming off on profit-taking and closing a net 76p ahead at 329p. Turnover had jumped to around 22m shares by the close.

Traders spoke of the possibility of counter-offers to the Hongkong Bank bid. In recent weeks there has been a series of rumours linking Midland with Lloyds Bank and Barclays. Last week the market was rife with the story that Hongkong Bank would launch a rights issue with its full year figures to help finance a bid for Midland.

Banking specialists said a Hongkong Bank bid for Midland would have to approach 400p to succeed and that in the event of a contested bid the takeout price would probably be in the region of 500p.

TSB, regarded as a potential bid target in the sector, improved 5% to 121.4p on turnover of 12.8m. Royal Bank of Scotland, subject of an unsuccessful Hongkong Bank bid around a decade ago, put on 6 to 178p. Lloyds Bank's rumoured interest in Midland chopped the Lloyds share price by 5 to 388p in turnover of 3.8m shares. Standard Chartered, which fought off a Lloyds Bank takeover attempt in the mid-1980s, added 10 at 443p.

Barclays Bank rose 5 to 341p, NatWest 7 to 302p and Abbey National 6 to 276p.

Hanson busy

INDUSTRIAL conglomerate Hanson was the subject of speculative talk that it was considering mounting a "megabid" shortly. There were a number of potential targets being rumoured, with some talk focusing on Lourho, the international trading group.

Account Dealing Dates			
First Dealing	Mar 22	Apr 8	
Open/Dealing Dates	Mar 25	Apr 3	Apr 22
Last Dealing	Mar 20	Apr 3	Apr 26
Accrued Days	Mar 20	Apr 3	Apr 5
Next-day dealings may take place from 8.30am two business days earlier.			

*New-day dealings may take place from 8.30am two business days earlier.

**Last day of trading.

***Accrued days.

****Accrued days.

*****Accrued days.

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OTHER OFFSHORE FUNDS

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar ignores strong figures

THE DOLLAR retreated from initial gains to test support at DM1.6490 yesterday, in spite of more encouraging US economic figures, writes *Neil Buckley*.

February housing starts rose 9.6 per cent to 1.304m, against the 1.176m expected, and was the largest increase for a year; industrial production showed a slightly smaller than expected rise of 0.6 per cent, but was still a turnaround from a 0.9 per cent fall in January; and consumer prices rose 0.3 per cent (after 0.1 per cent in January), in line with expectations.

The dollar bulls had hoped these figures would take the currency higher. But the market seems to have already priced in a US economic recovery, and a push above DM1.66 only brought sellers.

The US unit closed at DM1.6500/10, after a DM1.6525/35 start, its lowest for nearly a fortnight, and was easier at Y133.30/40 from Y133.50/60. Later in New York it ended at DM1.6455 and Y132.80.

Mr Neil MacKinnon, chief economist at Tarnishart, said: "yesterday's figures add to the accumulating evidence that the US recovery is underway. But this was not sufficiently powerful for the dollar to break through strong resistance at DM1.6730, and we

could see further slippage in the near term." He added that economic fundamentals still favoured the dollar in the long term, and most dealers still expect it to reach DM1.80 by the third quarter.

Earlier in Tokyo, the dollar

closed against the yen but barely moved against the D-Mark in late trading, after falling sharply at first. Dealers said US investors, Middle East speculators and Bank Negara, the Malaysian central bank, had been active sellers of the dollar against the D-Mark. It closed at Y133.32 and DM1.6528.

The D-Mark rose against most EMS currencies, as faint rumours circulated that the Bundesbank might raise interest rates at its council meeting tomorrow.

Even though money supply growth and inflation data have been high recently, most dealers said they doubted that the bank would lift rates, but the

pound also benefited from a weaker dollar, ending at \$1.7340, up from \$1.7155. In New York it closed at \$1.7355.

EMS EUROPEAN CURRENCY UNIT RATES

	End Central Rate	Current Average Against Eu Mar 17	% Change Over Central Rate	% Spared to Central Rate	Opposite Indicator
Spanish Peseta	133.631	129.082	-3.40	6.30	95
French Franc	2.10750	2.19944	-0.73	3.24	95
Dutch Guilder	2.11643	2.02411	-0.67	4.38	95
Italian Lira	0.00010	0.00010	-0.04	2.53	94
French Franc	1.32824	1.35770	-0.04	2.53	94
Swiss Franc	0.495904	0.474235	-0.02	1.06	94

Estimated rates as of the European Commission. Currencies are in descending order of strength. Percentage change in the Euro, a positive change means a weak currency. Differences show the rates between two specific percentage difference between the actual market and the central rate, and the maximum percentage deviation at the current market rate from its last central rate.

Adjustments calculated by the EC.

E IN NEW YORK

Mar 17	Close	Previous Close
1. Spot	1.7355	1.7155
1 month	1.7040	1.6940
12 months	1.6525	1.6730

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Mar 17	Close	Previous Close
8.20	90.2	90.9
17.05	90.1	90.8
11.00	90.1	90.8
1.00	90.1	90.8
2.00	90.1	90.8
4.00	90.2	90.9

Corporation rates taken towards the end of London trading. Six-month forward dollar 5.07-5.02m. 12 Month 5.30m.

CURRENCY MOVEMENTS

Mar 17	Bank of England Index	Markets' Gaining/ Lossing Change %
Scot. Bank	1.00	-0.16
US Dollars	1.00	-0.16
Canadian Dollar	1.004	-1.2
Austrian Schilling	1.02	-0.2
Swiss Franc	1.02	-0.2
Denmark Krone	1.08	-0.3
D-Mark	1.08	-0.3
Italian Lira	1.10	-0.3
French Franc	1.10	-0.3
Spanish Peseta	1.10	-0.3
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WORLD STOCK MARKETS

The FT proposes to publish this survey on
May 25 1992.
This survey will be read in 160 countries

This survey will be read in 100 countries worldwide including South Africa where it will be widely distributed. In Europe 92% of the professional investment community regularly read the *FT*. If you want to reach this important audience, call *London Huntley*.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

مکان امنیتی

AMERICA

Good housing starts help to boost Dow

Wall Street

ENCOURAGING signs of economic recovery and lower US bond yields helped equities move higher yesterday, writes Karen Zagor in New York.

The Dow Jones Industrial Average rose 19.68 higher at 3,256.04 after moderate New York SE volume of 188m shares. Advancing stocks led those declining by 1,048 to 657.

The Standard & Poor's 500 added 3.18 at 409.57, while the Nasdaq composite of over-the-counter stocks climbed 5.33 to 623.27.

The stock market took strength from more encouraging news in the US economy, with February housing starts up 9.5 per cent after a 5.5 per cent increase in January. Many players had expected static housing starts this time, in addition the slim recovery in Tokyo after Monday's stock market plunge gave some support to US stocks.

Lower bond yields also helped. In late trading, the treasury's benchmark 30-year bond was 15/32 higher at 99.93, yielding 8.01 per cent. Yields had initially risen as the bond market reacted to the February housing starts, but prices then turned higher on weaker than

expected February industrial production figures.

The equity market was further encouraged by the slight 0.3 per cent increase in February's consumer price index, which indicated that economic recovery might not be accompanied by inflation.

Singer, the sewing machine manufacturer, was one of the most active big board issues of the day, rising \$2 to \$23 after the company sold 7m shares at \$21.875 each in an offering priced late on Monday.

Unisys was actively traded for a second day in the wake of bullish first-quarter forecasts by company executives, who said that the computer company would post record profit for the first quarter, usually its weakest period. The shares closed 5/8 firmer at \$106.

Auto issues were busy for the second day running. Chrysler rose 3/4 to \$18, a 52-week high. Ford \$2 to \$38.50 and General Motors \$3 to \$37.

Federal Express improved \$2 to \$55 1/2 after the air freight company said late on Monday that it had cut back its operations in Europe. Federal Express also turned in a third-quarter loss after a restructuring charge of \$254m.

U.S. Shoe climbed \$2 to \$16 1/2 on the back of fourth-quarter profits of 28 cents a share, against a loss of \$1.24 a year earlier. An analyst at Kemper Securities yesterday initiated coverage of the stock with a "strong buy" rating.

Eastman Kodak dipped 5/8 to \$40 in heavy trading. An analyst at Salomon Brothers downgraded the stock's rating yesterday and cut 1992 earnings estimates to \$3.50 share from \$3.90.

New York's annual hullabaloo over St Patrick's Day was not reflected on Wall Street, where shares in the Irish Investment Fund eased \$1/2 to 79 1/2 on paucity of volume.

Technology stocks dominated Nasdaq trading, with Microsoft closing \$34 to \$127.97, Lotus Development losing \$1.25 to \$37 and Dell Computer adding \$2.25 to \$38.50.

Canada

TORONTO was dragged slightly lower by another fall in the gold sector. The composite index ended 4.3 easier at 3,433.8 as declines outscored rises by 334 to 226. Volume amounted to 24,199 shares.

The gold subgroup dropped 1.56 per cent as spot gold in New York lost US\$3.25 to US\$340.50 an ounce, after losing \$3 on Monday.

ASIA PACIFIC

Arbitrage buying fails to lift Nikkei above 20,000

Tokyo

THE NIKKEI average failed to recover to above the critical 20,000 level in spite of arbitrage-related activity which pushed up share prices late in the day, writes Emiko Terazono in Tokyo.

The 225-issue average closed 80.47 better at 19,917.63 after a day's high of 19,990.68 and low of 19,887.94. Selling by companies and investment trusts initially depressed the market, but arbitrage-related buying and bargain hunting lifted the index in the afternoon.

Volume picked up to 350m shares from 200m on active cross-trading ahead of the March year-end book closing.

In spite of the rise in the Nikkei, other statistics reflected the market's continued bearishness. Declines led advances by 728 to 271, with 131 issues unchanged. The Topix index of all first section stocks shed 10.99 to 1,433.87, extending its fall to 11 consecutive trading days, the first time in 35 years. A total of 337 issues set new lows since the beginning of last year. In London the ISE/Nikkei 50 index was just 0.62 easier at 1,101.05.

Traders said the improvement in the Nikkei was supported by gains in illiquid component stocks. Mr Masami Okuma at UBS Phillips & Drew commented: "The Nikkei is not really a benchmark any more, since most blue chips are losing very heavily."

Many analysts have attributed the fall in equities to the weakness in the economy. However, hopes that the Bank of Japan will respond to the decline in confidence by cutting the official discount rate have been dashed by recent central bank comments that the economy was stable. Mr Minoru Naogaka, chairman of the Tokyo Stock Exchange, yesterday called for fiscal and monetary measures to stimu-

late the economy and help the stock market.

Large-capital issues such as steel makers lost ground, with Nippon Steel ending Y7 down at Y302 and NKK Y9 off at Y310. Exporters also fell, with Hitachi slipping Y9 to Y765 and Toshiba Y6 to Y564. Nippon Telegraph and Telephone weakened for the 14th consecutive trading day, losing Y9,000 to Y10,170.

Foreigners were seen buying in blue chip exporters. Matsushita Electric Industrial put up Y20 to Y1,260 and Kyocera added Y80 to Y1,360.

In Osaka, the OSE average declined 350.77 to 31,337.87 in volume of 441.4m shares. Activity surged on trading by companies realising profits ahead of the March book-closing.

Roundup

PACIFIC RIM markets continued to be pulled lower by the weakness in Tokyo.

HONG KONG retreated moderately, with the news that HSBC is in merger talks with Midland Bank of the UK, coming after the market had closed. The Hang Seng Index finished 15 points off at 5,044.86 in turnover of HK\$22.2bn.

Analysts expect the market to shed over 100 points today as investors react negatively to the merger talks. HSBC closed 25 cents down at HK\$49.25.

MANILA's fall continued on uncertainty about the tender price to be set for the addi-

tional share offering in Philippine National Bank, down 11 pesos to 248 pesos. The composite index ended 23.80 lower at 1,03.01 in turnover of 12.7m pesos.

The weakness in the US of Philippine Long Distance Telephone also depressed general sentiment and the stock closed 1.56 pesos down at 855 pesos.

TAIWAN dropped nearly 150 points before rallying modestly to end a net 12.54, or 2.3 per cent, off at 4,890.32. Turnover came to 1,329.3m, against T\$25.4bn. The market remained burdened by political uncertainty over democratic reform proposals.

SEONU drew comfort from a government announcement that it would provide loans totalling Won250bn to both small and medium-sized companies. The composite index rose 6.83 to 615.19 in turnover of Won208.8bn.

SINGAPORE remained dull in low volume. The Straits Times Industrial index lost 4.30 to 1,445.35 in turnover of 19,73m shares, down from 30,56m. NatSteel, which has announced that it is cutting steel bar prices by 4 per cent, put on 6 cents to \$4.02.

KUALA LUMPUR improved slightly in thin trade, the composite index closing 2.75 up at 594.49 in volume of 37m shares.

BANGKOK edged forward, helped by gains in the property and finance sectors. The SET index firms 3.47 to 785.76 in turnover of Bt4.57bn.

BOMBAY weakened as state-owned investment houses sold shares. The SENSEX fell 51.42 to 3,198.75.

AUSTRALIA took little encouragement from data which showed an upturn in the economy during the December quarter. The All Ordinaries index finished 7.19 easier at 1,578.9.

NEW ZEALAND turned downwards, the NZSE-40 index dipping 3.73 to 1,454.45 in turnover of some NZ\$17m.

MANILA's fall continued on uncertainty about the tender price to be set for the addi-

FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock

US Dollar Index, Day's Change %, Round Starting Index, Yen Index, DM Index, Local Currency Index, % Chg on day, Gross Div Yield, US Dollar Index, Round Starting Index, Yen Index, DM Index, Local Currency Index, 1991/92 High, 1991/92 Low, Year ago

Australia (69) 142.12 +0.2 121.69 119.89 122.07 124.96 +0.4 4.42 142.44 123.10 120.63 123.34 125.45 120.31 112.74 135.18

Austria (46) 136.57 +0.7 140.74 141.40 140.40 140.40 +0.2 5.07 138.53 137.77 137.23 120.03 120.03 117.40 112.20 135.00

Canada (15) 126.76 +0.0 110.25 108.61 110.58 111.51 +0.2 3.32 124.72 111.26 109.00 111.47 111.87 114.22 126.49 138.51

Denmark (36) 223.96 +0.5 202.20 199.05 205.87 +0.3 1.79 234.65 202.97 198.86 200.36 206.43 273.94 217.74 248.29

Finland (15) 78.72 +0.7 67.49 66.49 67.70 74.59 +0.2 2.11 79.59 68.78 57.39 68.91 75.86 128.15 73.32 115.05

France (108) 152.98 +1.5 130.99 129.04 131.38 134.65 +0.7 3.20 150.74 130.27 127.83 130.51 133.77 156.43 119.11 138.25

Germany (65) 150.98 +1.5 141.01 140.74 141.48 141.48 +0.2 2.41 141.48 131.58 127.83 130.51 133.77 149.15 111.14 138.25

Hong Kong (56) 208.76 +0.3 176.81 175.94 180.17 180.54 +0.0 2.73 210.45 181.68 175.83 181.68 182.45 182.45 124.24 134.24

Ireland (16) 150.08 +0.9 136.21 134.19 136.63 138.93 +0.0 3.68 157.76 136.59 133.63 136.59 136.83 152.46 122.88 170.02

Italy (77) 70.27 +0.4 60.17 59.26 60.35 65.19 +0.3 3.58 68.97 60.47 59.24 60.59 65.47 88.23 64.78 81.81

Japan (473) 105.70 +0.2 90.51 89.18 89.18 89.18 +0.0 0.95 105.33 91.54 89.69 91.73 95.69 146.97 105.70 142.79

Malaysia (68) 223.08 +1.2 204.71 201.67 205.33 208.71 +0.2 2.79 240.20 207.59 203.37 207.68 223.12 250.18 189.18 238.79

Mexico (18) 150.28 +0.5 132.78 130.50 130.50 130.50 +0.5 4.05 154.51 132.34 130.14 147.71 178.97 205.75 105.55 130.55

New Zealand (21) 152.28 +0.3 128.78 126.85 129.16 127.65 +0.5 4.05 154.51 132.34 130.14 147.71 178.97 205.75 105.55 130.55

Norway (24) 167.92 +1.2 143.78 141.65 142.23 147.81 +0.3 1.73 158.91 143.38 140.48 143.86 147.33 223.24 137.09 201.16

Singapore (38) 205.35 +1.3 179.27 176.81 179.81 180.57 +0.5 2.17 205.75 178.88 175.06 179.02 180.54 228.43 151.83 199.17

South Africa (61) 203.32 +0.7 174.05 171.51 174.82 176.01 +0.1 2.85 223.18 175.82 172.02 175.91 175.88 217.99 173.00 202.16

Spain (51) 150.95 +1.1 131.82 129.67 132.22 121.75 +0.3 4.94 152.26 131.88 129.81 131.83 121.45 171.12 131.51 168.32

Sweden (25) 150.99 +1.5 142.22 140.50 142.22 140.50 +0.2 2.79 154.51 132.34 130.14 147.71 178.97 205.75 105.55 130.55

Switzerland (99) 152.42 +0.4 144.42 142.42 144.42 144.42 +0.1 2.79 154.51 132.34 130.14 147.71 178.97 205.75 105.55 130.55

United Kingdom (233) 172.43 +1.8 147.65 145.44 148.08 147.55 +0.5 5.05 154.43 145.43 140.45 140.45 187.44 155.27 175.42 197.44

USA (523) 167.35 +0.2 143.32 141.18 143.74 147.35 +0.8 2.92 158.45 143.50 140.50 143.78 165.05 171.56 125.35 148.35

Europe (86) 142.44 +1.4 121.98 122.16 122.34 +0.8 3.95 142.41 121.34 118.89 121.58 122.17 151.62 125.50 140.94

North America (100) 175.74 145.75 145.85 149.22 147.49 +0.0 2.23 152.25 145.33 142.50 142.50 142.50 142.50 105.43 140.43

Pacific Basin (717) 118.43 +0.2 94.56 93.16 94.35 93.71 +0.3 3.34 116.65 95.64 93.70 94.22 116.65 116.65 105.43 140.43